

From Lundquist

### OFFICE OF THE VICE PRESIDENT WASHINGTON

MARCH 7, 2001

MEMORANDUM FOR THE NATIONAL ENERGY POLICY DEVELOPMENT WORKING GROUP

From: Andrew Lundquist Executive Director

National Energy Policy

Development Group

Karen Knutson

Deputy Director

National Energy Policy Development Group

Subject: Development of National Energy Policy Report Recommendations

The initial activity has been completed on the National Energy Policy Development Group's (NEPDG) Interim Report and drafts of Chapters 3-10 have also been written. We must now focus, not only on completing those chapters, but also on developing innovative and creative solutions and recommendations that respond to the identified problems. As I noted in the NEPD Working Group meeting on February 28, 2001, I believe that we should try to think outside of the box in developing ideas that respond to the problem areas. I do not want just recycled old ideas from the past.

The recommendations will be summarized and discussed in the Executive Summary as well as being a core element of each chapter. We might want to consider a final chapter of the report that is a more extensive roadmap of the recommendations and their implementation.

For each chapter, the recommendations should be shown by time spans and by responsible governmental entity (Fed., State, or local government). Where appropriate, for example, in Chapters 6-9, we should develop the recommendations around energy sources (oil, gas, renewables, etc.), systems (electricity, transportation, transmission, etc) or cross-cutting issues (global warming, energy security, science & technology, etc.)

I would like to hold brainstorming/review sessions on a chapter by chapter basis as soon as we are ready.

PRINTED ON RECYCLED PAPER



From Lundquist

M KN 1502

### OFFICE OF THE VICE PRESIDENT WASHINGTON

MARCH 7, 2001

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From: Andrew Lundquist

Executive Director

National Energy Policy Development Group

Karen Knutson

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I would also suggest that, to the extent practicable, for each time period (i.e., Near-Term: one - 12 months, Mid-Term: one - four years, and Long-Term: four - fifty years and beyond), that the recommendations be organized using the following format:

### Federal

Presidential Executive Order/Memoranda
Departmental administrative actions
Regulatory changes
Legislative recommendations
Actions requiring budgetary/appropriations actions

### State

State Governor Executive Order Legislative proposals Actions requiring budgetary/appropriations actions

### Local

Local administrative actions Conservation Local grassroots outreach

Chapters are short I very rough at this point. Here are the Titles ple Chapters:

1-2 Every Supply & Donal 5. Justion

3. Impacts on Families, Communities, businesses

- 4. Public Health and Environmental Considerations
- 5 Economic Impacts
- 6 Efficiency
- > Renewable and Alterative Energy
- 8 Increasing production of Energy resources
- 9. Infrastruture investment, intestity, safety
  10. National Security/foreign affairs



TO GOOG

# OFFICE OF THE VICE PRESIDENT WASHINGTON

### NATIONAL ENERGY POLICY DEVELOPMENT GROUP

MISSION: Develop a national energy policy designed to help the private sector, and as necessary and appropriate Federal, State, and local governments, promote dependable, affordable, and environmentally sound production and distribution of energy.

REPORTS: The Energy Policy Development Group shall submit two reports to the President as follows:

- A. In the near-term, an assessment of the difficulties experienced by the private sector, and State and local governments in ensuring that local and regional energy needs are met; and
- B. As soon thereafter as practicable, a report setting forth a recommended national energy policy designed to help the private sector, and as necessary and appropriate State and local governments, promote dependable, affordable, and environmentally sound production and distribution of energy for the future.

### STRUCTURE

### Full Working Group:

The Vice President

The Secretary of Energy

The Secretary of Commerce

The Secretary of Treasury

The Secretary of the Interior

The Secretary of Agriculture

The Secretary of Transportation

The Director of the Federal Emergency Management Agency

The Administrator of the Environmental Protection Agency

The Director of the Office of Management and Budget

The Assistant to the President and Deputy Chief of Staff for Policy

The Assistant to the President for Economic Policy

The Assistant to the President for Intergovernmental Affairs

### Targeted Working Groups:

### Short-Term Energy Supply Disruption

Department of Energy
Department of Transportation
Department of Commerce
Department of Agriculture
Federal Emergency Management Agency
Office of the Vice President
Office of the Director of the Office of Management and Budget
Office of the Assistant to the President and Deputy Chief of Staff for Policy
Office of the Assistant to the President for Economic Policy
Office of the Assistant to the President for Intergovernmental Affairs

### Protection for Consumers and Low-Income Families

Department of Energy
Department of Agriculture
Department of Commerce
Federal Emergency Management Agency
Office of the Vice President
Office of the Director of the Office of Management and Budget
Office of the Assistant to the President and Deputy Chief of Staff for Policy
Office of the Assistant to the President for Economic Policy
Office of the Assistant to the President for Intergovernmental Affairs

### Economic Impact of Energy

Department of Treasury
Department of Commerce
Department of Energy
Department of Transportation
Department of Agriculture
Office of the Vice President
Office of the Director of the Office of Management and Budget
Office of the Assistant to the President and Deputy Chief of Staff for Policy
Office of the Assistant to the President for Economic Policy
Office of the Assistant to the President for Intergovernmental Affairs

### Development of Alternative and Renewable Energy Resources and Conservation and Increased Energy Efficiency

Department of Energy
Department of Treasury
Environmental Protection Agency
Department of Transportation
Department of Agriculture
Office of the Vice President

Connella

Office of the Director of the Office of Management and Budget

Office of the Assistant to the President and Deputy Chief of Staff for Policy

Office of the Assistant to the President for Economic Policy

Office of the Assistant to the President for Intergovernmental Affairs

### Increased Production of Traditional Energy Resources

Department of Energy
Department of Commerce
Department of Agriculture
Environmental Protection Agency
Department of the Interior
Department of Treasury
Office of the Vice President
Office of the Director of the Office of Management and Budget
Office of the Assistant to the President and Deputy Chief of Staff for Policy
Office of the Assistant to the President for Economic Policy
Office of the Assistant to the President for Intergovernmental Affairs

### Infrastructure Investment, Integrity and Safety

Department of Energy
Department of Commerce
Environmental Protection Agency
Department of Treasury
Department of the Interior
Department of Agriculture
Office of the Vice President
Office of the Director of the Office of Management and Budget
Office of the Assistant to the President for Economic Policy
Office of the Assistant to the President for Intergovernmental Affairs

### National Energy Security and International Affairs

Department of State
Department of Energy
Office of the Assistant to the President for Economic Policy
Department of Commerce
Office of the National Security Advisor
Office of the Vice President
Office of the Director of the Office of Management and Budget
Office of the Assistant to the President and Deputy Chief of Staff for Policy
Office of the Assistant to the President for Economic Policy
Office of the Assistant to the President for Intergovernmental Affairs

THE WHITE HOUSE
WASHINGTON

January 29, 2001

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MEMORANDUM FOR THE VICE PRESIDENT

THE SECRETARY OF THE TREASURY

THE SECRETARY OF THE INTERIOR

THE SECRETARY OF AGRICULTURE

THE SECRETARY OF COMMERCE

THE SECRETARY OF TRANSPORTATION

THE SECRETARY OF ENERGY

THE DIRECTOR OF THE FEDERAL EMERGENCY MANAGEMENT AGENCY

THE ADMINISTRATOR OF THE ENVIRONMENTAL PROTECTION AGENCY

THE ASSISTANT TO THE PRESIDENT AND DEPUTY CHIEF OF STAFF FOR POLICY

THE ASSISTANT TO THE PRESIDENT FOR ECONOMIC FOLICY

THE ASSISTANT TO THE PRESIDENT FOR INTERGOVERNMENTAL AFFAIRS

SUBJECT:

National Energy Policy Development Group

One of the greatest challenges facing the private sector and Federal, State, and local governments is ensuring that energy resources are available to meet the needs of our citizens and our economy. To help address this challenge, I am asking the Vice President to lead the development of a national energy policy designed to help the private sector, and government at all levels, promote dependable, affordable, and environmentally sound production and distribution of energy for the future. Accordingly, I direct as follows:

1. Establishment. There is hereby established within the Executive Office of the President an Energy Policy Development Group, consisting of the following officers of the Federal Government: the Vice President, Secretary of the Treasury, Secretary of the Interior, Secretary of Agriculture, Secretary of Commerce, Secretary of Transportation, Secretary of Energy, Director of the Federal Emergency Management Agency, Administrator of the Environmental Protection Agency, Assistant to the President and Deputy Chief of Staff for Policy, Assistant to the President for Economic Policy, and Assistant to the President for

Intergovernmental Affairs. The Vice President may also invite the Chairman of the Federal Energy Regulatory Commission to participate. The Vice President may invite the participation of the Secretary of State when the work of the Energy Policy Development Group involves international affairs and, as appropriate, other officers of the Pederal Government. The Vice President shall preside at meetings of the Energy Policy Development Group, shall direct its work, and may establish subordinate working groups to assist the Energy Policy Development Group in its work.

- 2. Mission. The mission of the Energy Policy Development Group shall be to develop a national energy policy designed to help the private sector, and as necessary and appropriate Federal, State, and local governments, promote dependable, affordable, and environmentally sound production and distribution of energy. In carrying out this mission, the Energy Policy Development Group's functions shall be to gather information, deliberate, and, as specified in this memorandum, make recommendations to the President. Its activities shall not supplant the authority and responsibility of State and local governments for handling energy production, purchase, and distribution difficulties.
  - 3. Reports. The Energy Policy Development Group should submit reports to me as follows: (a) in the near-term, an assessment of the difficulties experienced by the private sector, and State and local governments in ensuring that local and regional energy needs are met, and (b) as soon thereafter as practicable, a report setting forth a recommended national energy policy designed to help the private sector, and as necessary and appropriate State and local governments, promote dependable, affordable, and environmentally sound production and distribution of energy for the future. The recommended national energy policy should take into consideration, among other things, (i) the growing demand for energy, locally, regionally, and nationally, in the United States and in the world, (ii) the potential for local, regional, or national disruptions in energy supplies or distribution, and (iii) the need for responsible policies to protect the environment and promote conservation, and (iv) the need for modernization of energy generation, supply, and transmission infrastructure.
  - 4. Funding. The Department of Energy shall, to the maximum extent permitted by law and consistent with the need for funding determined by the Vice President after consultation with the Secretary of Energy, make funds appropriated to the Department of Energy available to pay the costs of personnel to support the activities of the Energy Policy Development Group. If a situation arises in which Department of Energy appropriations are not available for a category of expenses of the Energy

3

Policy Development Group, the Vice President or his designee should submit to me a proposal for use, consistent with applicable law, of the minimum necessary portion of any appropriation available to the President to meet the unanticipated need. The Vice President may also obtain, through the Assistant to the President for Economic Policy, such assistance from the National Economic Council staff as the Vice President deems necessary.

5. <u>Termination</u>. The Energy Policy Development Group shall terminate no later than the end of fiscal year 2001.

go 3e

cc: Secretary of State
Chairman, Federal Energy Regulatory Commission

From Konoson To Kc No date

## Staff Contacts for NEPD Group

Energy	Joe Kelliher	586-1060
Commerce	Kevin Murphy	482-4127
Treasury	Dina Ellis	622-0017
Interior	Sue Ellen Wooldridge	208-7351
Agriculture	Keith Collins Joseph Glauber	720-4164 720-6185
State	Stephen Gallogly Matthew McManus	647-3036 647-3423
Transportation	Michelle Poche	366-0251
FEMA	Patricia Stahlschmidt Bruce P. Baughman	646-4066 646-2981
EPA	Rob Brenner Jeremy Symons	564-7404
OMB	Marcus Peacock	395-3120

Office of the Assistant to the President and Deputy Chief of Staff for Policy Joel Kaplan 456-1987

Office of the Assistant to the President for Economic Policy Bob McNally 456-5386

Office of the Assistant to the President for Intergovernmental Affairs

Executive Director, NEPD Group Andrew Lundquist 456-1623

Deputy Director, NEPD Group Karen Knutson 456-7409

NEPD Group

John Fenzel 395-1750

Bricking Co Mary Hotteller to GPAG

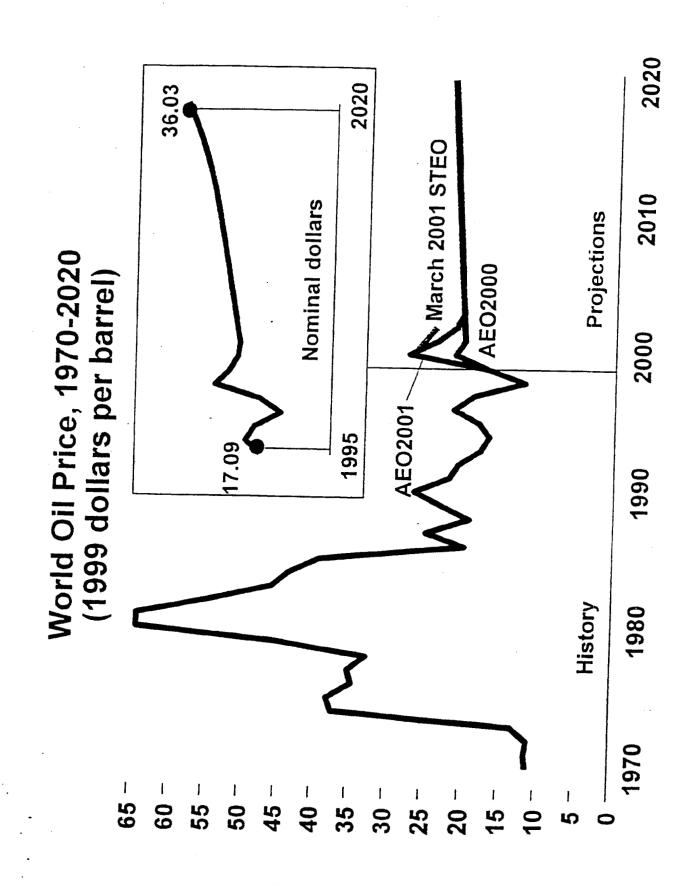
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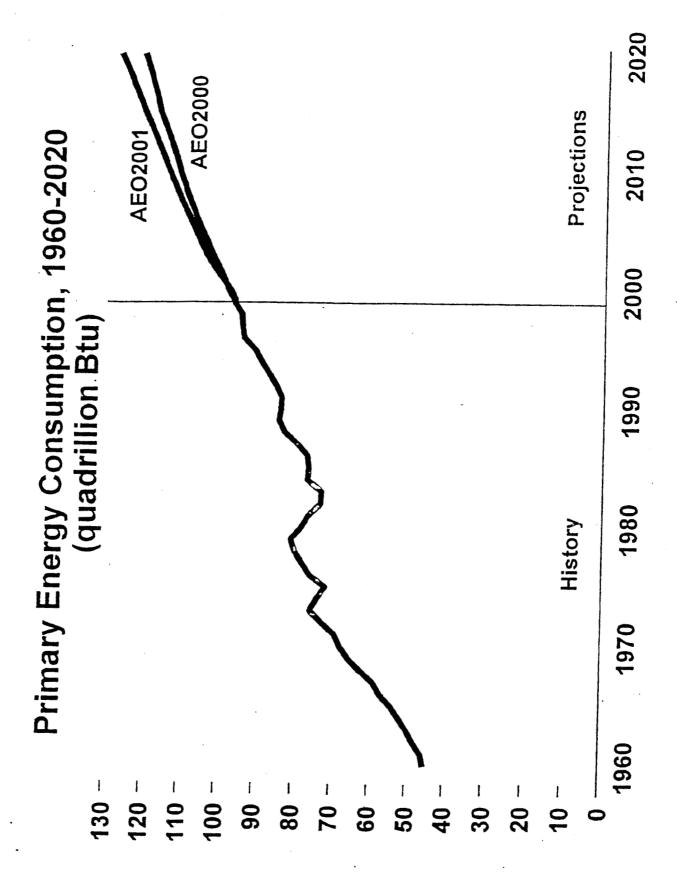
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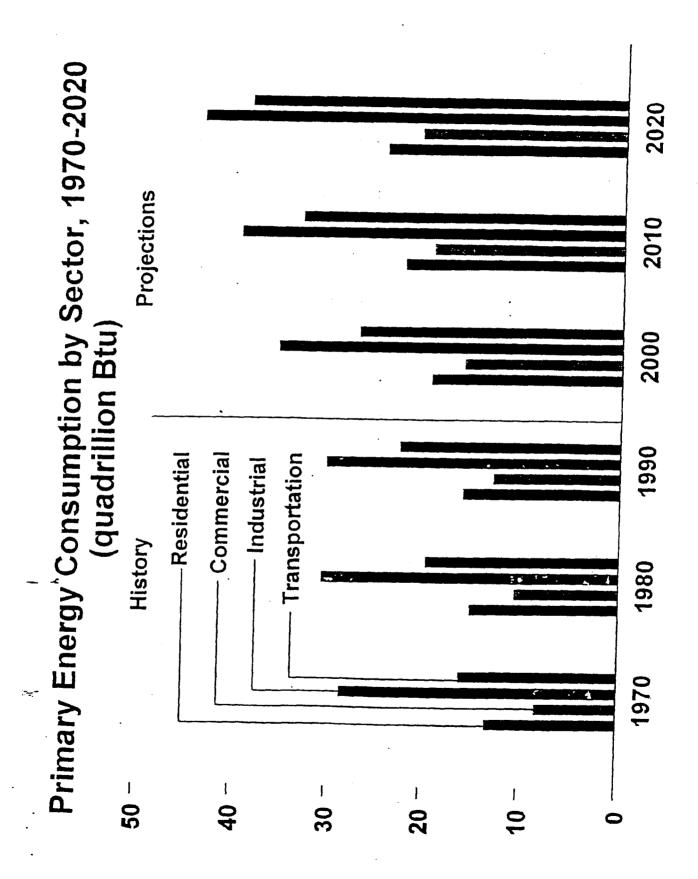
# Annual Energy Outlook 2001

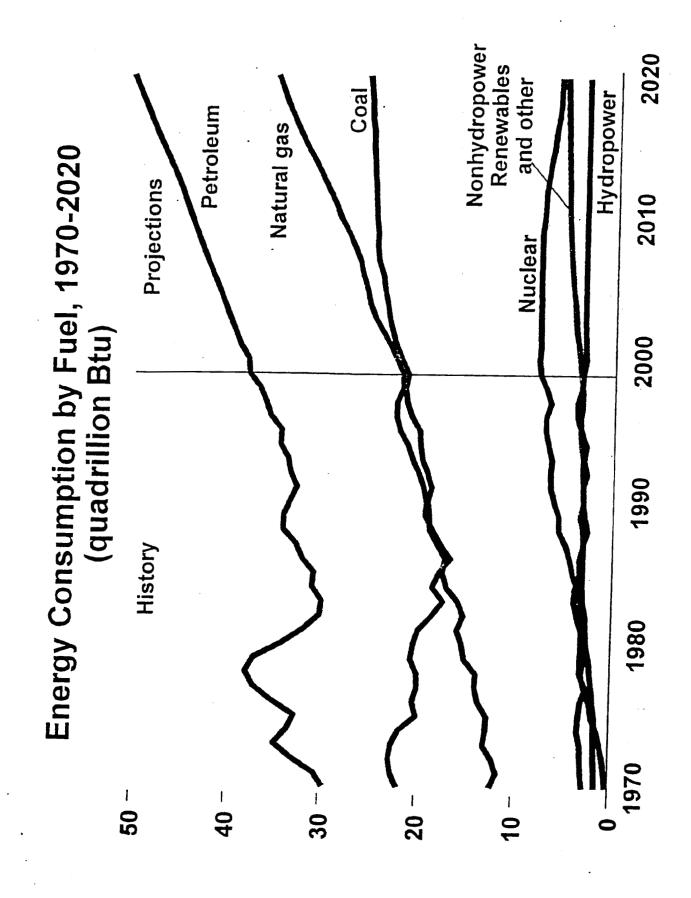
Office of Integrated Analysis and Forecasting **Energy Information Administration** Mary J. Hutzler Director

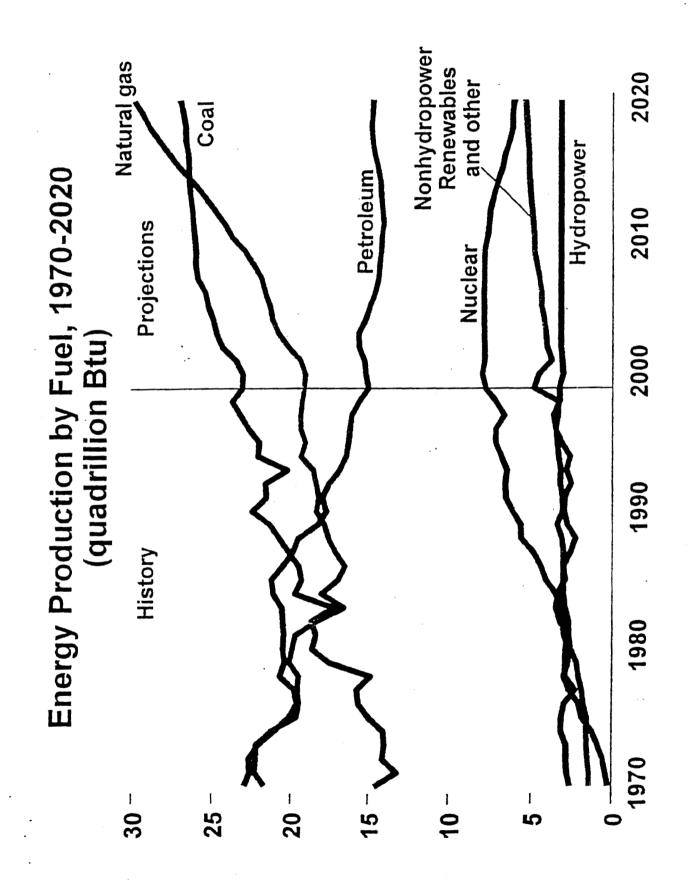


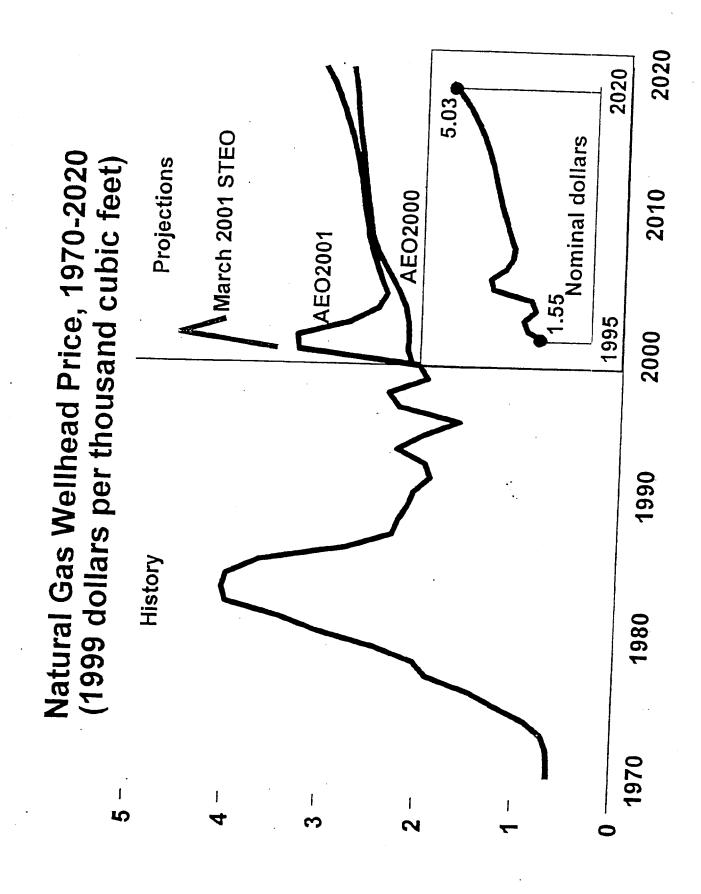


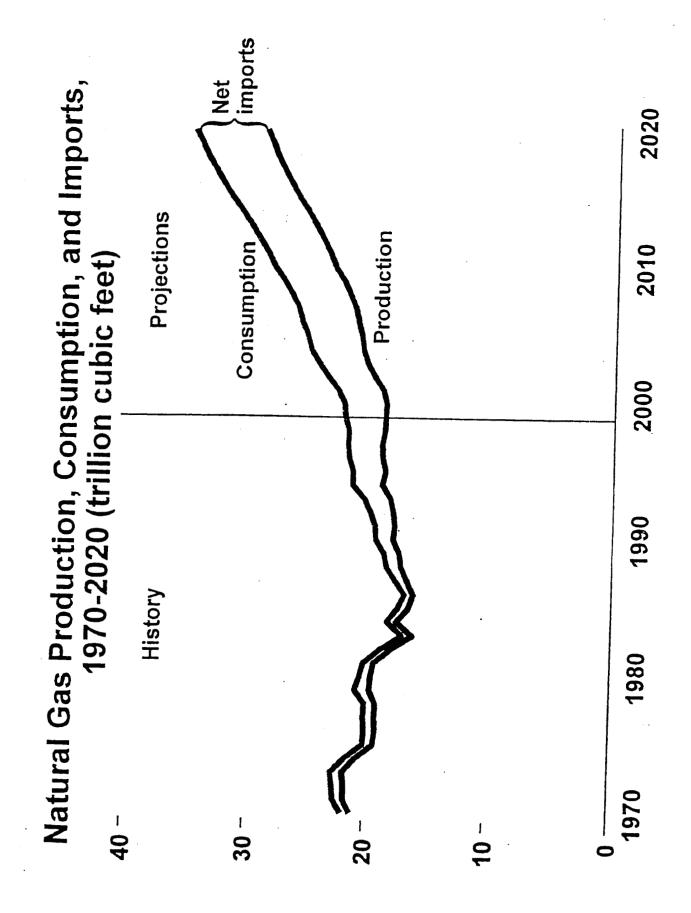


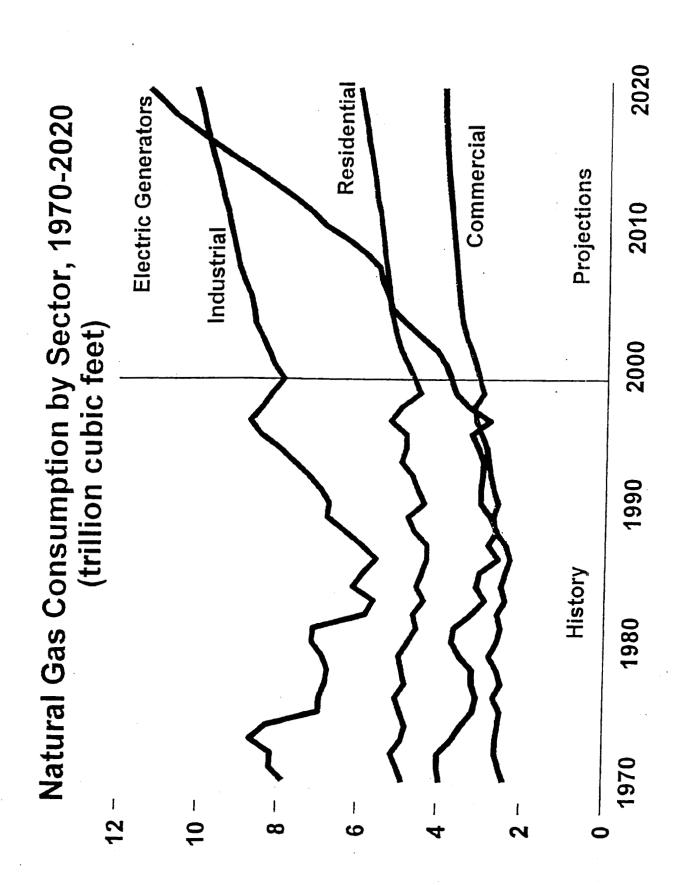


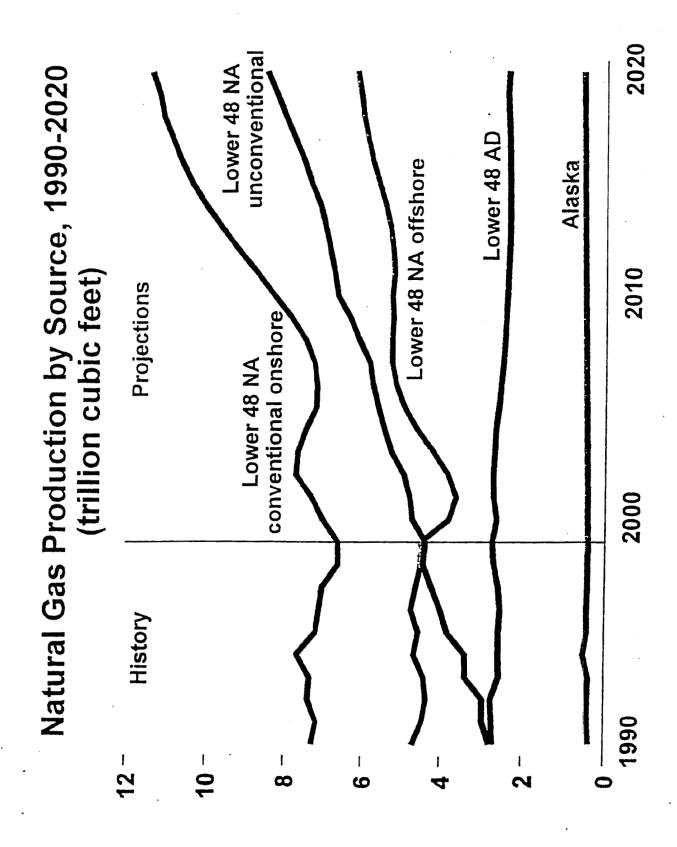


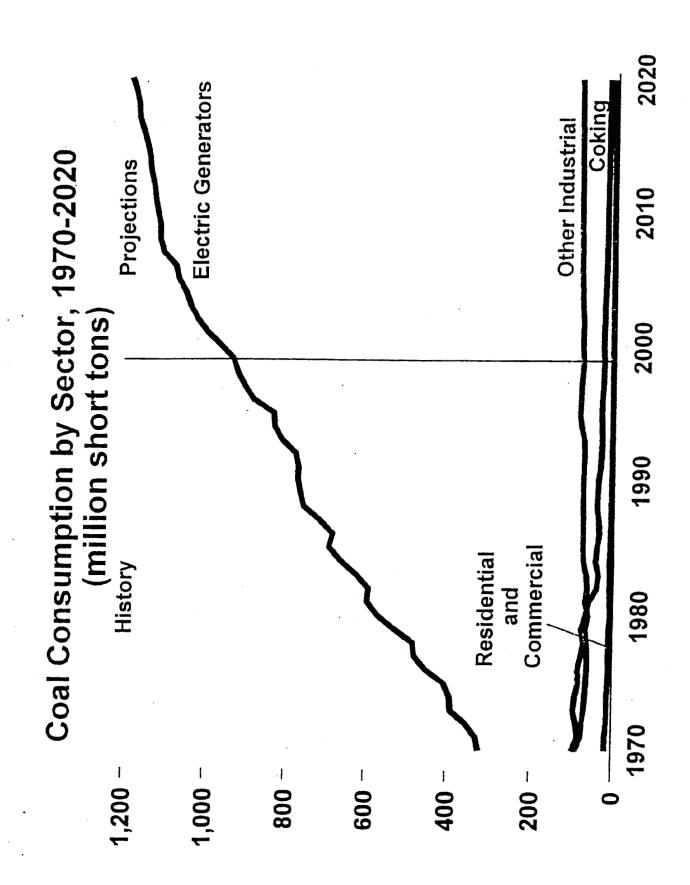


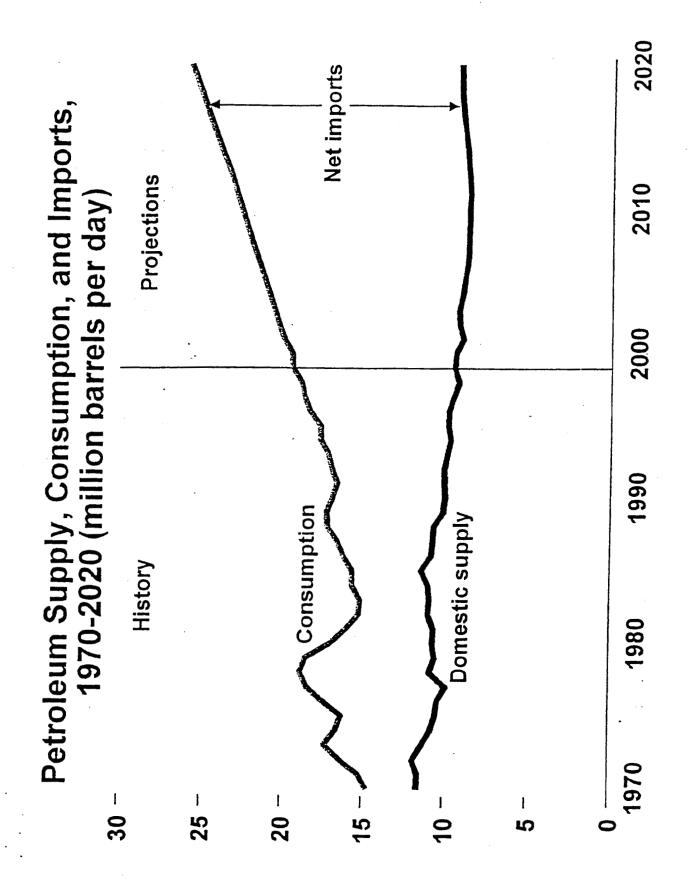


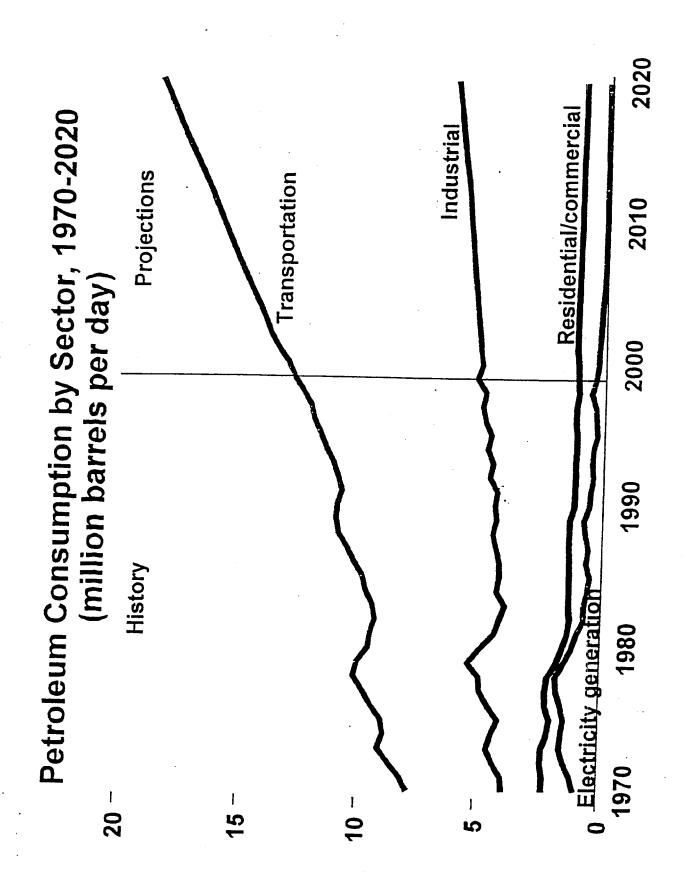


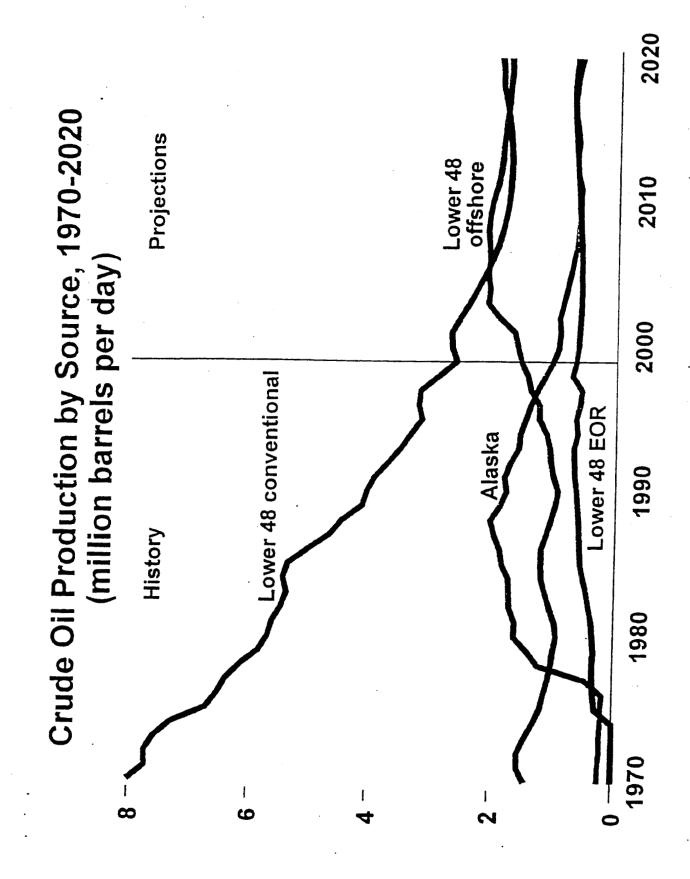


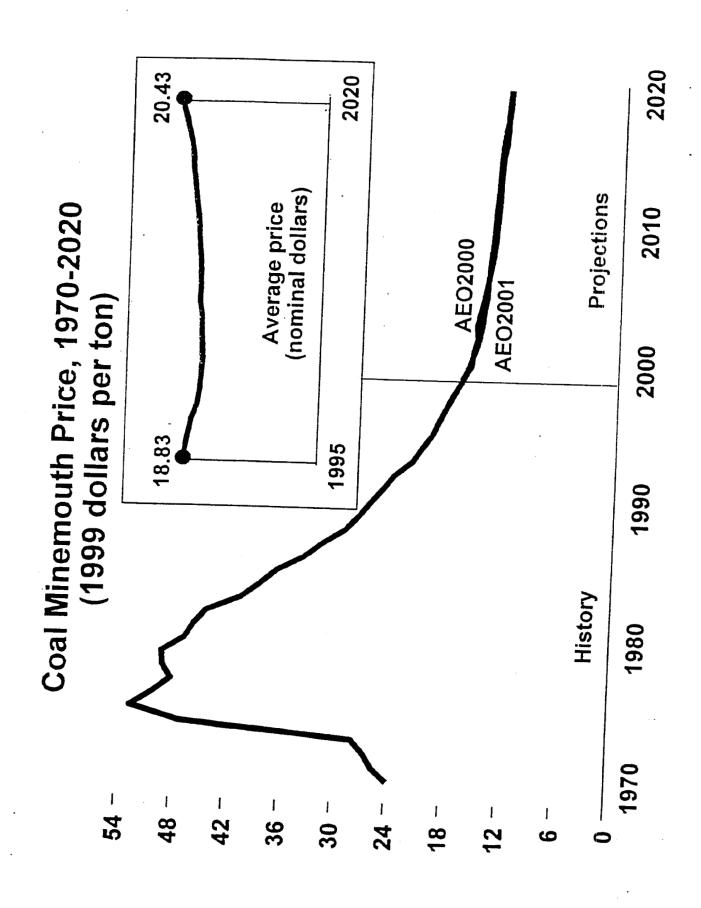


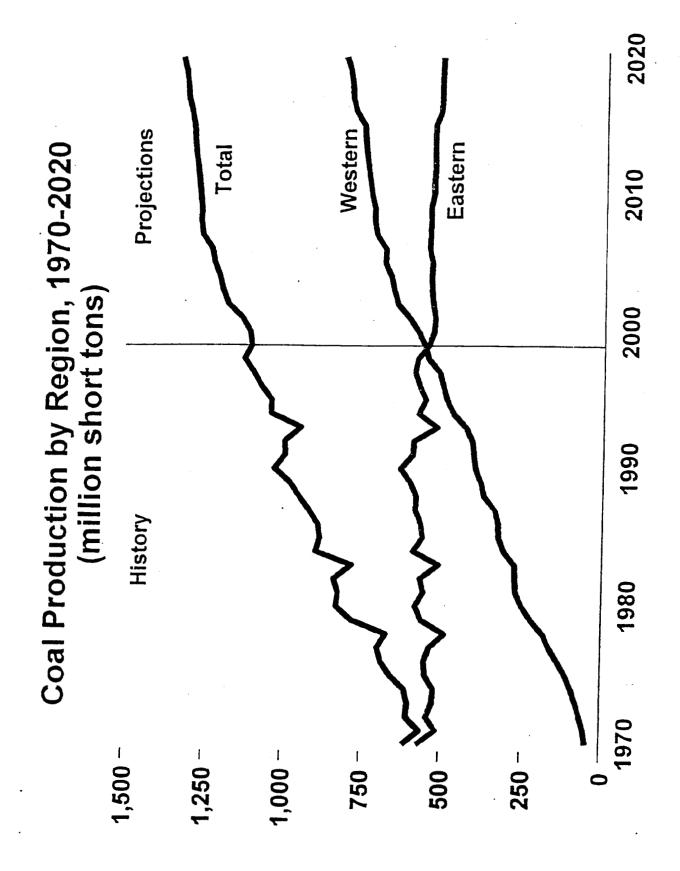


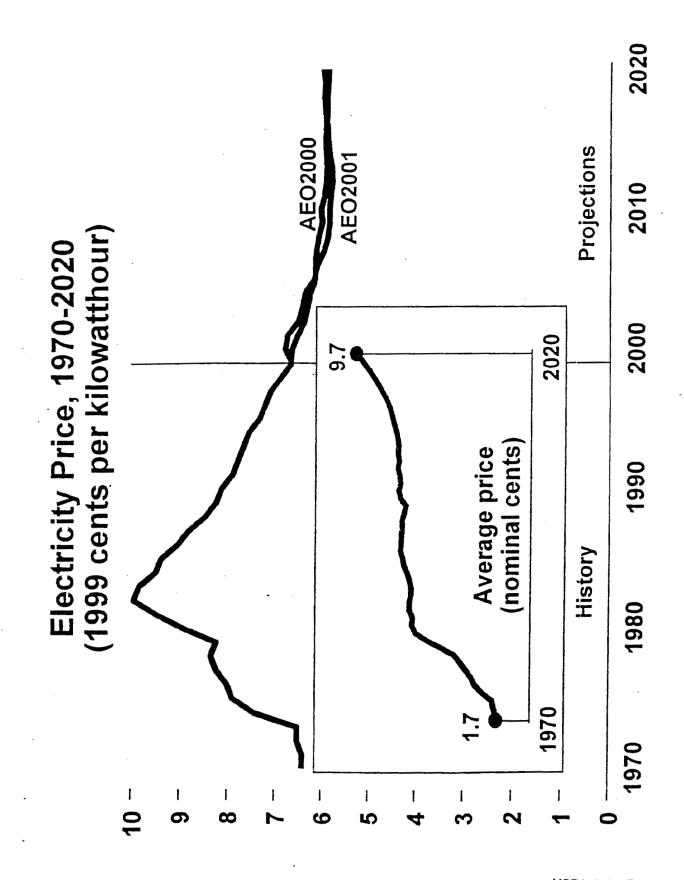




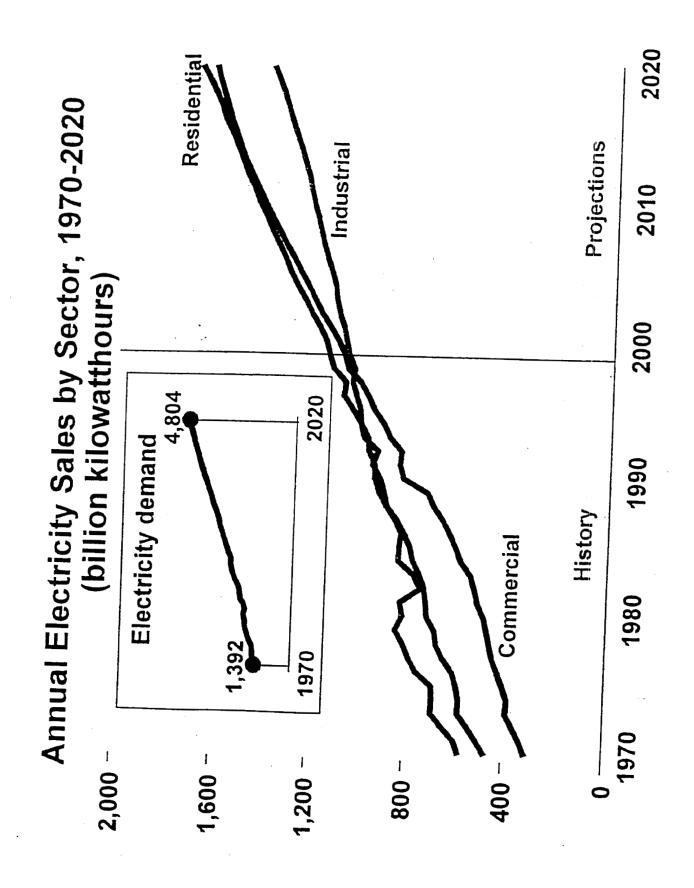


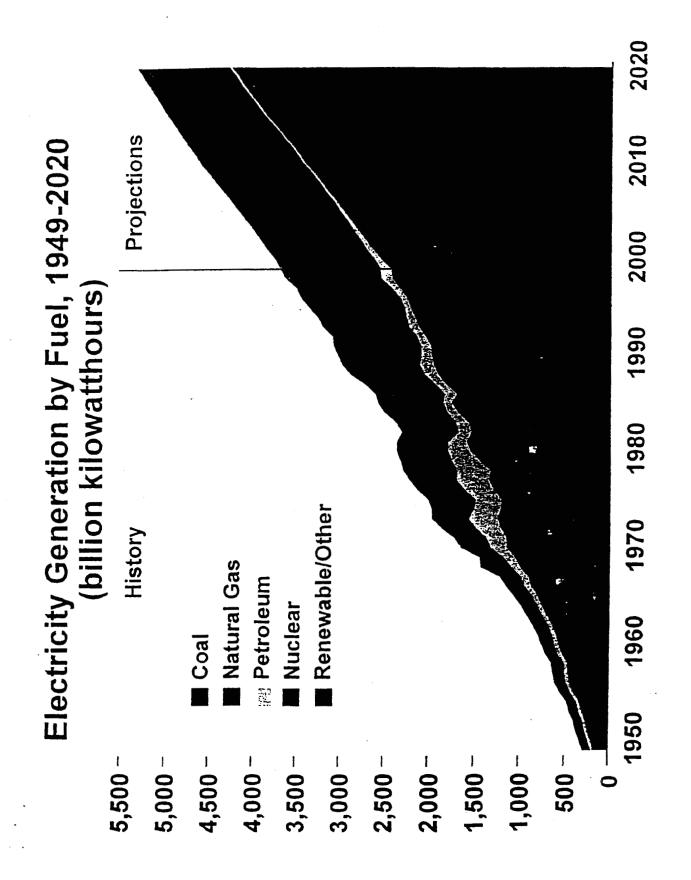


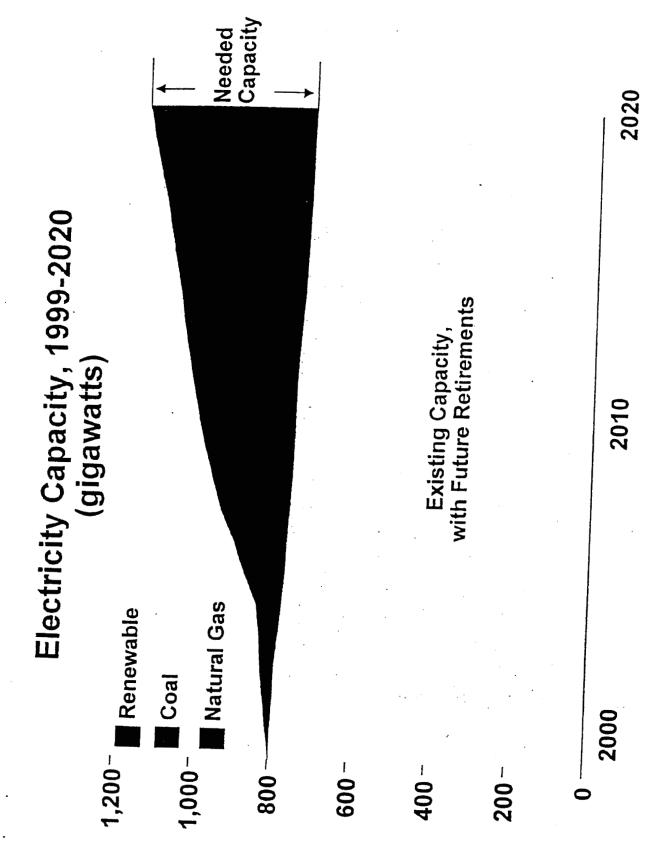




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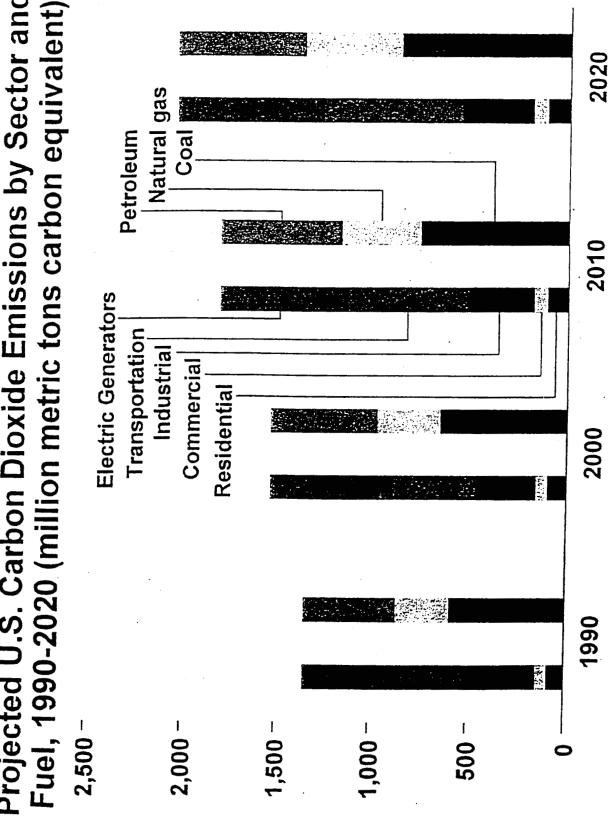






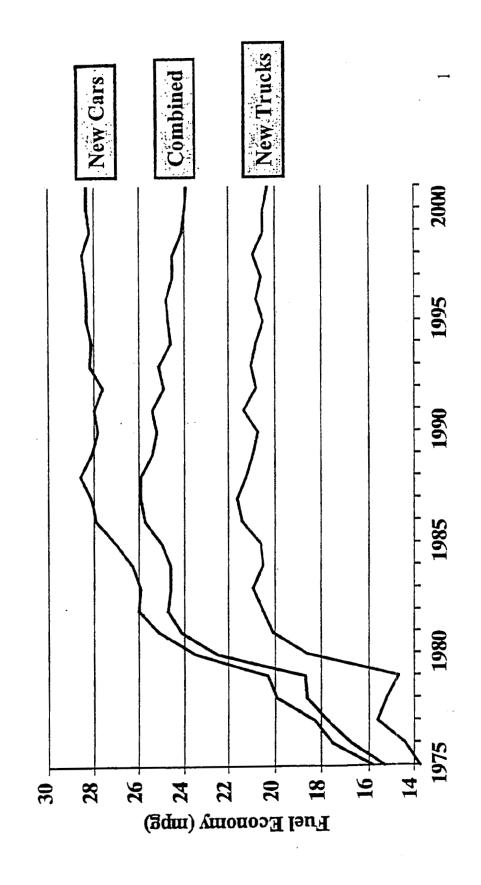
Electricity Generation Capacity Additions by North American Electric Reliability Council Region, 2000-2020 50.2 (gigawatts) 2006-2010 2016-2020 Total Regional 212 2000-2005 2011-2015 30. 9 ò 20.

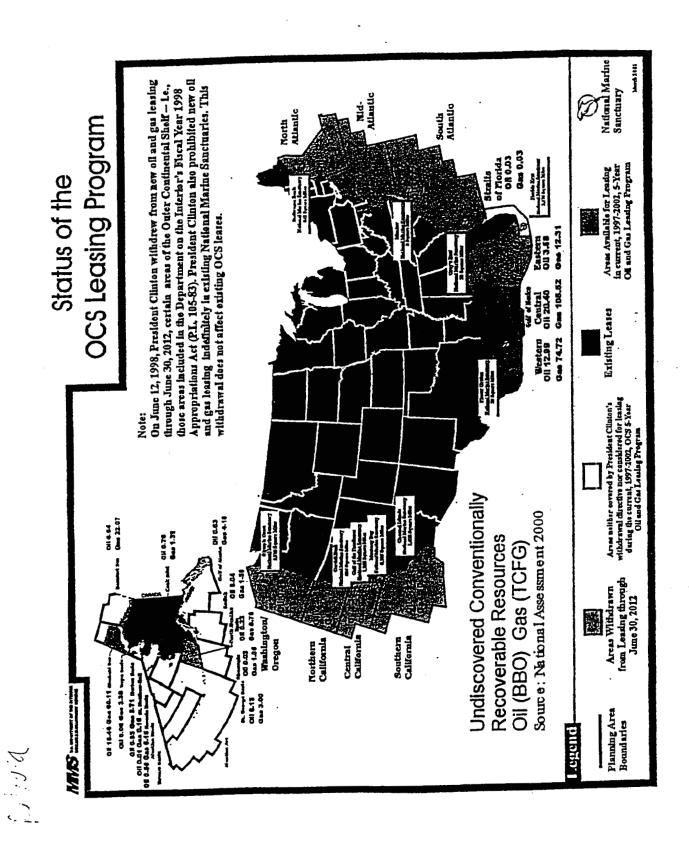
Projected U.S. Carbon Dioxide Emissions by Sector and Fuel, 1990-2020 (million metric tons carbon equivalent)



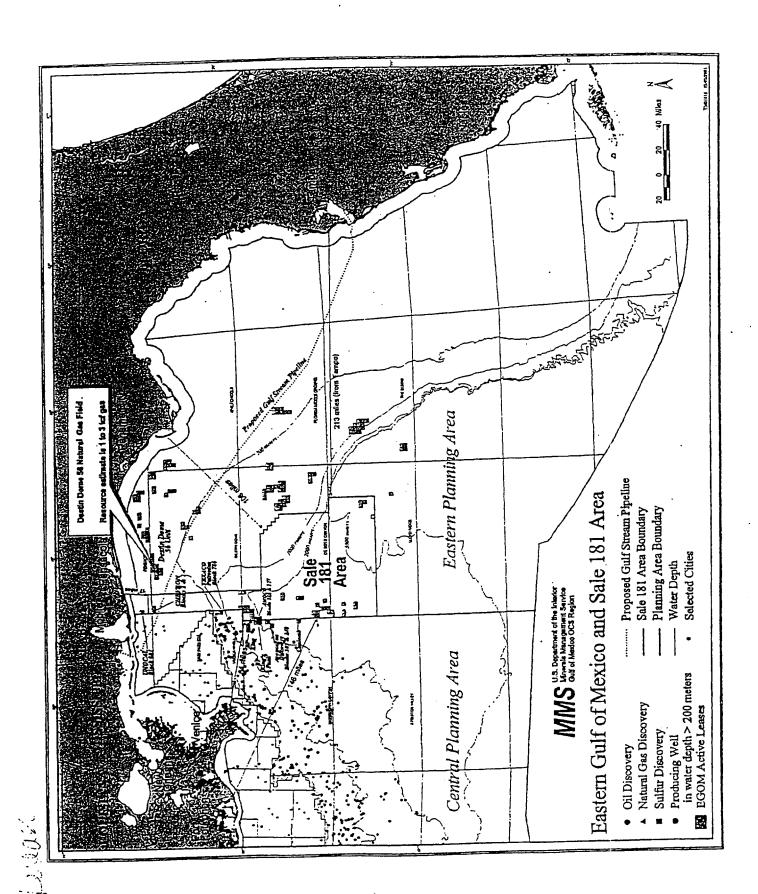
New Personal Vehicle Fuel Economy MINAS

at 20-Year Low





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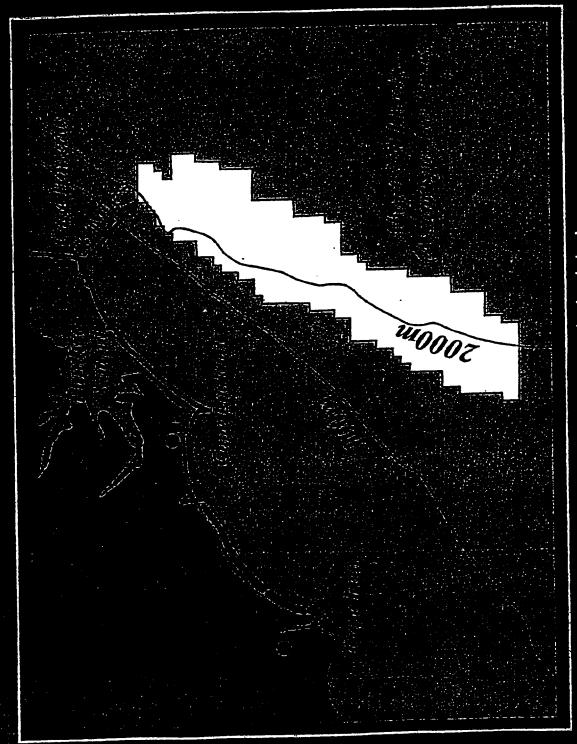


## North Atlantic Area

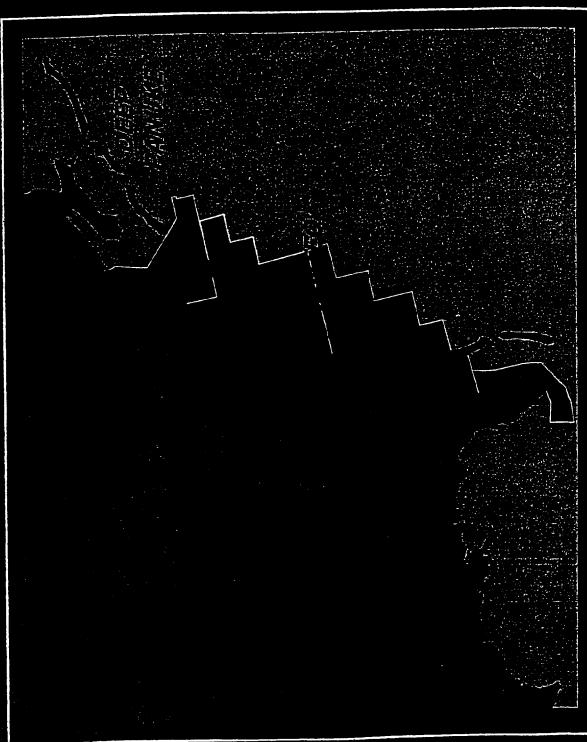


\*NOTE: Generalized area does not exclude deletions

## South Atlantic Area



\*NOTE: Generalized area does not exclude deletions



Barbara Robinson-AMS

To:

OSECNET.UASEC(KCOLLINS)

Date: Subject: 2/8/01 11:43AM FW: Energy Crisis

----Original Message-----

From: McDill, Norma
Sent: Wednesday, February 07, 2001 4:41 PM
To: Robinson, Barbara

Subject:

**Energy Crisis** 

CC: OSECNET.UASEC(GNTAYLOR),USDAHQ.GW("Kenneth Clayton-AMS","Charles Parrott-AMS","James DelCiello-AMS","John Batson-AMS","Jim Caron-AMS")



**United States** Department of Agriculture

February 8, 2001

Farm and Foreign Agricultural Services

Farm Service Agency

TO:

Keith Collins, Chief Economist

1400 Independence

THROUGH: Ave, SW

Stop 0539 Washington, DC 20250-0539

George T. Denley

Acting Executive Director for State Operations

FROM:

Farm Service Agency State Executive Directors

SUBJECT:

Agriculture and Rural America Energy Concerns

The following information has been compiled from responses solicited by the Farm Service Agency (FSA) Office of the Executive Director for State Operations and the Office of Economic and Policy Analysis Staff from FSA State Executive Directors to report to the National Energy Policy Development Group. Respons ≈ are grouped into three general regions of the country: West, Central, and East. The West includes states west of North Dakota's western border to west of Texas' western border. The Central includes states in the corridor from the aforementioned boundary to the eastern boundaries of Indiana to Missouri, Arkansas, and Louisiana. The East consists of states east of the eastern borders of Indiana, Missouri, Arkansas and Louisiana

John\_Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Bruce.Baughman@FEMA.

gov@inter2","Beale.John@omb.eop.gov@inter2","Brenner.Rob@EPA.gov@inter2", . . .

Date:

2/13/01 10:14PM

Subject:

Working Group Meeting Schedule

All:

After discussing the weekly schedule for the weekly NEPD Working Group, we will retain the time for this meeting on Tuesdays at 3pm and Fridays following the NEPD Principles Meeting or at 2:30.

The current exception will be next week, when we will meet on Wednesday at 3pm.

We will inform you of any other changes to this schedule when they develop, and we will ensure all of you have access to the EEOB.

Many Thanks,

John Fenzel

February

From: To: Keith Collins Joseph Glauber 2/14/01 4:59PM

Date: Subject:

energy

W/ Attachant

USD004-0038

Keith Collins

To:

energy

Date:

2/15/01 7:15AM

Subject:

update

Thank you all for attending the recent meeting to discuss the Energy Policy Development Group (EPDG) and thanks for the written material so promptly provided. Here is an update:

-- I will probably follow up shortly with several of you to obtain further information. Again, thanks.

Keith Collins Office of the Chief Economist 202-720-4164 FAX 690-4915

Karen\_Y.\_Knutson@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Bruce.Baughman@FEMA.

gov@inter2","Beale.John@EPA.gov@inter2","Brenner.Rob@EPA.gov@inter2", . . .

Date:

2/15/01 4:15PM

Subject:

Meeting tomorrow

Just in case cabinet affairs did not reach you, tomorrow's meeting has been moved to 1:00 pm — NOT 1:30 as previously listed. Thanks,Karen

John\_Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Joseph.Kelliher@HQ.DOE

.gov@inter2","Kmurphy@osec.doc.gov@inter2","Dina.Ellis@do.treas.gov@inter2", . . .

Date:

2/15/01 7:09PM

Subject:

NEPD Principals Meeting, on Friday, 16 February

The NEPD Principals Meeting originally scheduled for tomorrow at 1pm, has been cancelled. The working group staff meeting will occur as scheduled at 2pm. Your WAVES authorization for entry into the EEOB will be updated for your arrival at 1:50pm. Please ensure that your principals are informed.

John Fenzel
------Forwarded by John Fenzel/OVP/EOP on 02/15/2001 07:03
PM ------

John Fenzel 02/15/2001 04:00:16 PM

Record Type: Record

To: See the distribution list at the bottom of this message

cc: Karen Y. Knutson/OVP/EOP@EOP
Subject: NEPD Principals Meeting, 1pm on Friday, 16 February

(See attached file: AGENDA, 16 Feb 01.doc)

FYI, The National Energy Policy Development Group Principals Meeting will be held at 1pm, tomorrow (16 February) in the Vice President's Ceremonial Office. The agenda is attached. The working group will convene immediately after that meeting at 2pm. We have ensured that you are cleared for access to the building at the new time. If you have any questions or difficulties, please give me a call at 456-7953.

John Fenzel

Message Sent

To:\_\_\_\_

Joseph.Kelliher@HQ.DOE.gov @ inet Kmurphy@osec.doc.gov @ inet Dina.Ellis@do.treas.gov @ inet Sue\_Ellen\_Wooldridge@IOS.DOI.gov @ inet Tom\_Fulton@OS.DOI.gov @ inet Keith.Collins@USDA.gov @ inet Joseph.Glauber@USDA.gov @ inet

Galloglysj@State.gov @ inet
McManusmt@State.gov @ inet
Michelle.Poche@OST.DOT.Gov @ inet
Patricia.Stahlschmidt@FEMA.gov @ inet
Brenner.Rob@EPA.gov @ inet
Symons.Jeremy@EPA.gov @ inet
Beale.John@EPA.gov @ inet
MPeacock@OMB.EOP.gov @ inet
Mweatherly@OMB.EOP.gov @ inet
Robert C. McNally/OPD/EOP@EOP

John\_Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Joseph.Kelliher@HQ.DOE

.gov@inter2","Kmurphy@osec.doc.gov@inter2","Dina.Ellis@do.treas.gov@inter2", . . .

Date:

2/17/01 11:21AM

Subject:

NEPD Working Group Meeting, Wednesday, February 21st, 4pm

The next NEPD Working Group Meeting will take place in the Vice President's Ceremonial Office at 4pm on Wednesday, February 21st at 4:15pm. We will ensure that you all have access to the building. If you have any questions, please call me at:456-7953.

John Fenzel

CC:

USDAHQ.GW("Andrew\_D.\_Lundquist@ovp.eop.gov@inter2","Karen\_Y.\_Knutson@ovp.eop.gov@inter2","Charles\_M.\_Smith@ovp.eop.gov@inter2")

John\_Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Joseph.Kelliher@HQ.DOE

.gov@inter2","Kmurphy@osec.doc.gov@inter2","Dina.Ellis@do.treas.gov@inter2", ...

Date:

2/20/01 2:52PM

Subject:

Time Change for NEPD Working Group Meeting, Wednesday, February

21st

The NEPD Working Group Meeting will now take place tomorrow (Wednesday) at 3pm in the Vice President's Ceremonial Office, OEOB.

I will ensure that everyone has access. My telephone number is: 456-7953.

John Fenzel

Blaine Stockton-rus

To:

OSECNET.UASEC(KCOLLINS)

Date:

2/20/01 1:40PM

Subject:

re: update

Keith, we have a group coming in from California to talk about starting an new electric coop at 9am on Feb 27. Also that afternoon the Oregon Electric Borrower Statewide Assn. will be in at 4pm to discuss the impact on the borrowers in Oregon. If you would like to attend either meeting please feel free to show up or have someone else come in your stead. My secty can give you the room numbers. Laura - 720-9545. Blaine Stockton

----- Original Text

From: "Keith Collins" <Keith.Collins@usda.gov>, on 02/15/2001 7:15 AM:

Thank you all for attending the recent meeting to discuss the Energy Policy Development Group (EPDG) and thanks for the written material so promptly provided. Here is an update:

-1 will probably follow up shortly with several of you to obtain further information. Again, thanks.

Keith Collins Office of the Chief Economist 202-720-4164 FAX 690-4915

W Ashworth-DA

To:

OSECNET.UASEC(KCOLLINS)

Date:

2/20/01 9:01AM

Subject:

Re: Fwd: White House Energy Task Force

Thanks. I'll let Sharon know.

>>> Keith Collins-OSEC 02/20/01 08:37AM >>>

>>> W Ashworth-DA 02/16/01 03:43PM >>> Keith:

Sorry we missed each other today playing phone tag. Paul Fiddick sent me an email last night alerting me that you are on a task force headed by the VP dealing with energy issues. I have a small staff, headed by Sharon Holcombe, that is responsible for providing direction to USDA agencies' efforts to meet energy reduction mandates outlined in a couple of executive orders. (These are summarized in the attached paper from Sharon.) I'm not sure exactly what your task force is doing, but if there's any assistance Sharon's group can provide you we'd be more than happy to oblige.

Give me a call when convenient and we can discuss further.

Russ

OSECNET.UASEC(JGLAUBER,PFIDDICK),USDAHQ.GW("Sharon Holcombe-DA")

CC:

USD004-0060

John\_Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Joseph.Kelliher@HQ.DOE

.gov@inter2", "Kmurphy@osec.doc.gov@inter2", "Dina.Ellis@do.treas.gov@inter2"....

Date:

2/21/01 10:15AM

Subject:

Review of Narrative Input for Final Report: Meeting Schedule

Review of Narrative Input for Final Report

The following times have been reserved for lead agencies to review their draft input with Andrew Lundquist and Karen Knutson for the NEPD Final Report:

Thursday, February 22, 2001:

11:00 am - 1pm: Department Of Energy

4:00 pm: Department of Transportation

Friday, February 23, 2001:

10:00 am: Department Of State

11:00 am: Department of Treasury

Lead agency representatives should feel free to bring any representatives from your agencies or members of your working group. We will need names, SSNs and DOBs to ensure they have access for these meetings.

John Fenzel

CC:

USDAHQ.GW("Andrew\_D.\_Lundquist@ovp.eop.gov@inter2","Karen\_Y.\_Knutson@ovp.eop.gov@inter2","Charles\_M.\_Smith@ovp.eop.gov@inter2", . . .

وجزورو

From:

John Fenzel@ovp.eop.gov@i

To:

OSECNET.UASEC(JGLAUBER, KCOLLINS), USDAHQ.GW ("Joseph, Kelliher@HQ.DOE

.gov@i","Kmurphy@osec.doc.gov@i","Dina.Ellis@do.treas.gov@i", . . .

Date:

2/21/01 11:30AM

Subject:

Change of Location for 3pm NEPD Working Group Meeting

Due to a last-minute scheduling conflict, the 3pm NEPD Working Group. Meeting will take place at the White House Conference Center in the Eisenhower Room.

The White House Conference Center is located at 726 Jackson Place (across the street from the Old Executive Office Building), half-way up the block on Jackson Place. Once inside the White House Conference Center, take the elevator up to the second floor and you will see a sign directing you to the Eisenhower Room.

You will not need a WAVES clearance to get in.

The telephone number for the Conference Center is: 456-7666.

Please give me a call if you have any questions.

John Fenzel

CC:

USDAHQ.GW("Robert\_C.\_McNally@opd.eop.gov@i","John\_W.\_Howard@who.eop.gov@i","Andrew\_D.\_Lundquist@ovp.eop.gov@i","Karen\_Y.\_Knutson@ovp.eop.gov@i",....

John\_Fenzel@ovp.eop.gov@inter2 OSECNET.UASEC(JGLAUBER)

To: Date:

2/21/01 11:43AM

Subject:

Working Group Meeting Today

Correct...it is now being held at Jackson Place at the White House Conference Center (Eisenhower Room on the second floor). Still at 3pm.

John Fenzel

(Embedded image moved Joseph Glauber <Joseph.Glauber@usda.gov> to file: 02/21/2001 10:49:00 AM PIC25485.PCX)

Record Type: Record

To: John Fenzel/OVP/EOP

cc: Ginny.Taylor@usda.gov (Receipt Notification Requested)
Subject: Re: Review of Narrative Input for Final Report: Meeting Schedule

John A bit of confusion here. The meeting today is at 3:00 pm, but has it been moved to Jackson Place? Joe Glauber Joe Glauber Office of the Chief Economist U.S. Department of Agriculture Room 112A Whitten Building 1400 independence Ave., SW Washington, DC 20250-3810 tel 202 720-6185 fax 202 690-4915 >>> John\_Fenzel@ovp.eop.gov@inter2 02/21/01 09:31AM >>> Review of Narrative Input for Final Report The following times have been reserved for lead agencies to review their draft input with Andrew Lundquist and Karen Knutson for the NEPD Final Report: Thursday, February 22, 2001:

11:00 am - 1pm: Department Of Energy 4:00 pm: Department of Transportation

Friday, February 23, 2001: 10:00 am: Department Of State 11:00 am: Department of Treasury

Lead agency representatives should feel free to bring any representatives from your agencies or members of your working group. We will need names,

SSNs and DOBs to ensure they have access for these meetings.

John Fenzel

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Joseph.Kelliher@HQ.DOE

.gov@inter2","Kmurphy@osec.doc.gov@inter2","Dina.Ellis@do.treas.gov@inter2", . . .

Date:

2/21/01 11:46AM

Subject:

Narrative input for NEPDG report

In order for us to review the narrative input for the NEPDG report at the 3:00 PM meeting today, we would appreciate it, if you have not been able to transmit your sections to us electronically by 1:00 PM, that you bring 30 copies with you.

CC:

USDAHQ.GW("Karen\_Y.\_Knutson@oa.eop.gov@inter2","John\_Fenzel@oa.eop.gov@inter2","Charles\_D.\_McGrath\_Jr@oa.eop.gov@inter2", . . .

Michelle.Poche@ost.dot.gov@inter2

To:

OSECNET.UASEC(KCOLLINS)

Date: Subject: 2/21/01 7:10PM RE: Outline 6

\*\* Proprietary \*\*

Thanks again! I'll take a look at it...

----Original Message---From: Keith Collins [mailto:Keith.Collins@usda.gov]
Sent: Wednesday, February 21, 2001 6:30 PM
To: Poche, Michelle <OST>

Subject: Outline 6 Sensitivity: Personal

Keith Collins, USDA

John Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Juleanna\_R.\_Glover@ovp

.eop.gov@inter2\*,"Joseph.Kelliher@HQ.DOE.gov@inter2\*,"Kmurphy@osec.doc.gov@inter2\*,...

Date:

2/22/01 5:59PM

Subject:

Friday Working Group Meeting

Everyone should be granted access to the building tomorrow. In the event you are not granted access, please contact me at: 456-7953.

Many Thanks,

John Fenzel

CC:

USDAHQ.GW("Robert\_C.\_McNally@opd.eop.gov@inter2","John\_W.\_Howard@who.e op.gov@inter2","Andrew\_D.\_Lundquist@ovp.eop.gov@inter2",...

John\_Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Juleanna\_R.\_Glover@ovp.

eop.gov@inter2","Joseph.Kelliher@HQ.DOE.gov@inter2","Kmurphy@osec.doc.gov@inter2", . . .

Date:

2/22/01 6:12PM

Subject:

Lead Agency Meetings with the NEPD Executive Director/Deputy

Director

The following agencies are scheduled to meet with Andrew Lundquist and Karen Knutson at the date/times indicated:

Monday, February 26th:

9:00 am: State Department (Gallogly/McManus)

10:00 am: Department of Interior and CEQ (Symons/Howard)

11:00 am: Department of Energy (Kelliher/Anderson)

Tuesday, February 27th:

9:00 am: Department of Transportation (Poche)

10:00 am: Department of Treasury (Ellis)

Please confirm any additional attendees so they are in the WAVES system and can be granted access.

. Many Thanks,

John Fenzel

CC:

USDAHQ.GW("Robert\_C.\_McNally@opd.eop.gov@inter2","John\_W.\_Howard@who.eop.gov@inter2","Andrew\_D.\_Lundquist@ovp.eop.gov@inter2", . . .

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Joseph.Kelliher@HQ.DOE

.gov@inter2", "Kmurphy@osec.doc.gov@inter2", "Dina.Ellis@do.treas.gov@inter2", ....

Date:

2/23/01 5:50PM

Subject:

Schedule for Development of Interim Report

Attached is the schedule, as of this afternoon, for the development of the interim report from the NEPDG to the President. We understand, however, that the Principals' Meeting, scheduled for Wednesday, February 28, 2001, is changing to Friday, March 2, 2001. As soon as we have that confirmed, we will make the appropriate mid-course corrections.

Any questions, let me know.

Charlie

CC:

 $\label{thm:condition} USDAHQ.GW ("Robert\_C.\_McNally@opd.eop.gov@inter2", "John\_W.\_Howard@who.eop.gov@inter2", "Andrew\_D.\_Lundquist@ovp.eop.gov@inter2", . . . .$ 

USD004-0097

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Juleanna\_R.\_Glover@ovp.

eop.gov@inter2","Joseph.Kelliher@HQ.DOE.gov@inter2","Kmurphy@osec.doc.gov@inter2", . . .

Date:

2/26/01 2:05PM

Subject:

Cancellatin of the Principals' Meeting

FYI: The principals' meeting scheduled for Wednesday, February 28, 2001, has also been cancelled due to the budget roll-out. The next meeting is Tuesday, March 6 at 10:00.

CC:

USDAHQ.GW("Robert\_C.\_McNally@opd.eop.gov@inter2","Andrew\_D.\_Lundquist@ovp.eop.gov@inter2","Karen\_Y.\_Knutson@ovp.eop.gov@inter2",...

John\_Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Juleanna\_R.\_Glover@ovp.

eop.gov@inter2","Joseph.Kelliher@HQ.DOE.gov@inter2","Kmurphy@osec.doc.gov@inter2", . . .

Date:

2/27/01 8:14PM

Subject:

Working Group Meeting, February 28th, 4pm

A reminder to all that the NEPD Working Group will meet in the Vice President's Ceremonial Office on Wednesday, February 28th at 4pm. Everyone has been entered into the WAVES system. In the event you have any difficulties, please contact me at: 456-7953; or Jenny Mayfield at: 456-7453.

John Fenzel

CC:

USDAHQ.GW("Andrew\_D.\_Lundquist@ovp.eop.gov@inter2","Karen\_Y.\_Knutson@ovp.eop.gov@inter2","Charles\_M.\_Smith@ovp.eop.gov@inter2", . . .

John\_Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC(KCOLLINS),USDAHQ.GW("Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2","Tom\_fulton@IOS.DOI.gov@inter2","Michelle.Poche@OST.DOT.Gov@inter2", . . .

Date:

2/27/01 4:20PM

Subject:

Home Phone Numbers

## For those Addressed:

We are developing a telephone list for the NEPD Working Group. Although we have your work telephone numbers and email addresses, we do not have an alternate means of reaching you when you are away from your offices. At your earliest convenience, please send us your home phone numbers and/or cell phone numbers.

Many Thanks,

John Fenzel

John\_Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Juleanna R. Giover@ovp.

eop.gov@inter2","Joseph.Kelliher@HQ.DOE.gov@inter2","Kmurphy@osec.doc.gov@inter2", . . .

Date:

2/28/01 7:01PM

Subject:

NEPD Meeting Schedule

The current NEPD Meeting Schedule for the remainder of this and next week is provided:

Thursday, 1 March (4pm): NEPD Working Group Meeting

Tuesday, 6 March (10am): NEPD Principals Meeting

Tuesday, 6 March (11am): NEPD Working Group Meeting Friday, 9 March (3pm): NEPD Working Group Meeting

All meetings are scheduled to take place in the Vice President's Ceremonial Office. All addressees will be cleared into the Old Executive Office Building on the dates/times indicated.

Many Thanks,

John Fenzel

CC:

USDAHQ.GW("Andrew\_D.\_Lundquist@ovp.eop.gov@inter2","Karen\_Y.\_Knutson@ovp.eop.gov@inter2","Charles\_M.\_Smith@ovp.eop.gov@inter2", . . .

John\_Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Juleanna\_R.\_Glover@ovp.eop.gov@inter2","Joseph.Kelliher@HQ.DOE.gov@inter2","Kmurphy@osec.doc.gov@inter2", . . .

Date:

3/1/01 3:58PM

Subject:

Today's Working Group Meeting

Today's Working Group meeting has been postponed from 4:00pm to 4:30pm in the Vice President's Ceremonial Office.

John Fenzel

Keith Collins

To:

Joseph Glauber 3/2/01 12:57PM

Date: Subject:

take a look at this-good grief

WI ATTACES

Mona Janopaul-fs

To: USDAHQ.GW("Jack Craven-fs", "Steve Glasser-fs", "Jim Sedell-fs", "gsloane@fs.fed.us@inter2", "Larry Gadt-fs", "Greg Smith-fs")

Date:

3/2/01 12:53PM

Subject:

Energy Tasking - FERC Hydropower Licensing

Cheers, Mona.

CC:

USDAHQ.GW("William\_Bettenberg@ios.doi.gov@inter2"),OSECNET.UASEC(KCOLLI

NS)

John Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Juleanna\_R.\_Glover@ovp.eop.gov@inter2","Joseph.Kelliher@HQ.DOE.gov@inter2","Kmurphy@osec.doc.gov@inter2", . . .

3/5/01 6:07PM

Subject:

NEPD Principals Meeting Cancelled/Working Group Meeting Rescheduled

The NEPD Principals Meeting has been postponed.

The Working Group Meeting will be moved to Wednesday, March 7th, at 1:00pm in the Vice President's Ceremonial Office.

John Fenzel

CC:

USDAHQ.GW("Andrew\_D\_Lundquist@ovp.eop.gov@inter2","Karen\_Y.\_Knutson@ovp.eop.gov@inter2","Charles\_M.\_Smith@ovp.eop.gov@inter2", . . .

USD004-0202

To:

Keith Collins
"Ralph LINDEN-OGC".GW.USDAHQ

Date:

3/6/01 6:49AM

Subject:

Re: Electrical Sales by Farmers

>>> Ralph LINDEN-OGC 03/03/01 02:12PM >>>

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Juleanna\_R.\_Glover@ovp.eop.gov@inter2","Joseph.Kelliher@HQ.DOE.gov@inter2","Kmurphy@osec.doc.gov@inter2",...

Date:

3/7/01 6:52PM

Subject:

Material to be considered

Forwarded by Charles M. Smith/OVP/EOP on 03/07/2001 06:46 PM

(Embedded image moved "Anderson, Margot" < Margot. Anderson@hq.doe.gov> 03/07/2001 03:46:49 PM to file: PIC11158.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

cc: Subject:

Charlie,

Margot

CC: USDAHQ.GW("Andrew\_D.\_Lundquist@ovp.eop.gov@inter2","Karen\_Y.\_Knutson@ovp. eop.gov@inter2","John\_Fenzel@oa.eop.gov@inter2", . . .

Karen\_Y.\_Knutson@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Bruce.Baughman@FEMA.

 $gov@inter2","Beale.John@EPA.gov@inter2","Brenner.Rob@EPA.gov@inter2", \dots$ 

Date:

3/8/01 5:52PM

Subject:

Please let me know if you are interested in the following meeting with Rice

Please let me know if you can make it and I will wave you in. The meeting is tomorrow at 11:00 am. Thanks, Karen

CC:

USDAHQ.GW("Kevin.Kolevar@doe.hq.gov@inter2")

Marlene Minix-USDA

To:

OSECNET.UASEC(KCOLLINS)

Date:

3/8/01 6:45PM

Subject:

Can you brief the Secretary at 9:30 and then you both will leave at 9:45 for the White

House on Mond

Can you brief the Secretary at 9:30 and then you both will leave at 9:45 for the White House on Monday, March 12? Marlene

From: To: Joseph Glauber Keith Collins 3/9/01 2:36PM

Date: Subject:

Monday's meeting w/ VP

J.

Joe Glauber Office of the Chief Economist U.S. Department of Agriculture Room 112A Whitten Building 1400 Independence Ave., SW Washington, DC 20250-3810 tel 202 720-6185 fax 202 690-4915

John Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Juleanna\_R.\_Glover@ovp.

eop.gov@inter2", "Joseph.Kelliher@HQ.DOE.gov@inter2", "Kmurphy@osec.doc.gov@inter2", . . .

Date:

3/9/01 9:53AM

Subject:

Based upon space constraints in the Vice President's Ceremonial Office,

Based upon space constraints in the Vice President's Ceremonial Office, one agency member may accompany their principal for the March 12th, 10:00am NEPD Principal's Meeting. The following list of agency attendees (in addition to the agency principal) was submitted for this meeting. If you have a replacement for your agency representative, please inform us.

Energy

Joe Kelliher

Mary Hutzler (Briefing)

Joe Gilchrist (Briefing)

Kevin Kolevar

Commerce

Kevin Murphy

Treasury

Dina Ellis

Interior

Sue Ellen Wooldridge

Agriculture

Keith Collins

State

Stephen Gallogly

Transportation

Michelle Poche

**FEMA** 

Patricia Stahlschmidt

**EPA** 

Jeremy Symons

**OMB** 

Mark Weatherly

All members of the NEPD Working Group will be cleared through the WAVES system for entry into the building to attend the Working Group Meeting scheduled for 11:00am (immediately following the Principals Meeting).

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Juleanna\_R.\_Glover@ovp.

eop.gov@inter2", "Joseph.Kelliher@HQ.DOE.gov@inter2", "Kmurphy@osec.doc.gov@inter2", . . .

Date:

3/9/01 10:28AM

Subject:

Just a reminder, and as previously announced - the NEPD Working Group

Just a reminder, and as previously announced - the NEPD Working Group Meeting that was scheduled to be held today at 3:00 PM will be held on Monday, March 12, 2001, at 11:00 AM immediately following the Principals Meeting.

CC:

USDAHQ.GW("Robert\_C.\_McNally@opd.eop.gov@inter2","Andrew\_D.\_Lundquist@ov p.eop.gov@inter2","Karen\_Y.\_Knutson@ovp.eop.gov@inter2", . . .

Keith Collins

To:

Abartuska@fs.fed.us; mtrains@aol.com 3/9/01 10:59AM biomass

Date:

Subject:

An update and a request-

CC:

Joseph Glauber

John\_Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Juleanna\_R.\_Glover@ovp.eop.gov@inter2","Joseph.Kelliher@HQ.DOE.gov@inter2","Kmurphy@osec.doc.gov@inter2",...

Date:

3/12/01 8:57AM

Subject:

Working Group Meeting Cancelled

The NEPD Working Group Meeting, originally scheduled for 11am today, has

been cancelled.

USD004-0233

To:

John\_Fenzel@ovp.eop.gov@inter2
USDAHQ.GW("John\_Fenzel@ovp.eop.gov@inter2")

Date:

3/12/01 8:58AM

Subject:

Today's Principals Meeting

The NEPD Principals Meeting will still take place at 10am in the Vice President's Ceremonial Office.

CC:

USDAHQ.GW("Juleanna\_R.\_Glover@ovp.eop.gov@inter2","joseph.kelliher@hq.doe.gov@inter2","kmurphy@osec.doc.gov@inter2","dina.ellis@do.treas.gov@inter2",...

Kjersten\_S.\_Drager@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("joseph.kelliher@hq.doe.go

v@inter2", "kmurphy@osec.doc.gov@inter2", "dina.ellis@do.treas.gov@inter2", . . .

Date:

3/12/01 5:49PM

Subject:

NEPDG "Peer Review" Meetings This Week...

Andrew Lundquist and Karen Knutson of the National Energy Policy Development Group are going to meet with each "lead" agency over the next couple of days to discuss the progress being made on assigned chapters and the preliminary work being done on solutions/recommendations. Also discussed will be what we'll need/are looking for as far as graphics/photos.

You are all invited to ALL of these meetings (hence the name "Peer Review Meetings") but are under no obligation to attend (unless of course you're the lead agency!). While Andrew and Karen will meet with each lead agency either way, YOU need only attend if you are interested in the chapter (s) being discussed and/or you have input/suggestions you want to discuss.

The schedule for the Peer Review Meetings is as follows:

Tomorrow, Tuesday, March 13: DOE @ 3:00.

Wednesday, March 14: EPA @ 10:00; State @11:00; Transportation @ 2:00; and Treasury at either 3:00 or 5:00 (I'll let you know when a time is finalized)

Let me know what meetings you plan to attend, if any. All meetings will be held in 283 OEOB so we'll need to get you cleared in with security.

Thanks and let me know if you have any questions. -Kjersten

Kjersten\_S.\_Drager@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("joseph.kelliher@hq.doe.go

v@inter2", "kmurphy@osec.doc.gov@inter2", "dina.ellis@do.treas.gov@inter2", ...

Date:

3/13/01 11:37AM

Subject:

NEPDG "Peer Review" Meetings This Week...

------Forwarded by Kjersten S. Drager/OVP/EOP on 03/13/2001 11:27 AM ------

FYI...the Treasury Peer Review Meeting is now scheduled for 5:00 p.m. on Wednesday, March 14. Thanks, Kjersten

Kjersten S. Drager 03/12/2001 05:48:52 PM

Record Type: Record

To: See the distribution list at the bottom of this message

cc:

Subject: NEPDG "Peer Review" Meetings This Week...

Andrew Lundquist and Karen Knutson of the National Energy Policy Development Group are going to meet with each "lead" agency over the next couple of days to discuss the progress being made on assigned chapters and the preliminary work being done on solutions/recommendations. Also discussed will be what we'll need/are looking for as far as graphics/photos.

You are all invited to ALL of these meetings (hence the name "Peer Review Meetings") but are under no obligation to attend (unless of course you're the lead agency!). While Andrew and Karen will meet with each lead agency either way, YOU need only attend if you are interested in the chapter (s) being discussed and/or you have input/suggestions you want to discuss.

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Let me know what meetings you plan to attend, if any. All meetings will be held in 283 OEOB so we'll need to get you cleared in with security.

Thanks and let me know if you have any questions. -Kjersten

joseph.kelliher@hq.doe.gov @ inet kmurphy@osec.doc.gov @ inet dina.ellis@do.treas.gov @ inet sue\_ellen\_wooldridge@ios.doi.gov @ inet keith.collins@usda.gov@inet joseph.glauber@usda.gov @ inet galloglysj@state.gov @ inet mcmanusmt@state.gov @ inet michelle.poche@ost.dot.gov @ inet patricia.stahlschmidt@fema.gov @ inet brenner.rob@epa.gov @ inet symons.jeremy@epa.gov @ inet beale.john@epa.gov @ inet mpeacock@omb.eop.gov @ inet Mark A. Weatherty/OMB/EOP@EOP robert c. mcnaily/opd/eop@eop jhowardj@ceq.eop.gov @ inet william\_bettenberg@ios.doi.gov @ inet tom\_fulton@ios.doi.gov @ inet kjersten\_drager@ovp.eop.gov @ inet mleblanc@ceq.eop.gov @ inet margot.anderson@hq.doe.gov @ inet bruce.baughman@fema.gov @ inet charles.m.hess@usace.amy.mil @ inet akeeler@cea.eop.gov @ inet commcoll@aol.com @ inet karen e. keller/omb/eop@eop sandra I. via/omb/eop@eop megan d. moran/ovp/eop@eop Andrew D. Lundquist/OVP/EOP@EOP karen y. knutson/ovp/eop@eop charles m. smith/ovp/eop@eop kevin.kolevar@hq.doe.gov @ inet

John Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Juleanna\_R.\_Glover@ovp.eop.gov@inter2","Joseph.Kelliher@HQ.DOE.gov@inter2","Kmurphy@osec.doc.gov@inter2", . . .

Date:

3/13/01 6:25PM

Subject:

Friday, 16 March NEPD Working Group Meeting

The next NEPD Working Group Meeting will be held on Friday (March 16th) at 1:00pm in the Vice President's Ceremonial Office.

John Fenzel

CC:

USDAHQ.GW("Andrew\_D.\_Lundquist@ovp.eop.gov@inter2","Karen\_Y.\_Knutson@ovp. eop.gov@inter2", "Charles\_M.\_Smith@ovp.eop.gov@inter2", ....

Doug MacCleery-fs

To:

OSECNET.UASEC(KCOLLINS)

Date:

3/14/01 3:36PM

Subject:

Overview on potential use of biomass for energy

Keith,

I hope this meets your needs. If not, please let us know how we might modify it.

(See attached file: Potential for biomass energy(rev).doc)

Douglas W. MacCleery, Assistant Director Forest and Rangeland Management Staff, National Forest System P.O. Box 96090, USDA/Forest Service, Washington, DC 20090-6090

Phone: 202-205-1745; Fax: 202-205-1045 Email: dmaccleery@fs.fed.us

FS website: www.fs.fed.us

"Conservation is our attempt to put human ecology on a permanent footing."

Aldo Leopold (1942)

CC: USDAHQ.GW("Hilda Diaz-Soltero-fs", "Larry Gadt-fs", "Larry Yarger-fs", "Steve Yaddof-fs", "John Sebelius-fs", "Ann Bartuska-fs", "Howard Rosen-fs", . . .

To:

Trayci Campbell-OCE
OSECNET.UASEC(KCOLLINS)

Date:

3/14/01 4:40PM

Subject:

Fwd: Re: material for Keith

Date: 03/14/2001 03:43 pm -0500 (Wednesday)

From: Marvin Duncan To: Trayci Campbell CC: Roger Conway

Subject: Re: material for Keith

Wednesday, March 14, 2001

Dear Trayci:

Attached is one of the ideas for Keith. Roger asked me to send it to you for inclusion in the package you are putting together.

Marv

CC:

USDAHQ.GW("Jeff Price-OCE", "Marvin Duncan-OCE", "Roger Conway-OCE")

37

Keith Collins

To: Date:

Subject:

Joseph Glauber 3/14/01 6:55AM Fwd: Federal Policy Options on Energy

fyi

Charles\_M. Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("joseph.kelliher@hq.doe.go

v@inter2","kmurphy@osec.doc.gov@inter2","dina.ellis@do.treas.gov@inter2", ....

Date:

3/14/01 7:58AM

Subject:

Revised Chapter 10

Attached is an advance copy of State's revised Chapter 10. They are continuing to polish it and they will have that available today for their review meeting at 11:00 AM.

Attachmen

(See attached file: Chapter 10 Informal Draft.doc)

CC:

USDAHQ.GW("Andrew\_D.\_Lundquist@ovp.eop.gov@inter2","Karen\_Y.\_Knutson@ovp.eop.gov@inter2","John\_Fenzel@ovp.eop.gov@inter2")

USD004-0262

Kjersten\_S.\_Drager@ovp.eop.gov@inter2

To:

OSECNET. UASEC(JGLAUBER)

Date:

3/14/01 9:31AM

Subject:

Re: NEPDG "Peer Review" Meetings This Week...

We're happy to clear you in for all these but we need your info. — full legal name, DOB and SS#. Thanks.

(Embedded image moved Joseph Glauber <Joseph.Glauber@usda.gov> to file: 03/14/2001 08:17:00 AM PIC01014.PCX)

Record Type: Record

To: Kjersten S. Drager/OVP/EOP

C¢:

Subject: Re: NEPDG "Peer Review" Meetings This Week...

Kjersten
Could you please clear me for the 10:00 meeting, the 2:00 meeting and the 5:00
meeting? Thanks
Joe Glauber
Joe Glauber
Office of the Chief Economist
U.S. Department of Agriculture
Room 112A Whitten Building
1400 Independence Ave., SW
Washington, DC 20250-3810
tel 202 720-6185
fax 202 690-4915

>>> Kjersten\_S.\_Drager@ovp.eop.gov@inter2 03/12/01 05:48PM >>> Andrew Lundquist and Karen Knutson of the National Energy Policy Development Group are going to meet with each "lead" agency over the next couple of days to discuss the progress being made on assigned chapters and the preliminary work being done on solutions/recommendations. Also discussed will be what we'll need/are looking for as far as graphics/photos.

You are all invited to ALL of these meetings (hence the name "Peer Review Meetings") but are under no obligation to attend (unless of course you're the lead agency!). While Andrew and Karen will meet with each lead agency either way, YOU need only attend if you are interested in the chapter (s) being discussed and/or you have input/suggestions you want to discuss.

The schedule for the Peer Review Meetings is as follows: Tomorrow, Tuesday, March 13: DOE @ 3:00. Wednesday, March 14: EPA @ 10:00; State @11:00; Transportation @ 2:00; and Treasury at either 3:00 or 5:00 (I'll let you know when a time is finalized)

Let me know what meetings you plan to attend, if any. All meetings will be held in 283 OEOB so we'll need to get you cleared in with security. Thanks and let me know if you have any questions. -Kjersten

Kjersten\_S.\_Drager@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("joseph.kelliher@hq.doe.go

v@inter2","kmurphy@osec.doc.gov@inter2","dlna.ellis@do.treas.gov@inter2", . . .

Date:

3/14/01 10:42AM

Subject:

Today's Peer Review Meetings POSTPONED...

Something has come up and Andrew and Karen will not be able to do the peer review meetings scheduled for today (State @ 11:00 a.m.; Transportation @ 2:00 p.m.; and Treasury @ 5:00 p.m.). We'll be contacting all lead agencies again soon to reschedule and as always, we'll let all NEPDG working group members know the times for which these meetings get rescheduled.

Sorry about the short notice. We appreciate your understanding and patience and will be in contact soon. Thanks, Kjersten

Margot.Anderson@hq.doe.gov@inter2

To:

OSECNET.UASEC(KCOLLINS)

Date:

3/16/01 5:46PM

Subject:

RE: some great policy ideas

\*\* Proprietary \*\*

You are way ahead of us!

----Original Message----

From: Keith Collins [mailto:Keith.Collins@usda.gov]

Sent: Friday, March 16, 2001 3:13 PM

To: Anderson, Margot; Joseph.Glauber@usda.gov%internet;

Mleblanc@ceq.eop.gov%internet Subject: some great policy ideas

Sensitivity: Personal

FYI, Here is what I sent to Andrew and Karen. Sport for CEA.

John\_Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Juleanna\_R.\_Glover@ovp.

eop.gov@inter2","Joseph.Kelliher@HQ.DOE.gov@inter2","Kmurphy@osec.doc.gov@inter2", . . .

Date:

3/16/01 9:20AM

Subject:

Today's NEPD Working Group Meeting Cancelled

Today's NEPD Working Group Meeting has been cancelled. We will inform you of the next scheduled meeting.

Kjersten\_S.\_Drager@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("joseph.kelliher@hq.doe.ga

v@inter2", "kmurphy@osec.doc.gov@inter2", "dina.ellis@do.treas.gov@inter2", . . .

Date:

3/16/01 11:52ĀM

Subject:

Rescheduling Peer Review Meetings from Last Week...

We need to reschedule the peer review meetings that were postponed this week due to the NEPDG briefing to the President on Monday, March 19.

We would like to reschedule them for Tuesday and Wednesday, March 20 and 21. EPA was the only agency to finish their peer review meeting last week so we'll need to reschedule State, Transportation, and Treasury, and we'll need to schedule a second session for DOE since only two of their chapters were discussed at their session last week.

For State, Transportation and Treasury - we would like to reschedule your meetings for Tuesday the 20th. We have four time slots open so please let me know ASAP which will work for you: 2:00, 3:00, 4:00 or 5:00.

For DOE, we're hoping you can come in at 9:00 a.m. on Wednesday the 21st. Will that work for you guys? Please let me know as soon as possible.

Once we're able to reschedule all of the peer review meetings, I'll send out an e-mail to all of you on the NEPDG working group to let you know the times so you can attend sessions if you would like. Again, at that point, I'll need to know what sessions you plan to attend so we can get you cleared into the OEOB and I'll need your info. (full name, SS# and DOB) if we don't already have that info. on file.

Thanks, we look forward to hearing from you soon. -Kiersten

Kjersten S. Drager@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,joseph.kelliher@hq.doe .gov@inter2,kmurphy@osec.doc.gov@inter2,dina.ellis@do.treas.gov@inter2,sue\_ellen\_wooldridge@ios.doi.gov@inter2,galloglysj@state.gov@inter2,mcmanusmt@state.gov@inter2,michelle.poche@ost.dot.gov@inter2,patricia.stahlschmidt@fema.gov@inter2,brenner.rob@epa.gov@inter2,symons.jeremy@epa.gov@inter2,beale.john@epa.gov@inter2,mpeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,peale.john@epa.gov@inter2,mpeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNaily@opd.eop.gov@inter2,jhowardj@ceq.eop.gov@inter2,william\_bettenberg@ios.doi.gov@inter2,tom\_fulton@ios.doi.gov@inter2,kjersten\_drager@ovp.eop.gov@inter2,mleblanc@ceq.eop.gov@inter2,margot.anderson@hq.doe.gov@inter2,bruce.baughman@fema.gov@inter2,charles.m.hess@usace.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2,Charles\_M.\_Smith@ovp.eop.gov@inter2,kevin.kolevar@hq.doe.gov@inter2,John\_Fenzel@ovp.eop.gov@inter2

Date:

3/19/01 1:52PM

Subject:

Rescheduling Peer Review Meetings from Last Week...

I've only heard from two of the agencies with whom we need to meet with over the next couple of days. Peer Review sessions for both Transportation and Treasury are set up for tomorrow, Tuesday, March 20 — Transportation at 4:00 and Treasury at 5:00 p.m.

State - what time would work for you? 2:00 or 3:00 p.m. tomorrow?

Energy - will 9:00 a.m. on Wednesday, March 21, work for you?

Please let me know ASAP so I can send out a follow-up e-mail to everyone listing the times for ALL peer review sessions. As always, if you plan to attend any of the peer review sessions, please let me know so I can get you cleared into the OEOB. All meetings will be in 283 OEOB. If I don't already have your clearance info. (which I should for most of you) please provide me with your full legal name, DOB and SS#.

Thanks!	
	Forwarded by Kjersten S. Drager/OVP/EOP on
03/19/2001 01:3	5 PM

Kjersten S. Drager 03/16/2001 11:50:50 AM

Record Type: Record

To: See the distribution list at the bottom of this message

CC:

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Thanks, we look forward to hearing from you soon. -Kjersten

# Message Sent

To:

joseph.kelliher@hq.doe.gov @ inet kmurphy@osec.doc.gov @ inet dina.ellis@do.treas.gov @ inet sue ellen wooldridge@ios.doi.gov @ inet keith.collins@usda.gov @ inet joseph.glauber@usda.gov @ inet galloglysi@state.gov @ inet mcmanusmt@state.gov @ inet michelle.poche@ost.dot.gov @ inet patricia.stahlschmidt@fema.gov @ inet brenner.rob@epa.gov @ inet symons.jeremy@epa.gov @ inet beale.john@epa.gov@inet mpeacock@omb.eop.gov @ inet Mark A. Weatherly/OMB/EOP@EOP robert c. mcnally/opd/eop@eop jhowardj@ceq.eop.gov @ inet william\_bettenberg@ios.doi.gov @ inet tom fulton@ios.doi.gov @ inet kjersten drager@ovp.eop.gov @ inet mleblanc@ceq.eop.gov @ inet margot.anderson@hq.doe.gov @ inet bruce.baughman@fema.gov @ inet charles.m.hess@usace.army.mil @ inet akeeler@cea.eop.gov @ inet commcoli@aol.com @ inet

karen e. keller/omb/eop@eop sandra l. via/omb/eop@eop megan d. moran/ovp/eop@eop Andrew D. Lundquist/OVP/EOP@EOP karen y. knutson/ovp/eop@eop charles m. smitt/ovp/eop@eop kevin.kolevar@hq.doe.gov @ inet

McManusMT@state.gov@inter2

To:

OSECNET.UASEC.KCOLLINS,OSECNET.UASEC.JGLAUBER,Kjersten\_S.\_Drager@ovp.eop.gov@inter2,joseph.kelliher@hq.doe.gov@inter2,kmurphy@osec.doc.gov@inter2,dina.ellis@do.treas.gov@inter2,sue\_ellen\_wooldridge@ios.doi.gov@inter2,GalloglySJ@state.gov@inter2,michelle.poche@ost.dot.gov@inter2,patricia.stahlschmidt@fema.gov@inter2,brenner.rob@epa.gov@inter2,symons.jeremy@epa.gov@inter2,beale.john@epa.gov@inter2,mpeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,jhowardj@ceq.eop.gov@inter2,william\_bettenberg@ios.doi.gov@inter2,tom\_fulton@ios.doi.gov@inter2,kjersten\_drager@ovp.eop.gov@inter2,mleblanc@ceq.eop.gov@inter2,margot.anderson@hq.doe.gov@inter2,bruca.baughman@fema.gov@inter2,charles.m.hess@usace.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2,Charles\_M.\_Smith@ovp.eop.gov@inter2,kevin.kolevar@hq.doe.gov@inter2,John\_Fenzel@ovp.eop.gov@inter2

Date:

3/19/01 2:07PM

Subject:

RE: Rescheduling Peer Review Meetings from Last Week...

2PM would be fine. Thanks, see you then

-----Original Message-From: Kjersten\_S.\_Drager@ovp.eop.gov [mailto:Kiersten S. Drager@ovp.eop.gov] Sent: Monday, March 19, 2001 2:06 PM To: joseph.kelliher@hq.doe.gov; kmurphy@osec.doc.gov; dina.ellis@do.treas.gov; sue\_ellen\_wooldridge@ios.doi.gov; keith.collins@usda.gov; joseph.glauber@usda.gov; galloglysj@state.gov; mcmanusmt@state.gov; michelle.poche@ost.dot.gov; patricia.stahlschmidt@fema.gov; brenner.rob@epa.gov; symons.jeremy@epa.gov; beale.john@epa.gov; mpeacock@omb.eop.gov; Mark\_A.\_Weatherly@omb.eop.gov; Robert\_C.\_McNally@opd.eop.gov; jhowardj@ceq.eop.gov; william bettenberg@ios.doi.gov; tom\_fulton@ios.doi.gov; kjersten\_drager@ovp.eop.gov; mleblanc@ceq.eop.gov; margot.anderson@hq.doe.gov; bruce.baughman@fema.gov; charles.m.hess@usace.army.mil; akeeler@cea.eop.gov; commcoll@aol.com; Karen\_E.\_Keller@omb.eop.gov; Sandra\_L.\_Via@omb.eop.gov; Megan\_D.\_Moran@ovp.eop.gov; Andrew\_D.\_Lundquist@ovp.eop.gov; Karen\_Y.\_Knutson@ovp.eop.gov; Charles\_M. Smith@ovp.eop.gov; kevin.kolevar@hq.doe.gov; John\_Fenzel@ovp.eop.gov Subject: Rescheduling Peer Review Meetings from Last Week...

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To: See the distribution list at the bottom of this message

CC:

Record Type: Record

Subject: Rescheduling Peer Review Meetings from Last Week...

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Thanks, we look forward to hearing from you soon. -Kiersten

Message Sent To:	
ioseph.kelliher@ha.doe.aov @ inet	

kmurphy@osec.doc.gov @ inet dina.ellis@do.treas.gov @ inet sue\_ellen\_wooldridge@ios.doi.gov @ inet keith.collins@usda.gov @ inet Joseph.glauber@usda.gov @ inet galloglysj@state.gov@inet mcmanusmt@state.gov @ inet michelle.poche@ost.dot.gov @ inet patricia.stahlschmidt@fema.gov @ inet brenner.rob@epa.gov @ inet symons.jeremy@epa.gov @ inet beale.john@epa.gov @ inet mpeacock@omb.eop.gov@inet Mark A. Weatherly/OMB/EOP@EOP robert c. mcnally/opd/eop@eop jhowardj@ceq.eop.gov@inet william\_bettenberg@ios.doi.gov @ inet tom\_fulton@ios.doi.gov @ inet kjersten\_drager@ovp.eop.gov @ inet mleblanc@ceq.eop.gov @ inet margot.anderson@hq.doe.gov @ inet bruce.baughman@fema.gov @ inet charles.m.hess@usace.army.mil @ inet akeeler@cea.eop.gov @ inet commcoll@aol.com @ inet karen e. keller/omb/eop@eop sandra I. via/omb/eop@eop megan d. moran/ovp/eop@eop Andrew D. Lundquist/OVP/EOP@EOP karen y. knutson/ovp/eop@eop charles m. smith/ovp/eop@eop kevin.kolevar@hq.doe.gov @ inet

Margot.Anderson@hq.doe.gov@inter2

To:

OSECNET.UASEC.JGLAUBER

Date:

3/19/01 3:56PM

Subject:

FW: copy of S1 speech

> ----Original Message--

> From:

Kelliher, Joseph

> Sent:

Monday, March 19, 2001 1:26 PM

> To: Anderson, Margot

> Subject:

RE: copy of S1 speech

> <<energyspeech.final.doc>>

> ----Original Message----

> From:

Anderson, Margot

> Sent:

Monday, March 19, 2001 1:07 PM

>To: Kelliher, Joseph

> Subject:

copy of S1 speech

> Joe,

> Do you have a copy of the Secretary's speech he gave today? Might be

> helpful for everyone as we progress on the NEP.

> Margot

WIATTREST

# A National Report on America's Energy Crisis.

Remarks by U.S. Secretary of Energy Spencer Abraham U.S. Chamber of Commerce, National Energy Summit March 19, 2001

I would like to congratulate the U.S. Chamber of Commerce for convening this two-day National Energy Summit and I appreciate your invitation to participate. As we all know, the topic of energy is as timely as the day's headlines. In just my first eight weeks as Energy Secretary, California has faced almost daily power alerts. Rising natural gas prices have punished consumers with bills that, in some cases, are double or triple last winter's. And forecasts for this summer suggest the possibility of rolling blackouts.

The good news is that America's energy problems can be solved. The bad news is that the situation in California is not isolated, it is not temporary, and it will not fix itself.

### America faces a major energy supply crisis over the next two decades.

The failure to meet this challenge will threaten our nation's economic prosperity, compromise our national security, and literally alter the way we live our lives.

America has heard these dire warnings before – in fact, they seem to be a recurring theme in our nation's energy discussion, almost since "Colonel" Drake made the first oil strike near Titusville, Pennsylvania in 1859. "The amazing exhibition of oil," advised the State Geologist of Pennsylvania, "[is] a temporary and vanishing phenomenon – one which young men will live to see come to its natural end." That was in 1885.

Around the same time, John Archbold — who succeeded John D. Rockefeller as head of Standard Oil — joked about the prospects for oil discoveries in Oklahoma: "Are you crazy?" Archbold said. "I'll drink every gallon produced west of the Mississippi."

I don't know if anyone ever called Mr. Archbold on that pledge. But for whatever reason, in 1914 the U.S. Geological Survey predicted that the U.S. would soon exhaust its available oil supplies. They issued the same warning in 1926. And again in 1939. And in 1949.

All of these warnings have proven false. Despite all these expert predictions, the world has not run out of oil or other resources. And yet here we are, faced with the most serious energy shortage since the days of oil embargoes and gas lines.

My point is, America's current energy supply crisis is not due to some inevitable neo-Malthusian depletion of resources. The United States – and our North American and hemispheric neighbors – are blessed with a rich abundance of natural resources. It's political leadership that has been scarce.

For the past eight years, Washington sat on the sidelines as our nation's energy needs mounted. During the 1990s, the Clinton Administration employed a policy of taxing demand, limiting supply, and ignoring the rapidly expanding needs of the future.

Their energy strategy boiled down to: you can't find it ...you can't transport it ... and even if you get it, we don't want you to use it. Through neglect or complacency or ideology, this approach has led us to the crisis we face today.

The Bush Administration is fully prepared to respond to the broad set of challenges we inherited. But we must be candid with the American people about the magnitude of the problem — which is what I'd like to talk about today.

#### America's Energy Supply Challenges

Three overriding facts starkly define the challenge of America's energy needs over the next two decades:

- First, demand for energy is rising across the board, but particularly for natural gas and electricity;
- Second, supplies are being limited by a regulatory structure that, in many respects, has failed
  to keep pace with advances in technology and an uncertain political environment that often
  discourages investment in desperately needed facilities;
- And third, our energy infrastructure that network of the generators, transmission lines, refineries and pipelines that convert raw resources into usable fuel – is woefully antiquated and inadequate to meet our future needs.

Unless these challenges are addressed, America's energy supply will be continually at risk ... our citizens will encounter blackouts and other lifestyle-altering disruptions ... and our economy will be hobbled by rising energy prices. Let me briefly outline some of the major issues on the horizon:

## Oil: Rising Consumption, Accelerating Dependence

In the next 20 years, according to estimates by the Energy Information Administration, America's demand for oil is projected to increase by 33 percent. Yet as consumption surges, U.S. production continues to drop precipitously. We now produce 39 percent less oil than we did in 1970, losing nearly 4 million barrels a day in the process. And unless energy policy is changed, production will slip further — to just 5.1 million barrels per day by 2020 — down from a high of 9.4 million a day 30 years ago.

This widening gap between demand and domestic supply will make us increasingly dependent upon foreign imports. Back in 1973 — at the height of the oil crisis — America imported just 36 percent of its oil from abroad. Today, we import 54 percent. And, if we allow this trend to continue, we will soon be forced to look abroad for some 64 percent of our oil. This will put more power in the hands of foreign suppliers — power they are not reluctant to use, as we just saw when the OPEC cartel decided to reduce oil output by one million barrels a day.

While this administration does not agree with OPEC's decision, that decision demonstrates the importance of increasing America's production of oil. Securing an affordable, reliable and adequate supply of crude is a critical challenge. But it is only half the oil story.

Since 1980, the number of American refineries has been cut in half. There hasn't been a new refinery built in the United States in over 25 years. New regulatory interpretations limit the ability of existing refineries to expand capacity. Add to that regulations that require the production of more than 15 different types of gasoline – and you have a refining industry strained to capacity, leaving us dangerously vulnerable to regional supply disruptions and price spikes.

Refineries are so constrained that when President Clinton made the politically symbolic gesture of releasing 30 million barrels of oil from the Strategic Petroleum Reserve last fall, that oil had to be shipped overseas to be refined.

## Natural Gas: Rapidly Rising Demand; Constraints on Supply

Many of the same issues confront the future of natural gas. America's demand for natural gas is projected to rise even more rapidly than oil. If Department of Energy projections are correct, by 2020

Americans will consume 62 percent more natural gas than we do today. More than 9 out of 10 of the announced new electric generating plants will be fired by natural gas.

This approaching wave of new demand begs the question: Do we have an energy policy and a regulatory structure capable of meeting our natural gas needs? Consider just a few constraints in this market.

Right now, an estimated 40 percent of potential gas resources in the United States are on federal lands that are either closed to exploration or covered by severe restrictions. The last lease sale in the Gulf of Mexico was more than a decade ago. New discoveries of natural gas in the United States have fallen for three straight years, creating increasing pressure for more imports.

The notion that we can rely so heavily on natural gas ... maintain severe restrictions on exploration ... and still enjoy low prices is a dangerous assumption.

Even if we find the supplies, moving that gas to market will require an additional 38,000 miles of transmission pipeline and 255,000 miles of distribution lines – at an estimated cost of \$120-\$150 billion.

Today's pipeline system can hardly handle the supplies we know exist. Alaska's Prudhoe Bay, for example, produces about 8 billion cubic feet of natural gas a day – approximately 13 percent of America's daily consumption. But that gas never reaches the market. Instead, it is just pumped back into the ground, waiting until a pipeline is built to connect the Alaska fields to the U.S./Canada distribution system.

## Electricity: Powering the Information Economy

As everyone knows, we also face a real challenge in generating enough electricity to light out homes and run our businesses. Over the next 20 years, the Department of Energy estimates that electricity demand in the United States will increase by 45 percent. That rising growth rate will require the construction of over 1,300 new power plants — about 65 every year. Yet, the last time we added that much power was 1985.

Furthermore, there is reason to believe that this could turn out to be a conservative estimate. During the 1990s, electricity consumption far outstripped projections, driven by the energy-hungry information economy. Some experts calculate that the demands of the Internet already consume some 8-13 percent of electricity. If demand grows at just the same pace as during the last decade, we'll need nearly 1,900 new plants by 2020 — or more than 90 every year — just to keep pace.

Hundreds of new generating plants will place even greater pressure on our already strained and aging power grid. America's network of transmission lines, substations and transformers was built when utilities were tightly regulated monopolies providing service to assigned regions. Interconnections between suppliers were strictly an emergency backup measure to guard against rare service interruptions. The system was simply not designed for long-haul swapping of power in a highly competitive market.

Consumers are already feeling the impact of a transmission systems stressed by rising demand. Transmission bottlenecks contributed to the blackouts that have swept through California and to price spikes in New York City last summer that cost consumers an estimated \$100 million.

# Coal, Nuclear, and Hydro-Electric Power

Coal has historically been American's number one source for affordable electricity; it currently powers half of America's electricity generators. And at today's recovery rates, our nation has enough coal to keep those plants running for the next 250 years.

Coal generators have already been called upon to make broad reductions in emissions. The Bush Administration supports those efforts – and we will back it up with greater incentives for investment in clean coal technology.

But the administration will not regulate coal out of existence ... and we will not support measures that will threaten electricity supplies and significantly raise electricity prices. President Bush made the right decision last week not to impose new federal mandates on the emissions of carbon dioxide. If America is to have reliable electricity over the next 20 years, coal must continue to play a major role.

But, coal is not the only energy source facing an uncertain future. There hasn't been a new nuclear power plant permit granted since 1979. Many of the 103 existing nuclear plants are not even expected to file for a renewal of their licenses as they expire over the next 15 years.

Even hydroelectric power generation is expected to fall sharply. Re-licensing a hydro facility can take a decade or more and cost millions. And now, even though consumers are faced with potential blackouts and chronic electricity shortages in the West, activists and some political leaders want to breach one or more of the four federal dams on the Snake River to help young salmon, on their trek to the sea.

### The Dangers of Complacency

What are the dangers of complacency in light of these challenges? How does it all add up for our economy and our citizens?

This nation's last three recessions have all been tied to rising energy prices – and there is strong evidence that the latest crisis is already having a negative effect.

The National Association of Manufacturers estimates that soaring fuel prices between 1999 and 2000 cost the U.S. economy more than \$115 billion — shaving a full percentage point off our Gross Domestic Product. A January survey of its 5,500 members reveals that nearly one quarter were forced to curtail operations.

During a two-week period this past January, Californians lost an estimated \$2.3 billion in wages, sales and productivity. Layoffs are already hitting workers in the West as companies shift production to states with more reliable energy sources. Then there are the jobs that will never be created. Intel's CEO Craig Barrett announced that the world's leading chipmaker won't be expanding in California: "As long as California is a Third World country," Barrett said, "we won't build \$2 billion manufacturing plants here."

The Food and Agricultural Policy Institute reports that farmers are likely to see their income drop 20 percent over the next two years due to higher energy costs.

Rising energy costs are hitting every family's checkbook, primarily affecting those who can afford it least. Gas bills for many homeowners in the Washington, DC area more than tripled this year. Some residents are reporting that their heating bills are higher than their food bills this winter.

The power crisis isn't just pinching our wallets, it's changing the way we live our lives. In California, power outages have shut down traffic lights, darkened schools and closed businesses. The governor has ordered local police to patrol the streets – not for criminals, but to make sure businesses keep their lights dimmed.

But California is not the only state facing a mismatch between supply and demand. With electricity shortages predicted for New York City and Long Island this summer ... low capacity margins threatening electricity reliability in the Midwest, Southeast and Northern Plains states ... and strained refinery capacity in the Midwest, Americans across the nation are feeling the energy squeeze.

#### The Need For A National Energy Policy

Rising demand ... tightening supplies ... an aging power infrastructure ... a decade of neglect from Washington: These are the trends that define America's emerging energy needs.

President Bush has committed this administration to meeting these challenges – a job that begins with the urgent task of developing and implementing a long-term national energy policy.

To accomplish this, President Bush created an Energy Task Force headed by Vice President Cheney. He has asked us to define a clear strategy – a strategy that will allow environmentally responsible exploration and recovery of our domestic resources ... enhance our commitment to conservation and energy efficiency ... and encourage investment in new technology to further the development of renewable energy sources.

I wish I could say that the energy crisis now sweeping the nation has shocked the political system into action. But like other political discussions in recent years, the debate over energy seems as deeply polarized as ever.

On one end of the spectrum, some activists propose what amounts to a "zero tolerance" policy toward exploration and cling to the quixotic idea that new, undiscovered sources will somehow allow us to meet our energy needs. On the other end, some advocates place an almost limitless faith in special tax breaks for this favored activity or subsidies for that preferred industry.

The two extremes in our energy debate are founded on several enduring myths – myths that today conspire to block any true advance toward a rational and stable energy policy in the United States. Here are a few of the more prominent ones.

### Myth Number 1: It is impossible to balance energy exploration and environmental protection.

Advances in technology have brought us a long way from the days when wildcatters punched holes in the ground based on the hunch they might hit a gusher. But from a regulatory standpoint, our view of oil and gas exploration hasn't changed much since we saw Jed Clampett strike "black gold" and split for Beverly Hills.

Today, satellites and computers are the tools of choice in the exploration business. Geologists can bounce acoustic and electrical vibrations off the earth's inner depths, gather the resulting mass of data into powerful computers and then create three dimensional and even four dimensional maps of resource fields miles below the surface.

Armed with these pinpoint accurate images, companies employ advanced equipment to drill vertically, horizontally and around corners – allowing us to access supplies from previously unimaginable depths, up to six miles away.

The marriage of oil and gas exploration with cutting-edge technology means fewer rigs, fewer roads and fewer pipelines. Drilling operations that required 65 acres in the 1970s need only 10 acres today. Technological improvements in just the past 15 years have generated success rate increases of 50 percent. America's national energy policy must reflect these staggering advances that have revolutionized the way we develop our resources.

Myth Number 2: All our current problems are due to an energy industry that is engaged in a massive conspiracy to gouge consumers by limiting supply to drive up prices.

This myth has been punctuated by calls for investigations into everything from last summer's Midwest gasoline price spikes, to recent allegations that power generators in the West have been withholding electricity. We have a fair and objective process for judging these claims – and action will be

America first became a net importer of energy in the 1950s – and our economy will continue to depend, in part, on imported oil. However, closing off virtually every available new source of domestic supply, enhances the leverage and power of an oil cartel that cannot be relied on to put America's interests first. While the resources of ANWR won't make us energy independent, they will help increase America's energy security by ensuring a more diverse supply of oil.

Myth Number 4: Government subsidies and tax breaks are the best way to encourage new exploration and production of energy.

This administration will continue to support funding for energy research and development initiatives. But capital is best allocated to its highest uses through the workings of the free market, not manipulations of the tax code. Government regulatory policy should not be aimed at picking winners and losers in any market, including energy. Neither should tax policy.

Myth Number 5: We can forego traditional sources and instead meet rising energy demand by harnessing wind, geothermal, solar and other forms of renewable power.

Excluding hydro-power, renewable sources currently generate about 2 percent of America's electricity. Billions have been invested in developing renewable energy – and will continue to be invested under the Bush Administration. But renewables have yet to overcome the economic advantages of conventional energy sources.

Even with promising advances in research and development, renewables will only provide, according to Energy Information Administration estimates, about 6 percent of our total electricity consumption by 2020. Even if renewables exceed our most optimistic expectations, they would still supply only a fraction of our needs over the next 20 years.

# Myth Number 6: Price controls are the answer to today's energy crisis.

Memories are short, aren't they. So let me remind everyone. America imposed price controls on oil and gas in the 1970s. They were an utter failure. They led to shortages and rationing and the idea that America was gripped by malaise.

Let me be clear: The Bush Administration does not support price controls. Price controls on electricity will lead to more blackouts. Price controls on gasoline will lead to gas lines. Price controls will deepen America's energy crisis, because they won't reduce demand, but they will cripple incentives for desperately needed new investments in energy supply.

#### Charting a New Policy Course

Until recently, America enjoyed nearly a decade of abundant and affordable energy. Special interests took advantage of the situation, using this period to shape public opinion with a series of largely unchallenged assertions that effectively declared virtually every source of energy "off limits."

They said coal was too dirty ... nuclear power too dangerous. Even renewables were fair game for attack. Hydro-power threatened salmon ... windmill farms endangered birds.

Every source of energy had its opponents. And when energy was cheap, the cost of indulging these objections could be deferred – but now the bill is coming due. The challenges are formidable ... the warning signs are obvious ... but I am optimistic because I know this administration's commitment is equal to the task.

Our national energy policy will be comprehensive. It will reach across every department that touches the energy marketplace – from the Interior Department and the EPA to the Transportation Department and the DOE.

Our national energy policy will be hemispheric. It will be based on the understanding that our policy cannot stand in isolation from our neighbors throughout the Americas.

Our national energy policy will stress the need to diversify America's energy supply. It will be founded on the understanding that diversity of supply means security of supply ... and that a broad mix of supply options – from coal to windmills, nuclear to natural gas – will help protect consumers against price spikes and supply disruptions.

And our national energy policy will be balanced. It will leapfrog the myths that stifle change - rejecting the notion that there is no middle ground between environmental protection, regardless of the cost and energy exploration, regardless of the impact.

Soon we will deliver our recommendations to President Bush. Later, we will introduce legislation aimed at winning bipartisan support for a national energy policy that matches the magnitude of the challenge. I am hopeful that men and women of good will — from both ends of the political spectrum ... from environmental organizations to industry groups — will then come together and transcend the stale debate that has characterized energy policy in recent years.

About 150 years ago, America faced a vastly different energy crisis. Supplies of whale oil were becoming more and more scarce. Few could afford to pay for the luxury of this or other costly methods of illumination. Sure, crude oil was available. In those days it was soaked up with rags, wrung out into small vials, and then sold as a treatment for toothaches ... until an entrepreneur lined up an investor and a chemist and launched an energy revolution that would light the world.

In America, resources become scarce only when our imagination languishes. By engaging that imagination, I am confident we can meet the challenges of today. If complacency yields to action. If we resolve to strike a rational balance between our energy needs and our environmental concerns. And if a national energy policy becomes an urgent priority.

Thank you.

###

Kjersten S. Drager@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS.joseph.kelliher@hq.doe .gov@inter2,kmurphy@osec.doc.gov@inter2,dina.ellis@do.treas.gov@inter2,sue\_ellen\_wooldridge@ios.doi.gov@inter2,galloglysj@state.gov@inter2,mcmanusmt@state.gov@inter2,michelle.poche@ost.dot.gov@inter2,patricia.stahlschmidt@fema.gov@lnter2,brenner.rob@epa.gov@inter2,symons.jeremy@epa.gov@inter2,beale.john@epa.gov@inter2,mpeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@lnter2,jhowardj@ceq.eop.gov@inter2,william\_bettenberg@ios.doi.gov@inter2,tom\_fulton@ios.doi.gov@inter2,kjersten\_drager@ovp.eop.gov@inter2,mleblanc@ceq.eop.gov@inter2,margot.anderson@hq.doe.gov@inter2,bruce.baughman@fema.gov@inter2,charles.m.hess@usace.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2,Charles\_M.\_Smith@ovp.eop.gov@inter2,kevin.kolevar@hq.doe.gov@inter2

Date:

3/20/01 6:56AM

Subject:

NEPDG Peer Review Meetings Schedule

The schedule for the peer review meetings tomorrow, Tuesday, March 20th, and Wednesday, March 21st, is:

Tuesday - 3:00 State; 4:00 Transportation; and 5:00 Treasury

Wednesday - 9:00 DOE

Please let me know ASAP if you plan to attend any or all of these meetings. Thanks,

Roger Conway-OCE

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS

Date:

Subject:

3/20/01 8:42AM Fwd/California in the Dark - CERA Alert

FYI.

w/ ATTACE!

Date: 03/19/2001 10:06 pm -0500 (Monday)

From: <webmaster@cera.com>
To: <insights@cera.com>

Subject: California in the Dark - CERA Alert

Title: California in the Dark

URL: http://www20.cera.com/eprofile?u=35&m=2302

In a recent Washington Post op-ed piece, Dan Yergin and Larry Makovich discuss the continued mess of California's electric power problems. Rather than fixing the flaws, the current policies from Sacramento are moving California down the road to an expensive public power setup and higher prices for consumers and businesses. And the shortage is going to get worse this summer.

\*\*end\*\*

Follow above URL for full report.

E-mail Category: Alert CERA Knowledge Area(s): Global Energy,

To make changes to your cera.com account go to: http://www20.cera.com/client/updateaccount

Forgot your username and password? Go to: http://www20.cera.com/client/forgot

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John Fenzel@ovp.eop.gov@inter2

To:

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Date:

3/20/01 12:24PM

Subject:

NEPD Working Group Meeting, Friday, March 23, 10am

The next NEPD Working Group Meeting will be held at the following time and location:

Friday, March 23d 10:00 am The White House Conference Center (on Jackson Place, across from the OEOB, next to LaFayette Park) The Truman Room

You will not need to be WAVED in. Please don't hesitate to contact me if you have any questions: 456-7953.

John Fenzel

Kjersten\_S.\_Drager@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS.joseph.kelliher@hq.doe .gov@inter2,kmurphy@osec.doc.gov@inter2,dina.ellis@do.treas.gov@inter2,sue\_ellen\_wooldridge@ios.doi.gov@inter2,gallogtysj@state.gov@inter2,mcmanusmt@state.gov@inter2,michelle.poche@ost.dot.gov@inter2,patricia.stahlschmidt@fema.gov@inter2,brenner.rob@epa.gov@inter2,symons.jeremy@epa.gov@inter2,beale.john@epa.gov@inter2,mpeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,beale.john@epa.gov@inter2,mpeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,jhowardj@ceq.eop.gov@inter2,william\_bettenberg@ios.doi.gov@inter2,tom\_fulton@ios.doi.gov@inter2,kjersten\_drager@ovp.eop.gov@inter2,mleblanc@ceq.eop.gov@inter2,margot.anderson@hq.doe.gov@inter2,bruce.baughman@fema.gov@inter2,charles.m.hess@usace.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2,Charles\_M.\_Smith@ovp.eop.gov@inter2,kevin.kolevar@hq.doe.gov@inter2

Date:

3/20/01 2:57PM

Subject:

TRANSPORTATION PEER REVIEW SESSION FOR TODAY CANCELLED...

Sorry about the short, short notice. Michelle is feeling under the weather. We'll reschedule for sometime tomorrow and I'll let everyone know the new time.

Thanks and, again, sorry about the short notice. -Kjersten

John\_Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@ do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@lOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A. Krauss@omb.eop.gov@inter2

Date:

3/20/01 7:19PM

Subject:

NEPD Principals Meeting, Tuesday, 3 April, 3:00pm

The next NEPD Principals Meeting will be held in the Vice President's Ceremonial Office on Tuesday, April 3d, from 3:00-4:30pm.

An agenda for this meeting is forthcoming.

Sincerely,

John Fenzel

Note: To assure proper delivery to all recipients, the following addresses have been moved from the header:

- Ruben\_S.\_Barrales@who.eop.gov@inter2
- <USDAHQ.GW:"Ruben\_S.\_Barrales@who.eop.gov@inter2">
- Ethan\_A.\_Hastert@ovp.eop.gov@inter2 < USDAHQ.GW:"Ethan\_A.\_Hastert@ovp.eop.gov@inter2">
- Kjersten\_S.\_Drager@ovp.eop.gov@inter2
- <USDAHQ.GW:"Kjersten\_S.\_Drager@ovp.eop.gov@inter2">

## CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2, Charles\_M.\_Smith@ovp.eop.gov@inter2,RFC-822=Charles\_D.\_McGrath\_Jr@ovp.eop.gov@inter2,Rober t\_C.\_McNally@oa.eop.gov@inter2,Cesar\_Conda@ovp.eop.gov@inter2,Jennifer\_H.\_Mayfield@ovp.eop.gov@inter2,Mary\_J.\_Matalin@ovp.eop.gov@inter2,Nancy\_P.\_Dorn@who.eop.gov@inter2,Margaret\_Bradl ey@IOS.DOI.gov@inter2,Jean\_M.\_Russell@opd.eop.gov@inter2,Joshua\_B.\_Bolten@who.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Mitchell\_Daniels@omb.eop.gov@inter2,Lawrence\_B.\_Lindsey @opd.eop.gov@inter2

Margot.Anderson@hq.doe.gov@inter2 OSECNET.UASEC.JGLAUBER

To: Date:

Subject:

3/21/01 1:24PM

help

Joe,

Margot

Charles\_M.\_Smith@ovp.eop.gov@inter2 OSECNET.UASEC.JGLAUBER 3/21/01 5:12PM Re: State's latest draft

To:

Date:

Subject:

many thanks

Charlie

Joseph Glauber

To:

"Margot.Anderson@hq.doe.gov@inter2".GW.USDAHQ

Date:

3/21/01 1:35PM

Subject:

Re: help

Margot

J

Joe Glauber Office of the Chief Economist U.S. Department of Agriculture Room 112A Whitten Building 1400 Independence Ave., SW Washington, DC 20250-3810 tel 202 720-6185 fax 202 690-4915

>>> Margot.Anderson@hq.doe.gov@inter2 03/21/01 01:05PM >>> Joe,

Margot

CC:

Keith Collins

Margot.Anderson@hq.doe.gov@inter2

To:

OSECNET.UASEC.JGLAUBER

Date:

3/21/01 2:30PM

Subject:

RE: help

\*\* Proprietary \*\*

----Original Message----

From: Joseph Glauber [mailto:Joseph.Glauber@usda.gov]

Sent: Wednesday, March 21, 2001 1:35 PM To: Anderson, Margot Cc: Keith.Collins@usda.gov%internet

Subject: Re: help Sensitivity: Personal

Margot

J

Joe Glauber Office of the Chief Economist U.S. Department of Agriculture Room 112A Whitten Building 1400 Independence Ave., SW Washington, DC 20250-3810 tel 202 720-6185 fax 202 690-4915

>>> Margot.Anderson@hq.doe.gov@inter2 03/21/01 01:05PM >>> Joe,

Margot

CC: OSECNET.UASEC.KCOLLINS

Joy L Harwood-ERS

To:

OSECNET.UASEC.KCOLLINS

Date:

3/22/01 4:12PM

Subject:

Energy Write-ups

Keith: Here are two documents on energy—hope one is the one you were looking for. The second one is more comprehensive than the first. Both people that I got these from thought that you had seen them before (the first is from Constance Newman, the second from Greg Pompelli). I'm coing this to Nicole, too, in case you had another paper in mind. Hope you have a good weekend. Joy

CC:

Nicole Ballenger-ERS

Marlene Minix-USDA

To:

OSECNET.UASEC.KCOLLINS

Date:

3/22/01 5:30PM

Subject:

RE: NEPD Working Group Meeting, Immediately Following Principals Meeting, 3 April

Couldn't read the attachment, but yes, I also assume you will be the one going and have turned your name in.

----Original Message----

From: Keith Collins

Sent: Thursday, March 22, 2001 10:06 AM

To: Minix, Marlene

Subject: Fwd: NEPD Working Group Meeting, Immediately Following

Principals Meeting, 3 April

Here's the memo I got. It said one person could accompany the Secretary on April 3 and I assume that would be me.

John Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2

Date:

3/22/01 9:33AM

Subject:

NEPD Working Group Meeting, Immediately Following Principals

Meeting, 3 April

Immediately following the National Energy Policy Development Group Principals Meeting (scheduled at 3:00pm on April 3d), we will convene an NEPD Working Group Meeting in Room 180 of the OEOB from 4:30 - 6:00pm.

Because of space constraints in the Vice President's Ceremonial Office, only one person may accompany NEPD Principals to the meeting at 3:00pm. Additional agency representatives may attend the working group meeting.

Many Thanks,

John Fenzel

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2, Charles\_M.\_Smith@ovp.eop.gov@inter2,RFC-822=Charles\_D.\_McGrath\_Jr@ovp.eop.gov@inter2,Rober t\_C:\_McNally@oa.eop.gov@inter2,Cesar\_Conda@ovp.eop.gov@inter2,Jennifer\_H.\_Mayfield@ovp.eop.gov@inter2,Mary\_J.\_Matalin@ovp.eop.gov@inter2,Nancy\_P.\_Dorn@who.eop.gov@inter2,Margaret\_Bradley@IOS.DOI.gov@inter2,Jean\_M.\_Russell@opd.eop.gov@inter2

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

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Date: Subject: 3/22/01 9:36AM Recommendations

For some reason, some of the files containing the recommendations that I sent out last evening can not be opened. I'm having my hot-line people look at the problem. Until I get that fixed, would you please send your set of recommendations to the group.

Thanks -

Charlie

John\_Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@ do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@Inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A\_Weatherly@omb.eop.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A\_Weatherly@omb.eop.gov@inter2,Bobert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Ropergov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2

Date: 3/22/01 5:30PM

Subject: Agenda for NEPD Working Group Meeting Tomorrow, 10am, Truman Room , White House Conference Center

Here is the agenda for tomorrow's NEPD Working Group Meeting. As a reminder, it will be held in the Truman Room of the White House Conference Center (located on Jackson Place). Please note that agency representatives will be delivering a short summary of the recommendations they are considering for their chapters of the report.

Many Thanks,

John Fenzel

**AGENDA** 

Next Scheduled Meetings:

March 28th, 11:00am: NEPD Working Group Meeting (Room 180, OEOB

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Tentative)

April 3d, 3:00-4:30pm: NEPD Principals Meeting (Vice President's

Ceremonial Office)

April 3d, 4:30-6:00pm: NEPD Working Group Meeting (Now Scheduled in

Ceremonial Office)

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2, Charles\_M.\_Smith@ovp.eop.gov@inter2,Margaret\_Bradley@IOS.DOI.gov@inter2,Jean\_M.\_Russell@opd.eop.gov@inter2

From: To:

Michael\_R.\_LeBlanc@cea.eop.gov@i OSECNET.UASEC.KCOLLINS 3/23/01 4:57PM

Date:

Subject:

Re: info

Keith,

Michael

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Joseph.Kelliher@HQ.D OE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldridge @IOS.DOI.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons. Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,MargotAnderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,commcoll@aol.com@inter2,Kevin.kolevar@HQ.DOE.gov@inter2

Date:

3/26/01 5:49PM

Subject:

Formats of draft chapters

Note to Lead Authors:

To facilitate review of the chapters, as we get closer to final review and concurrence, I'd appreciate it if you would do the following with respect to formatting:

double space lines use 1.5" margins; left and right use line numbering

thanks

Charlie

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2,John\_Fenzel@ovp.eop.gov@inter2

Margot\_Anderson@hq.doe.gov@inter2

To:

OSECNET.UASEC.KCOLLINS,OSECNET.UASEC.JGLAUBER,Charles\_M.\_Smith@ovp.eop.gov@inter2,Joseph.Kelliher@hq.doe.gov@inter2,Kevin.Kolevar@hq.doe.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,commcoll@aol.com@inter2

Date:

3/26/01 6:13PM

Subject:

RE: Formats of draft chapters

Charlie.

Any additional guidance on headings, use of indents, bullets, etc?. Rip out graphics for separate transmittal, right (as per 3/8 guidance)? Any guidance on footnotes and sources?

#### Margot

----Original Message-From: Charles\_M.\_Smith@ovp.eop.gov%internet [mailto:Charles M. Smith@ovp.eop.gov] Sent: Monday, March 26, 2001 5:47 PM To: Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet; Sue\_Ellen\_Wooldridge@IOS.DOI.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet; McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; William bettenberg@IOS.DOI.gov%internet; Tom\_fulton@IOS.DOI.gov%internet; Kjersten\_drager@ovp.eop.gov%internet; Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet; Charles.m.Hess@USACE.army.mil%internet; commcoll@aol.com%internet Cc: Andrew\_D.\_Lundquist@ovp.eop.gov%internet; Karen\_Y.\_Knutson@ovp.eop.gov%internet; John\_Fenzel@ovp.eop.gov%internet Subject: Formats of draft chapters

#### Note to Lead Authors:

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double space lines use 1.5" margins; left and right use line numbering

thanks

Charlie

 $\label{lem:cc:condition} \textbf{CC:} \\ \textbf{Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2,John\_Fenzel@ovp.eop.gov@inter2} \\$ 

Charles M. Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Joseph.Kelliher@HQ.D OE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldridge @IOS.DOI.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,commcoll@aol.com@inter2,Kevin.kolevar@HQ.DOE.gov@inter2

Date:

3/27/01 11:25AM

Subject:

more on formatting

A couple of additional things re. formatting -

Headings - please clearly indicate the hierarchy of your headings.

Bullets - just make sure you indicate what material you want included in a bulleted list.

Text boxes - indicate what information you would like to see in a box but don't do the formatting of the box itself.

Transmit graphics separately with a notation in the text about where the graphic goes.

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2,John\_Fenzel@ovp.eop.gov@inter2

Margot.Anderson@hq.doe.gov@inter2

To:

OSECNET.UASEC.KCOLLINS,OSECNET.UASEC.JGLAUBER,Charles\_M.\_Smith@ovp.eop.gov@inter2,Joseph.Kelliher@hq.doe.gov@inter2,Kevin.Kolevar@hq.doe.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beaie.John@EPA.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,commcoll@aol.com@inter2

Date:

3/27/01 12:10PM

Subject:

RE: more on formatting

Charlie,

Clarification on Photographs. A hard copy of our photos will not be as high a quality as a pdf file. you want the printout for scanning or the pdf?

Margot

----Original Message----

From: Charles\_M.\_Smith@ovp.eop.gov%internet

[mailto:Charles\_M.\_Smith@ovp.eop.gov] Sent: Tuesday, March 27, 2001 11:24 AM

To: Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot;

Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet;

Sue\_Ellen\_Wooldridge@IOS.DOI.gov%internet;

Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet;

Galloglysj@State.gov%internet; McManusmt@State.gov%internet;

Michelle.Poche@OST.DOT.Gov%internet;

Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet;

Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet;

William\_bettenberg@IOS.DOI.gov%internet;

Tom\_fulton@IOS.DOI.gov%internet; Kjersten\_drager@ovp.eop.gov%internet;

Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet;

Charles.m.Hess@USACE.army.mil%internet; commcoll@aol.com%internet

Cc: Andrew\_D.\_Lundquist@ovp.eop.gov%internet;

Karen\_Y.\_Knutson@ovp.eop.gov%internet; John\_Fenzel@ovp.eop.gov%internet

Subject: more on formatting

A couple of additional things re. formatting -

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Text boxes - indicate what information you would like to see in a box but don't do the formatting of the box itself.

Transmit graphics separately with a notation in the text about where the graphic goes.

CC: Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2, John\_Fenzel@ovp.eop.gov@inter2

USD004-0367

Charles M. Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Joseph.Kelliher@HQ.D OE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldridge @IOS.DOI.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.amy.mil@inter2,commcoll@aol.com@inter2,Kevin.kolevar@HQ.DOE.gov@inter2

Date:

3/27/01 12:41PM

Subject:

photographs

Margot asked a question with respect to what media the photographs should be in.

We want the following: either prints, slides, or transparencies.

CC:

 $And rew\_D.\_Lundquist@ovp.eop.gov@inter2, Karen\_Y.\_Knutson@ovp.eop.gov@inter2, John\_Fenzel@ovp.eop.gov@inter2 \\$ 

Charles M. Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Joseph.Kelliher@HQ.D OE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldridge @IOS.DOI.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Margot\_Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,commcoll@aol.com@inter2,Kevin.kolevar@HQ.DOE.gov@inter2

Date:

3/27/01 1:18PM

Subject:

more photo/graphic guidance

Margot asked another clarifying question regarding graphics that are photo-like, such as maps. We would like hard copy from a laser printer rather than a pdf file.

Secondly, with respect to photographs, the print that I referred to previously is a print from a negative - just in case there was any confusion/question.

You know, if I ever have to do this again, I'll be able to give one comprehensive set of guidance/instructions - wouldn't that be helpful? Bear with us, we're all learning this together.

Charlie

CC:

Andrew\_D\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2,John\_Fenzel@ovp.eop.gov@inter2

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@ do.treas.gov@inter2,Sue\_Ellen\_Wooldndge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2.Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Mlchelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Kevin.Kolevar@HQ.DOE.gov@Inter2

Date:

3/27/01 7:22PM

Subject:

Rescheduling of NEPD Working Group Meeting

We have to reschedule the NEPD Working Group Meeting that was to be held tomorrow at 11:00 AM. Both Andrew and Karen got pulled into a VP activity.

We are now planning to hold the meeting on Thursday, March 29, 2001, from 11:00 AM to 1:00 PM. Location TBD. I'll notify you when we have a conference room lined up.

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2, John\_fenzel@ovp.eop.gov@inter2,Margaret\_Bradley@IOS.DOI.gov@inter2,Jean\_M.\_Russell@opd.eop.gov@inter2

Charles\_M.\_Smith@ovp.eop.gov@inter2

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Date:

3/29/01 4:14PM

Subject:

As was discussed in the NEPD Working Group Meeting today, we are going to

We would like to see good drafts by noon, 3/30/01. I'll circulate them as soon as I get them in.

Any questions, give me a call. 456-7874

Charlie

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2, John\_fenzel@ovp.eop.gov@inter2

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ cvp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@ do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysi@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,commcoll@aol.com@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Kevin.Kolevar@HQ.DOE.gov@inter2

Date:

3/29/01 4:56PM

Subject:

one-pagers for Principals Meeting

Charlie

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2, John\_fenzel@ovp.eop.gov@inter2

WheelerE@state.gov@inter2

To:

OSECNET.UASEC.KCOLLINS,OSECNET.UASEC.JGLAUBER,Charles\_M.\_Smith@ov p.eop.gov@inter2,Juleanna R. Glover@ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmu rphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter 2, Joel\_D.\_Kaplan@who.eop.gov@inter2, GalloglySJ@state.gov@inter2, McManusMT@state.gov@inter2, Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.go v@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@i nter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardi@ce q.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Torn\_fulton@IOS.DOI.gov@inter2,Kjersten drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Br uce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,commcoll@aol.com@int er2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan D. Moran @ovp.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter 2, Kevin. Kolevar@HQ.DOE.gov@inter2

Date:

3/29/01 4:10PM

Subject:

**RE: Summary of Recommendations** 

We're updating our (State's) pages to reflect our latest draft and comments/discussions from this noon's meeting. Will get them to Charlie as soon as we can!

Evelyn Wheeler EB/ESC/IEC/EPC - Room 3535

Phone: (202) 647-4557 Fax: (202) 647-4037

This message is unclassified under precepts of EO 12958.

--Original Message----

From: Charles\_M.\_Smith@ovp.eop.gov [mailto:Charles\_M.\_Smith@ovp.eop.gov]

Sent: Thursday, March 29, 2001 4:02 PM

To: Juleanna\_R.\_Glover@ovp.eop.gov; Joseph.Kelliher@HQ.DOE.gov;

Kmurphy@osec.doc.gov; Dina.Ellis@do.treas.gov;

Sue\_Ellen Wooldridge@IOS.DOI.gov; Joel D. Kaplan@who.eop.gov;

Keith.Collins@USDA.gov; Joseph.Glauber@USDA.gov; Galloglysj@State.gov;

McManusmt@State.gov; Michelle.Poche@OST.DOT.Gov;

Patricia.Stahlschmidt@FEMA.gov; Brenner.Rob@EPA.gov;

Symons.Jeremy@EPA.gov; Beale.John@EPA.gov; MPeacock@omb.eop.gov;

Mark A. Weatherly@omb.eop.gov; Robert C. McNally@opd.eop.gov;

Jhowardj@ceq.eop.gov; William\_bettenberg@ios.doi.gov;

Tom\_fulton@ios.doi.gov; Kjersten\_drager@ovp.eop.gov;

Mleblanc@ceq.eop.gov; Margot.Anderson@HQ.DOE.GOV;

Bruce.Baughman@FEMA.gov; Charles.m.Hess@USACE.army.mil;

commcoll@aol.com; Carol\_J.\_Thompson@who.eop.gov;

Sandra\_L.\_Via@omb.eop.gov; Megan\_D.\_Moran@ovp.eop.gov; Ronald\_L.\_Silberman@omb.eop.gov; Lori\_A.\_Krauss@omb.eop.gov;

WheelerE@state.gov; Kevin.Kolevar@hq.doe.gov

Cc: Andrew\_D.\_Lundquist@ovp.eop.gov; Karen\_Y.\_Knutson@ovp.eop.gov;

John\_fenzel@cvp.eop.gov

Subject: Summary of Recommendations

Attached is the summary of the Agency Recommendations. DOT's recommendations have not been incorporated as yet.

CC:

 $And rew\_D.\_Lundquist@ovp.eop.gov@inter2, Karen\_Y.\_Knutson@ovp.eop.gov@inter2, John\_fenzel@ovp.eop.gov@inter2, And State of the Company of t$ 

USD004-0378

Kjersten\_S.\_Drager@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Joseph.Kelliher@HQ.D OE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue Ellen Wooldridge @IOS.DOI.gov@inter2, Joel\_D\_Kaplan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,McManusmt @State.gov@inter2.Michelle.Poche@OST.DOT.Gov@inter2.Patricia.Stahlschmidt@FEMA.gov@inter2.Br enner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,Marcus Peacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eo p.gov@inter2,John\_L.\_Howard\_Jr@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom \_fulton@IOS.DOI.gov@inter2,Kjersten\_S.\_Drager@ovp.eop.gov@inter2,Michael\_R.\_LeBlanc@cea.eop. gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.He ss@USACE.army.mil@inter2,Andrew\_G, Keeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Kare n E. Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop. gov@inter2,Megan D. Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald L. Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,K evin.Kolevar@HQ.DOE.gov@inter2,Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y. Knutson@ov p.eop.gov@inter2,John\_Fenzel@ovp.eop.gov@inter2,Margaret\_Bradley@IOS.DOI.gov@inter2,Jean\_M. Russell@opd.eop.gov@inter2

Date:

3/28/01 4:36PM

Subject:

DOT Peer Review Session TOMORROW...

DOT's peer review session has been rescheduled for tomorrow, Thursday, March 29, at 5:00 p.m. You are all invited to attend if you would like to discuss/learn more about/express your comments/ask questions about chapter nine. As always, please just let me know ASAP if you plan to attend so we can get you cleared into the OEOB. I'll need your full name, SS# and DOB. We'll do it in room 283 OEOB unless you are notified otherwise. Thanks, Kiersten

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@ do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysi@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherty@omb.eop.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherty@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardij@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Kevin.Kolevar@HQ.DOE.gov@inter2

Date:

3/28/01 5:08PM

Subject:

Agenda for 3/29/01 NEPD Working Group Meeting

The NEPD Working Group Meeting is scheduled for 3/29/01 from 11:00 AM to 1:00 PM. We will meet at the White House Conference Center in the Eisenhower Room.

See you tomorrow.

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2, John\_fenzel@ovp.eop.gov@inter2,Margaret\_Bradley@IOS.DOI.gov@inter2,Jean\_M.\_Russell@opd.eop.gov@inter2

Margot.Anderson@hq.doe.gov@inter2

To:

OSECNET.UASEC.KCOLLINS,OSECNET.UASEC.JGLAUBER,Kjersten\_S.\_Drager@ovp.eop.gov@inter2,Joseph.Kelliher@hq.doe.gov@inter2,Kevin.Kolevar@hq.doe.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,Marcus\_Peacock@omb.eop.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,Marcus\_Peacock@omb.eop.gov@inter2,Nark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,John\_L.\_Howard\_Jr@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Michael\_R.\_LeBlanc@cea.eop.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,Andrew\_G.\_Keeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2,John\_Fenzel@ovp.eop.gov@inter2,Margaret\_Bradley@IOS.DOI.gov@inter2,Jean\_M.\_Russell@opd.eop.gov@inter2

Date:

3/28/01 6:16PM

Subject:

RE: DOT Peer Review Session TOMORROW...

Kiersten,

Can we get a copy the paper before the review?

## Margot

----Original Message----From: Kjersten S. Drager@ovp.eop.gov%internet [mailto:Kjersten\_S.\_Drager@ovp.eop.gov] Sent Wednesday, March 28, 2001 4:34 PM To: Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; Kmurphy@osec.doc.gov%internet: Dina.Ellis@do.treas.gov%internet: Sue Ellen Wooldridge@IOS.DOI.gov%internet; Joel D. Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet; McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; Marcus Peacock@omb.eop.gov%internet; Mark\_A.\_Weatherly@omb.eop.gov%internet; Robert\_C.\_McNally@opd.eop.gov%internet; John\_L.\_Howard\_Jr@ceq.eop.gov%intemet; William\_bettenberg@IOS.DOI.gov%internet; Tom\_fulton@IOS.DOI.gov%internet; Kiersten\_S.\_Drager@ovp.eop.gov%internet; Michael R. LeBlanc@cea.eop.gov%internet: Bruce.Baughman@FEMA.gov%internet: Charles.m.Hess@USACE.army.mil%internet; Andrew\_G.\_Keeler@cea.eop.gov%internet; commcoll@aol.com%internet; Karen\_E.\_Keller@omb.eop.gov%internet; Carol\_J.\_Thompson@who.eop.gov%internet: Sandra\_L.\_Via@omb.eop.gov%internet; Megan\_D.\_Moran@ovp.eop.gov%internet; Janet\_P.\_Walker@opd.eop.gov%internet; Ronald\_L\_Silberman@omb.eop.gov%internet; Lori A\_Krauss@omb.eop.gov%internet; WheelerE@State.gov%internet; Andrew\_D.\_Lundquist@ovp.eop.gov%internet:

Karen\_Y.\_Knutson@ovp.eop.gov%internet; John\_Fenzel@ovp.eop.gov%internet; Margaret\_Bradley@IOS.DOI.gov%internet; Jean\_M.\_Russell@opd.eop.gov%internet Subject: DOT Peer Review Session TOMORROW...

DOT's peer review session has been rescheduled for tomorrow, Thursday, March 29, at 5:00 p.m. You are all invited to attend if you would like to discuss/learn more about/express your comments/ask questions about chapter nine. As always, please just let me know ASAP if you plan to attend so we can get you cleared into the OEOB. I'll need your full name, SS# and DOB. We'll do it in room 283 OEOB unless you are notified otherwise. Thanks, Kjersten

Margot.Anderson@hq.doe.gov@inter2

To:

OSECNET.UASEC.KCOLLINS,OSECNET.UASEC.JGLAUBER,Charles\_M.\_Smith@ovp.eop.gov@inter2,Joseph.Kelliher@hq.doe.gov@inter2,Kevin.Kolevar@hq.doe.gov@inter2,Juleanna\_R.\_Glover@ovp.eop.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,commcoll@aol.com@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2

Date:

3/29/01 6:44PM

Subject:

RE:

AII.

I thought EPA had lead on Drinking Water Act. We will work with them, of course.

### Margot

Subject

--Original Message-From: Charles\_M.\_Smith@ovp.eop.gov%internet [mailto:Charles\_M.\_Smith@ovp.eop.gov] Sent: Thursday, March 29, 2001 4:13 PM To: Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; Juleanna R. Glover@ovp.eop.gov%internet; Kmurphy@osec.doc.gov%internet; Dina. Ellis@do.treas.gov%internet; Sue Ellen\_Wooldridge@IOS.DOI.gov%internet; Joel D. Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloglysi@State.gov%internet: McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; MPeacock@omb.eop.gov%internet; Mark\_A.\_Weatherly@omb.eop.gov%internet; Robert\_C.\_McNally@opd.eop.gov%internet; Jhowardj@ceq.eop.gov%internet; William\_bettenberg@IOS.DOI.gov%internet: Tom\_fulton@IOS.DOI.gov%internet; Kjersten\_drager@ovp.eop.gov%internet; Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet; Charles.m.Hess@USACE.army.mil%internet; commcoll@aol.com%internet; Carol\_J. Thompson@who.eop.gov%intemet; Sandra\_L.\_Via@omb.eop.gov%internet; Megan\_D.\_Moran@ovp.eop.gov%internet; Ronald\_L. Silberman@omb.eop.gov%internet; Lori\_A. Krauss@omb.eop.gov%internet; WheelerE@State.gov%internet Cc: Andrew\_D. Lundquist@ovp.eop.gov%internet; Karen\_Y.\_Knutson@ovp.eop.gov%internet; John fenzel@ovp.eop.gov%internet

As was discussed in the NEPD Working Group Meeting today, we are going to prepare 5 one-pagers for the next Principals Meeting on 4/03/01.

They are: Topic

Lead

CAFE - DOE
3 Pollutant Standard - EPA
Nuclear - DOE
Hydraulic Fracturing/Safe
Drinking Water Act - DOE
Energy Efficiency - EPA

Format for the one pager: Report Statement/Recommendation Background Pros/Cons discussion

We would like to see good drafts by noon, 3/30/01. I'll circulate them as soon as I get them in.

Any questions, give me a call. 456-7874

Charlie

CC:

 $And rew\_D\_Lund quist@ovp.eop.gov@inter2, Karen\_Y.\_Knutson@ovp.eop.gov@inter2, John\_fenzel@ovp.eop.gov@inter2, And rev\_D\_Lund quist@ovp.eop.gov@inter2, Karen\_Y.\_Knutson@ovp.eop.gov@inter2, John\_fenzel@ovp.eop.gov@inter2, Maren\_Y.\_Knutson@ovp.eop.gov@inter2, John\_fenzel@ovp.eop.gov@inter2, Maren\_Y.\_Knutson@ovp.eop.gov@inter2, Maren_Y.\_Knutson@ovp.eop.gov@inter2, Maren_Y.\_Knutson@ovp.eop.gov@inter2, Maren_Y.\_Knutson@ovp.eop.gov@inter2, Maren_Y.\_Knutson@ovp.eop.gov@inter2, Maren_Y.\_Knutson@ovp.eop.gov.@inter2, Maren_Y.\_Knutson.@ovp.eop.gov.@inter2, Maren_Y.\_Knutson.@ovp.eop.gov.wisi.Maren_Y.\_Knutson.@ovp.eop.gov.@ovp.eop.gov.@ovp.eop.gov.@ovp.eop.gov.@ovp.$ 

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2

To: Date: Margot.Anderson@hq.doe.gov@inter2

Date:

3/29/01 7:19PM

Subject:

RE:

You're right. Andrew

(Embedded image moved "Anderson, Margot" <Margot.Anderson@hq.doe.gov> to file: 03/29/2001 06:44:14 PM PIC04707.PCX)

Record Type: Record

To: See the distribution list at the bottom of this message

cc: Andrew D. Lundquist/OVP/EOP, Karen Y. Knutson/OVP/EOP, John Fenzel/OVP/EOP
Subject: RE:

All,

I thought EPA had lead on Drinking Water Act. We will work with them, of course.

Margot

---Original Message----

From: Charles\_M.\_Smith@ovp.eop.gov%internet

[mailto:Charles\_M.\_Smith@ovp.eop.gov] Sent: Thursday, March 29, 2001 4:13 PM

To: Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot;

Juleanna\_R.\_Glover@ovp.eop.gov%internet; Kmurphy@osec.doc.gov%internet;

Dina.Ellis@do.treas.gov%internet;

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Joel\_D.\_Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet;

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Carol J. Thompson@who.eop.gov%internet:

Sandra\_L.\_Via@omb.eop.gov%internet; Megan\_D. Moran@ovp.eop.gov%internet;

Ronald\_L.\_Silberman@omb.eop.gov%intemet; Lori\_A.\_Krauss@omb.eop.gov%internet; WheelerE@State.gov%internet Cc: Andrew\_D.\_Lundquist@ovp.eop.gov%internet; Karen\_Y.\_Knutson@ovp.eop.gov%internet; John\_fenzel@ovp.eop.gov%internet Subject:

We would like to see good drafts by noon, 3/30/01. I'll circulate them as soon as I get them in.

Any questions, give me a call. 456-7874

Charlie

CC:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Charles M. Smith@ov p.eop.gov@inter2,joseph.kelliher@hq.doe.gov@inter2,kevin.kolevar@hq.doe.gov@inter2,Juleanna R. G lover@ovp.eop.gov@inter2,kmurphy@osec.doc.gov@inter2,dina.ellis@do.treas.gov@inter2,sue\_ellen\_w coldridge@ios.doi.gov@inter2,Joel\_D. Kaplan@who.eop.gov@inter2,gailoglysj@state.gov@inter2,mcmanusmt@state.gov@inter2,michelle.poche@ost.dot.gov@inter2,patricia.stahlschmidt@fema.gov@inter2,brenner.rob@epa.gov@inter2,michelle.poche@ost.dot.gov@inter2,patricia.stahlschmidt@fema.gov@inter2,brenner.rob@epa.gov@inter2,symons.jeremy@epa.gov@inter2,patricia.stahlschmidt@fema.gov@inter2,brenner.rob@epa.gov@inter2,symons.jeremy@epa.gov@inter2,beale.john@epa.gov@inter2,Marcus\_Peacck@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C. McNally@opd.eop.gov@inter2,John\_L.\_Howard\_Jr@ceq.eop.gov@inter2,william\_bettenberg@ios.doi.gov@inter2,tom\_futton@ios.doi.gov@inter2,Kjersten\_S.\_Drager@ovp.eop.gov@inter2,Michael\_R.\_LeBlanc@cea.eop.gov@inter2,bruce.baughman@fema.gov@inter2,charles.m.hess@usace.army.mil@inter2,commcoll@aol.com@inter2,bruce.baughman@fema.gov@inter2,charles.m.hess@usace.army.mil@inter2,commcoll@aol.com@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2, wheelere@state.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2,John\_Fenzel@ovp.eop.gov@inter2

KMurphy@doc.gov@inter2

To:

OSECNET.UASEC.KCOLLINS,OSECNET.UASEC.JGLAUBER,margot.anderson@hq.d oe.gov@inter2.paul.carrier@hq.doe.gov@inter2,william\_bettenberg@ios.doi.gov@inter2,tom\_fulton@ios.doi.gov@inter2,symons.jeremy@epa.gov@inter2,charles.m.hess@usace.army.mil@inter2

Date: 3/30/01 6:48PM

Subject:

Hydropower Licensing & CZMA meetings

CC:

andrew\_d.\_lundquist@ovp.eop.gov@inter2,karen\_y.\_knutson@ovp.eop.gov@inter2

Charles M. Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@ do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,commcoll@aol.com@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,commcoll@aol.com@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Kevin.Kolevar@HQ.DOE.gov@inter2

Date:

3/30/01 8:09AM

Subject:

one-pagers

CC:

 $And rew\_D\_Lund quist@ovp.eop.gov@inter2, Karen\_Y\_Knutson@ovp.eop.gov@inter2, John\_fenzel@ovp.eop.gov@inter2\\$ 

Keith Collins

To:

\*KMurphy@doc.gov@inter2\*.GW.USDAHQ 4/2/01 11:40AM

Date:

Subject:

Re: Hydropower Licensing & CZMA meetings

>>> KMurphy@doc.gov@inter2 03/30/01 06:44PM >>>

CC:

Joseph Glauber

Michelle.Poche@ost.dot.gov@inter2

To:

OSECNET.UASEC.KCOLLINS,OSECNET.UASEC.JGLAUBER,Charles\_M.\_Smith@ov p.eop.gov@inter2,Juleanna\_R.\_Glover@ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmu rphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@ios.doi.gov@inter2. Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysj@state.gov@inter2,McManusmt@state.gov@inter2,Mic helle.Poche@ost.dot.gov@inter2,Patricia.Stahlschmidt@Fema.gov@inter2,Brenner.Rob@EPA.gov@inter 2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Ma rk\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.go v@inter2,William\_bettenberg@ios.doi.gov@inter2,Tom\_fulton@ios.doi.gov@inter2,Kjersten\_drager@ovp .eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughm an@Fema.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,commcoll@aol.com@inter2,Carol\_J. Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan D. Moran@ovp.eop.gov @inter2,Ronald\_L. Silberman@omb.eop.gov@inter2,Lori\_A. Krauss@omb.eop.gov@inter2,WheelerE@ state.gov@inter2,Kevin.Kolevar@HQ.DOE.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2

Date:

4/2/01 4:24PM

Subject:

RE: Recommendation One-Pagers for 4/3/01 Principals Meeting

DOT is making some edits to the CAFE document. Will send final copy out

-Original Message-

From: Charles\_M.\_Smith@ovp.eop.gov [mailto:Charles\_M.\_Smith@ovp.eop.gov]

Sent: Monday, April 02, 2001 1:26 PM

To: Juleanna\_R.\_Glover@ovp.eop.gov; Joseph.Kelliher@HQ.DOE.gov;

Kmurphy@osec.doc.gov; Dina.Ellis@do.treas.gov;

Sue\_Ellen\_Wooldridge@ios.doi.gov; Joel\_D.\_Kaplan@who.eop.gov;

Keith.Collins@USDA.gov; Joseph.Glauber@USDA.gov; Galloglysj@state.gov;

McManusmt@state.gov; Poche, Michelle <OST>;

Patricia.Stahlschmidt@Fema.gov; Brenner.Rob@EPA.gov;

Symons.Jeremy@EPA.gov; Beale.John@EPA.gov; MPeacock@omb.eop.gov;

Mark A. Weatherly@omb.eop.gov; Robert C. McNally@opd.eop.gov;

Jhowardj@ceq.eop.gov; William bettenberg@ios.doi.gov;

Tom\_fulton@ios.doi.gov; Kjersten\_drager@ovp.eop.gov;

Mleblanc@ceq.eop.gov; Margot.Anderson@HQ.DOE.GOV;

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WheelerE@state.gov; Kevin.Kolevar@hq.doe.gov;

Mark\_J.\_Sullivan@ovp.eop.gov

Cc: ndrew\_D.\_Lundquist@oa.eop.gov; Karen\_Y.\_Knutson@ovp.eop.gov;

John\_fenzel@ovp.eop.gov

Subject: Recommendation One-Pagers for 4/3/01 Principals Meeting

Attached are the subject one-pagers

(See attached file: 3-pollutant standard.doc)(See attached file: Corporate Average Fuel Economy.doc)(See attached file: Energy Efficiency.doc)(See attached file: Nuclear Energy.doc)(See attached file: Outer Continental Shelf Leasing Moratoria.doc)

CC:

 $ndrew\_D.\_Lundquist@oa.eop.gov@inter2, Karen\_Y.\_Knutson@ovp.eop.gov@inter2, John\_fenzel@ovp.eop.gov@inter2\\$ 

Charles M. Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Joseph.Kelliher@HQ.D OE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Eilen\_Wooldridge @IOS.DOI.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Kevin.Kolevar@HQ.DOE.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2

Date:

4/2/01 4:54PM

Subject:

New topic for 4/3/01 Principals Meeting

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2, Karen\_Y.\_Knutson@ovp.eop.gov@inter2, John\_fenzel@ovp.eop.gov@inter2, Kjersten\_drager@ovp.eop.gov@inter2

Kjersten S. Drager@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Joseph.Kelliher@HQ.D OE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Galloglysj@State.gov@inter2,McMarrusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,Marcus\_Peacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,John\_L.\_Howard\_Jr@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Michael\_R.\_LeBlanc@cea.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Kevin.Kolevar@HQ.DOE.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2

Date:

4/3/01 9:54AM

Subject:

New topic for 4/3/01 Principals Meeting

(Embedded image moved Charles\_M.\_Smith@ovp.eop.gov to file: 04/02/2001 04:52:20 PM PIC21176.PCX)

Record Type: Record

To: See the distribution list at the bottom of this message

cc: Andrew D. Lundquist/OVP/EOP, Karen Y. Knutson/OVP/EOP, John Fenzel/OVP/EOP, Kjersten S. Drager/OVP/EOP Subject: New topic for 4/3/01 Principals Meeting

# Message Sent

To:

Joseph.Kelliher@HQ.DOE.gov Kmurphy@osec.doc.gov Dina.Ellis@do.treas.gov Sue\_Eilen\_Wooldridge@IOS.DOI.gov Keith.Collins@USDA.gov Joseph.Glauber@USDA.gov Galloglysj@State.gov McManusmt@State.gov Michelle.Poche@OST.DOT.Gov Patricia.Stahlschmidt@FEMA.gov Brenner.Rob@EPA.gov Symons.Jeremy@EPA.gov Beale.John@EPA.gov Marcus Peacock/OMB/EOP Mark A. Weatherly/OMB/EOP Robert C. McNally/OPD/EOP John L. Howard Jr./CEQ/EOP William\_bettenberg@ios.doi.gov Tom\_fulton@ios.doi.gov Michael R. LeBlanc/CEA/EOP Margot.Anderson@HQ.DOE.GOV Bruce.Baughman@FEMA.gov Charles.m.Hess@USACE.army.mil Carol J. Thompson/WHO/EOP Sandra L. Via/OMB/EOP Ronald L. Silberman/OMB/EOP Lori A. Krauss/OMB/EOP WheelerE@state.gov Kevin.Kolevar@hq.doe.gov Mark J. Sullivan/OVP/EOP

## CC:

 $And rew\_D\_Lund quist@ovp.eop.gov@inter2, Karen\_Y\_Knutson@ovp.eop.gov@inter2, John\_Fenzel@ovp.eop.gov@inter2, Charles\_M.\_Smith@ovp.eop.gov@inter2\\$ 

To:

Roger Conway-OCE OSECNET.UASEC.KCOLLINS

Date:

4/3/01 8:19AM

Subject:

Fwd: FINAL Ag Energy Users Council letter supporting Lease Sale 181

FYI.

April 2, 2001

The Honorable George W. Bush President of the United States The White House 1600 Pennsylvania Avenue, N.W. Washington, D.C. 20500

Dear Mr. President:

The undersigned agricultural organizations and others that serve America's food and natural fiber production system are writing to express the critical need for increased oil and natural gas exploration, production and pipeline capacity in the United States and our strong support for OCS Lease Sale 181 scheduled for December 2001. U.S. farmers, ranchers and food producers must have dependable and affordable supplies of oil, fuel, lubrication products and natural gas to produce the abundant, safe and affordable food supply that benefits consumers in this country and around the world.

For example, many sectors of U.S. agriculture production are dependent on natural gas such as irrigation, grain drying, food processing, heating of livestock facilities and the production of fertilizers. Due to increasing demand for natural gas and tightening supplies, farmers and agribusinesses have recently seen an unprecedented rise in natural gas prices. Since the beginning of 2000, the average daily price for natural gas has jumped from \$2.37 per MMBtu to an average in December of \$8.80 and a contract price for January 2001 of \$9.90. While recent moderating temperatures have brought the February 2001 average down to near \$6.00 per MMBtu, that price is still more than double what food producers have paid in recent years—seriously jeopardizing production agriculture's sustainable economic viability.

As you may know, U.S. production of natural gas peaked in 1973 at 21.7 trillion cubic feet. By 1999, production had fallen almost 14 percent to 18.7 trillion cubic feet. At the same time natural gas demand is projected to increase from 45-62 percent nationwide by the year 2020 and electricity generation fueled by natural gas is estimated to increase 200 percent in that same time period. In light of these realities, U.S. agriculture producers and agribusinesses strongly urge the exploration and development of oil and natural gas supplies in areas on the federal Outer Continental Shelf (OCS) of the Eastern Gulf of Mexico known as Federal Lease Sale 181 Area.

America's farmers and food producers are this nation's frontline environmental stewards. We are sensitive to the ongoing need to protect and conserve soil, air and water quality, and beaches that support recreation and tourism and the Gulf of Mexico's world-class commercial and recreational fisheries.

Agriculture and the nation are best served if potential domestic energy alternatives like Lease Sale 181 are considered as part of an overall national energy policy debate, rather than in isolation. Gulf of Mexico exploration and production have allowed for the growing use of oil products and natural gas—vital parts of this nation's productive economy and energy future. If we are to meet the growing demand for these necessary fuels, and for U.S. agriculture to remain productive and competitive with sustainable profitability, it is imperative that areas such as that proposed in Lease Sale 181 be explored and developed.

### Sincerely,

Agricultural Retailers Association American Farm Bureau Federation California Electric Users Cooperative California Oil Producers Electric Cooperative CF Industries CHS Cooperatives Golden State Power Cooperative GROWMARK, Inc. Mississippi Chemical Corporation National Council of Farmer Cooperatives National Cooperative Refinery Association National Food Processors Association National Grain Sorghum Producers National Grange PotashCorp Southern States Cooperative Tennessee Farmers Cooperative The Fertilizer Institute

Cc: The Honorable Richard Cheney
The Honorable Ann M. Veneman
The Honorable Spencer Abraham
The Honorable Donald L. Evans
The Honorable Gale A Norton
The Honorable Christine Todd Whitman
The Honorable Richard Lugar
The Honorable Tom Harkin
The Honorable Larry Combest
The Honorable Charles W. Stenholm
The Honorable Frank Murkowski
The Honorable Jeff Bingaman

The Honorable Billy Tauzin
The Honorable John Dingell
The Honorable Ted Stevens
The Honorable Robert C. Byrd

The Honorable Bill Young
The Honorable David R. Obey

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Symons.Jeremy@epamail.epa.gov@inter2 Charles M. Smith@ovp.eop.gov@inter2

To: Date:

4/4/01 10:32AM

Subject:

Re: Recommendation One-Pagers for 4/3/01 Principals Meeting

The entrance to the building is at the Federal Triangle metro stop south of Pennsylvania Avenue on 12th street. Take the doors on the north side of the archway that spans the Federal Triangle metro stop (coming out of the metro, you would go to the doorway on the right).

Have the security desk call 564-7400 to be admitted, and use my name to identify the meeting you are attending.

Thank you.

Jeremy Symons EPA, Office of Air and Radiation (202) 564-9301

Fax: (202) 501-0394

CC:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Bruce.Baughman@FE MA.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,commcoll@aol.com@inter2,Dina.Ellis@do.treas.gov@inter2,Galloglysj@State.gov@inter2,Jhowardj@ceq.eop.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Beale.John@epamail.epa.gov@inter2,John\_fenzel@ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Juleanna\_R.\_Glover@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2,Kevin.Kolevar@HQ.DOE.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Kmurphy@osec.doc.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Kmurphy@osec.doc.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2,McManusmt@State.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Mleblanc@ceq.eop.gov@inter2,MPeacock@omb.eop.gov@inter2,ndrew\_D.\_Lundquist@oa.eop.gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@epamail.epa.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Sue\_Ellen\_Wooldridge@iOS.DOI.gov@inter2,Tom\_fulton@iOS.DOI.gov@inter2,WheelerE@State.gov@inter2,William\_bettenberg@iOS.DOI.gov@inter2

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Joseph.Kelliher@HQ.D OE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Eilen\_Wooldridge @IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,McManusmt @State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,commcoll@aol.com@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lon\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Kevin.Kolevar@HQ.DOE.gov@inter2

Date:

4/5/01 11:24AM

Subject:

Comments of Draft Chapters

We are getting to the final stages of production of the report. I want to make sure that, if you had an interest in it, have reviewed the draft chapters and have provided comments.

I would appreciate it if you would give me the status of your review of the chapters. Please fill out the short form below and send it back. Thanks.

Review Completed
Comments Submitted

Review in Process Comments to be

Submitted by

Chapter 3

Chapter 4

Chapter 5

Chapter 6

Chapter 7

Chapter B

Chapter 9

Chapter 10

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2, John\_fenzel@ovp.eop.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2

Charles M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@ do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherty@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,commcoll@aol.com@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Kevin.Kolevar@HQ.DOE.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2

Date:

4/5/01 12:08PM

Subject:

**RE: Reformatted Chapters** 

Forwarded by Charles M. Smith/OVP/EOP on 04/05/2001

12:06 PM -

w/ attach

(Embedded

image moved "Poche, Michelle" < Michelle.Poche@ost.dot.gov> to file: 04/02/2001 07:43:15 PM

PIC15144.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

cc:

Subject: RE: Reformatted Chapters

——Original Message——
From: Charles M. Smith

From: Charles\_M.\_Smith@ovp.eop.gov [mailto:Charles\_M.\_Smith@ovp.eop.gov]

Sent: Monday, April 02, 2001 6:57 PM

To: Joseph.Kelliher@HQ.DOE.gov; Galloglysj@state.gov;

McManusmt@state.gov; Poche, Michelle <OST>; Margot.Anderson@HQ.DOE.GOV;

commcoll@aol.com; WheelerE@state.gov; Kevin.Kolevar@hq.doe.gov Cc: Andrew\_D.\_Lundquist@ovp.eop.gov; Karen\_Y. Knutson@ovp.eop.gov;

John\_fenzel@ovp.eop.gov; Kjersten\_drager@ovp.eop.gov

Subject: Reformatted Chapters

All right, let's try this again. I believe last Friday, March 30, 2001, I

requested the following: Message follows:

Could you, by Monday noon, send me your Chapter(s) in the format that I requested on 3/26/01. As an example of what I'd like to see, I am attaching Treasury's latest submission.

We've got to start plugging in where graphics and photographs go in the chapters and seeing it laid out like that will help.

One last thing, please date your draft. That too will help.

To say the least, I didn't get an overwhelming response. I know that everybody was pushing to get ready for the Principals Meeting on Tuesday. Now that effort is virtually past, let's get back to business. Send those chapters along please. Charlie

w/ attach

From:

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@ do.treas.gov@inter2,Sue Ellen Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter 2, Galloglysi@State.gov@inter2, McManusmt@State.gov@inter2, Michelle.Poche@OST.DOT.Gov@inter2. Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@in ter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov @inter2.Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardl@ceq.eop.gov@inter2,William\_bettenbera@I OS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson @HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2 ,commcoll@aol.com@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Vla@omb.eop.gov@i nter2, Megan\_D. Moran@ovp.eop.gov@inter2, Ronald\_L.\_Silberman@omb.eop.gov@inter2, Lori\_A.\_Krau ss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Kevin.Kolevar@HQ.DOE.gov@inter2,Mark\_J.\_S ullivan@ovp.eop.gov@inter2

Date:

4/5/01 12:09PM

Subject:

**RE: Reformatted Chapters** 

- Forwarded by Charles M. Smith/OVP/EOP on 04/05/2001

(Embedded

image moved "Wheeler, Evelyn" <WheelerE@state.gov>

04/03/2001 09:25:57 AM to file:

PIC12133.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

cc: "McManus, Matthew T" < McManus MT@state.gov>, "Gallogly, Stephen J" <GailoglySJ@state.gov>, "comcoll@aol.com" <comcoll@aol.com>

Subject: RE: Reformatted Chapters

Although I did send you State's chapter yesterday, we are still working

to get all the graphics. At this point, we have a list of about 24 graphics/captions, including a number of "tiff" files (it's a convention

storing photographic data -- these babies are HUGE), and we are still expecting some photos by Fedex. As noted previously, maps are being difficult. We continue to work on them, however.

In the meantime, I am sending you the graphs and charts, including the updates that Joan requested. I am also copying her on this mesage. Three attachments:

- 1. Chapter 10 (I am repeating this because I've tossed in a few more references to Figures and where they go.) Some of the Figures are numbers, others are number-letter (e.g., Figure 3a) because I didn't want to confuse matters by re-numbering and making a mistake...
- 2. Document 10a: "Figures" Eight graphs/charts. They are all labeled as to which Figure they are, but they do NOT appear in consecutive order on the

pages.

3. Document 10b: "Captions" — The list of figures with their descriptions. Note that Figures 3a and 9a (not attached yet) come from sources other than the USG. I'll let you know if we have permission to use these asap (or whom

to contact).

Note: We may come up with a picture of an LNG tanker — there's a great one against the Boston skyline on the internet (nice visual impact), so there could still be some modifications. Will let you know soonest!!!!

е

Evelyn Wheeler

EB/ESC/IEC/EPC - Room 3535

Phone: (202) 647-4557 Fax: (202) 647-4037

This message is unclassified under precepts of EO 12958.

----Original Message-----

From: Charles\_M.\_Smith@ovp.eop.gov [mailto:Charles\_M.\_Smith@ovp.eop.gov]

Sent: Monday, April 02, 2001 7:04 PM

To: Joseph.Kelliher@HQ.DOE.gov; Galloglysj@State.gov;

McManusmt@State.gov; Michelle.Poche@OST.DOT.Gov;

Margot.Anderson@HQ.DOE.GOV; commcoll@aol.com; WheelerE@state.gov;

Kevin.Kolevar@hq.doe.gov

Cc: Andrew\_D.\_Lundquist@ovp.eop.gov; Karen\_Y.\_Knutson@ovp.eop.gov;

John\_fenzel@ovp.eop.gov; Kjersten\_drager@ovp.eop.gov

Subject Reformatted Chapters

Importance: High

All right, let's try this again. I believe last Friday, March 30, 2001, I requested the following: Message follows:

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To say the least, I didn't get an overwhelming response. I know that everybody was pushing to get ready for the Principals Meeting on Tuesday. Now that effort is virtually past, let's get back to business. Send those chapters along please. Charlie

John\_Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@ do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysi@State.gov@inter2,Mchanusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lon\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Karen\_L.\_Zent@who.eop.gov@inter2,WheelerE@State.gov@inter2,Karen\_L.\_Zent@who.eop.gov@inter2,WheelerE@State.gov@inter2,Karen\_L.\_Zent@who.eop.gov@inter2,WheelerE@State.gov@inter2,Karen\_L.\_Zent@who.eop.gov@inter2,WheelerE@State.gov@inter2,Karen\_L.\_Zent@who.eop.gov@inter2,WheelerE@State.gov@inter2,Karen\_L.\_Zent@who.eop.gov@inter2,WheelerE@State.gov@inter2

Date:

4/5/01 6:22PM

Subject:

NEPD Principals Meeting, 11 April, 4:00-5:30pm

The next NEPD Principals Meeting will be held in the Vice President's-Ceremonial Office on Wednesday, April 11, 2001 from 4:00-5:30pm.

Due to space constraints, one agency representative may accompany their principal to this meeting.

An agenda for this meeting is forthcoming.

Sincerely,

John Fenzel

## CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2, Charles\_M.\_Smith@ovp.eop.gov@inter2,RFC-822=Charles\_D.\_McGrath\_Jr@ovp.eop.gov@inter2,Rober t\_C.\_McNally@oa.eop.gov@inter2,Cesar\_Conda@ovp.eop.gov@inter2,Jennifer\_H.\_Mayfield@ovp.eop.gov@inter2,Mary\_J.\_Matalin@ovp.eop.gov@inter2,Nancy\_P.\_Dorn@who.eop.gov@inter2,Margaret\_Bradley@IOS.DOI.gov@inter2,Jean\_M.\_Russell@opd.eop.gov@inter2,Nicole\_E.\_Grodner@who.eop.gov@inter2

Ginny Taylor

To:

Joseph Glauber 4/6/01 9:49AM

Date:

Subject:

NEPO Principals meeting

You probably have an e-mail. I pulled the e-mail off KC's computer. He wants me to check a couple of times a day. I'm assuming you will have to go with the Secretary to this meeting.

John\_Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Josel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Meatherly@omb.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2,WheelerE@State.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2

Date:

4/9/01 10:33AM

Subject:

Change to Next Week's NEPD Principal's Meeting

Next Week's NEPD Principals Meeting will now be held in the Vice President's Ceremonial Office on Wednesday, April 18th, 2001 from 10:00-11:30am.

Due to space constraints, one representative per agency may accompany their principal to this meeting.

An agenda for this meeting is forthcoming.

This week's NEPD Principal's Meeting remains scheduled for this Wednesday, 11 April at 4:00pm.

Sincerely.

John Fenzel

Note: To assure proper delivery to all recipients, the following addresses have been moved from the header:

- Ethan\_A.\_Hastert@ovp.eop.gov@inter2 < USDAHQ.GW:"Ethan\_A.\_Hastert@ovp.eop.gov@inter2">
- Nicole\_E.\_Grodner@who.eop.gov@inter2
- <USDAHQ.GW:"Nicole\_E.\_Grodner@who.eop.gov@inter2">

### CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2, Charles\_M.\_Smith@ovp.eop.gov@inter2,RFC-822=Charles\_D.\_McGrath\_Jr@ovp.eop.gov@inter2,Robe rt\_C.\_McNally@oa.eop.gov@inter2,Cesar\_Conda@ovp.eop.gov@inter2,Jennifer\_H.\_Mayfield@ovp.eop.gov@inter2,Mary\_J.\_Matalin@ovp.eop.gov@inter2,Nancy\_P.\_Dorn@who.eop.gov@inter2,Margaret\_Bradley@IOS.DOI.gov@inter2,Jean\_M.\_Russell@opd.eop.gov@inter2

John Fenzel@ovp.eop.gov@inter2

To:

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Date:

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John Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@ do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysi@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherty@omb.eop.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherty@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@lOS.DOI.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@lOS.DOI.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronaid\_L\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,James\_T.\_Sims@ovp.eop.gov@inter2,WheelerE@State.gov@inter2,James\_T.\_Sims@ovp.eop.gov@inter2

Date:

4/9/01 3:36PM

Subject:

Agenda for 11 April NEPD Principals Meeting, 4:00pm

Note: To assure proper delivery to all recipients, the following addresses have been moved from the header.

- Mitchell\_Daniels@omb.eop.gov@inter2 <USDAHQ.GW:"Mitchell\_Daniels@omb.eop.gov@inter2">
- Ruben\_S.\_Barrales@who.eop.gov@inter2
- <USDAHQ.GW:"Ruben\_S.\_Barrales@who.eop.gov@inter2">
- Joshua\_B.\_Bolten@who.eop.gov@inter2 <USDAHQ.GW:"Joshua\_B.\_Bolten@who.eop.gov@inter2">
- Robert\_G.\_Hubbard@cea.eop.gov@inter2
- <usbaseline="color: blue;">USDAHQ.GW:"Robert\_G.\_Hubbard@cea.eop.gov@inter2">
- Jennifer\_H.\_Mayfield@ovp.eop.gov@inter2

<uSDAHQ.GW:"Jennifer\_H.\_Mayfield@ovp.eop.gov@inter2">

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2,Charles\_M.\_Smith@ovp.eop.gov@inter2,RFC-822=Charles\_D.\_McGrath\_Jr@ovp.eop.gov@inter2,Robert\_C.\_McNally@oa.eop.gov@inter2,Cesar\_Conda@ovp.eop.gov@inter2,Jennifer\_H.\_Mayfield@ovp.eop.gov@inter2,Mary\_J.\_Matalin@ovp.eop.gov@inter2,Nancy\_P.\_Dom@who.eop.gov@inter2,Margaret\_Bradley@IOS.DOI.gov@inter2

John\_Fenzel@ovp.eop.gov@inter2 OSECNET.UASEC.JGLAUBER

To:

Date:

4/9/01 3:55PM

Subject:

Re: Agenda for 11 April NEPD Principals Meeting, 4:00pm

Joe,

I'll ensure you have access on Wednesday.

John

Marlene Minix-USDA

To:

OSECNET.UASEC.JGLAUBER

Date:

4/9/01 6:41PM

Subject:

RE: Agenda for 11 April NEPD Principals Meeting, 4:00pm

Joe, I couldn't bring up the attachment, can you send it to me in word perfect. Thanks Also - LarryWachs is going to the Federalism meeting - whew!!! got out of that one

----Original Message-----From: Joseph Glauber

Sent: Monday, April 09, 2001 3:38 PM

To: Minix, Marlene

Subject: Fwd: Agenda for 11 April NEPD Principals Meeting, 4:00pm

#### Marlene

I just received this.

Joe

Joe Glauber
Office of the Chief Economist
U.S. Department of Agriculture
Room 112A Whitten Building
1400 Independence Ave., SW
Washington, DC 20250-3810
tel 202 720-6185
fax 202 690-4915

From: To:

Keith Collins

Date:

Joseph Glauber 4/10/01 2:51PM

Subject:

Fwd: Agenda for 11 April NEPD Principals Meeting, 4:00pm

John\_Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina,Ellis@ do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Karen\_L.\_Zent@who.eop.gov@inter2,WheelerE@State.gov@inter2,James\_T.\_Sims@ovp.eop.gov@inter2,WheelerE@State.gov@inter2,James\_T.\_Silberoop.gov@inter2,WheelerE@State.gov@inter2,James\_T.\_Silberoop.gov@inter2,WheelerE@State.gov@inter2,James\_T.\_Silberoop.gov@inter2

Date:

4/9/01 3:36PM

Subject:

Agenda for 11 April NEPD Principals Meeting, 4:00pm

Note: To assure proper delivery to all recipients, the following addresses have been moved from the header:

- Jean\_M.\_Russell@opd.eop.gov@inter2 < USDAHQ.GW:"Jean M. Russell@opd.eop.gov@inter2">
- Ruben S. Barrales@who.eop.gov@inter2
- <USDAHQ.GW:"Ruben S. Barrales@who.eop.gov@inter2">
- Joshua B. Bolten@who.eop.gov@inter2 <USDAHQ.GW:"Joshua\_B.\_Bolten@who.eop.gov@inter2">
- Robert G. Hubbard@cea.eop.gov@inter2
- <uSDAHQ.GW:"Robert\_G.\_Hubbard@cea.eop.gov@inter2">
- Jennifer H. Mayfield@ovp.eop.gov@inter2

<uSDAHQ.GW:"Jennifer H. Mayfield@ovp.eop.gov@Inter2">

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2,Charles\_M.\_Smith@ovp.eop.gov@inter2,RFC-822=Charles\_D.\_McGrath\_Jr@ovp.eop.gov@inter2,Robert\_C.\_McNally@oa.eop.gov@inter2,Cesar\_Conda@ovp.eop.gov@inter2,Jennifer\_H.\_Mayfield@ovp.eop.gov@inter2,Mary\_J.\_Matalin@ovp.eop.gov@inter2,Nancy\_P.\_Dom@who.eop.gov@inter2,Margaret\_Bradley@IOS.DOI.gov@inter2

C-1-1

From:

Karen\_Y.\_Knutson@ovp.eop.gov@inter2

To:

Charles\_M.\_Smith@ovp.eop.gov@inter2

Date:

4/12/01 10:06AM

Subject:

April 18, Principals Meeting - Assignments

Our next meeting of the Principals is next Wednesday, the 18th at 10:00 am. We propose the following items for discussion:

Thank you for your help.

CC:

OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ovp.eop.gov@inter2,joseph.kelliher@hq.doe.gov@inter2,kmurphy@osec.doc.gov@inter2,dina.ellis@do.treas.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,galloglysj@state.gov@inter2,michelle.poche@ost.dot.gov@inter2,patricia.stahlschmidt@fema.gov@inter2,symons.jeremy@epa.gov@inter2,mpeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,jhowardj@ceq.eop.gov@inter2,william\_bettenberg@ios.doi.gov@inter2,mleblanc@ceq.eop.gov@inter2,charles.m.hess@usace.army.mil@inter2,akeeler@cea.eop.gov@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,Karen\_L.\_Zent@who.eop.gov@inter2,wheelere@state.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2,Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,kjersten\_drager@ovp.eop.gov@inter2,RFC-822=Charles\_D.\_McGrath\_Jr@ovp.eop.gov@inter2,Cesar\_Conda@ovp.eop.gov@inter2,James\_T.\_Sims@ovp.eop.gov@inter2,John\_M.\_Bridgeland@opd.eop.gov@inter2

Charles\_M.\_Smith@ovp.eop.gov@inter2

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Date:

4/14/01 12:37PM

Subject:

Incorporation of comments

Editing is proceeding on the chapters submitted. Should you have any additional comments on Chapters 7, 8 or 9, get them to the Chapter authors for their consideration before Monday COB. After that, we're going to run them through the editing process in preparation for layout. If you have comments on other chapters, send them to me.

CC:

commcoll@aol.com@inter2,Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2

Charles\_M.\_Smith@ovp.eop.gov@inter2

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Date:

4/14/01 12:37PM

Subject:

incorporation of comments

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CC:

commcoll@aol.com@inter2,Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2

Karen\_Y.\_Knutson@ovp.eop.gov@inter2

To: Date: OSECNET.UASEC.JGLAUBER

Subject:

4/16/01 8:01AM Re: Reformulated gas

Jeremy Symons or Jacob Moss

Jeremy is at 564-9301 and JAcob is at 564-1388.

Thanks for staying on top of this. KK

(Embedded image moved Joseph Glauber < Joseph Glauber@usda.gov> to file: 04/13/2001 05:31:00 PM PIC00431.PCX)

Record Type: Record

To: Karen Y. Knutson/OVP/EOP

CC:

Subject: Reformulated gas

Karen

Jōe
Joe Glauber
Office of the Chief Economist
U.S. Department of Agriculture
Room 112A Whitten Building
1400 Independence Ave., SW
Washington, DC 20250-3810
tel 202 720-6185
fax 202 690-4915

Symons.Jeremy@epamail.epa.gov@inter2

To: Date: OSECNET.UASEC.JGLAUBER

Subject:

4/16/01 2:57PM Re: Reformulated gas

Joe,

Yes, we'll get you a copy. Unfortunately, we don't have anything pulled together yet. I hope to have something to share with you shortly. Thanks for getting in touch.

Jeremy ·

Jeremy Symons EPA, Office of Air and Radiation (202) 564-9301 Fax: (202) 501-0394

Joseph Glauber

<Joseph.Glauber</pre>

Jeremy Symons/DC/USEPA/US@EPA

@usda.gov>

cc:

To:

Subject:

Refomulated gas

04/16/2001 01:53 PM

Jeremy

Thanks.

Joe Glauber

Joe Glauber
Office of the Chief Economist
U.S. Department of Agriculture
Room 112A Whitten Building
1400 Independence Ave., SW
Washington, DC 20250-3810
tel 202 720-6185
fax 202 690-4915

Roger Conway-OCE

To:

OSECNET.UASEC.JGLAUBER

Date:

4/17/01 10:57AM

Subject:

Re: Fwd: For Review

Okay Joe.

>>> Joseph Glauber-OSEC 04/17/01 09:14AM >>> Roger
We need comments on this ASAP. Please keep a close hold on this.

.1

Joe Glauber
Office of the Chief Economist
U.S. Department of Agriculture
Room 112A Whitten Building
1400 Independence Ave., SW
Washington, DC 20250-3810
tel 202 720-6185
fax 202 690-4915

Kiersten S. Drager@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna R. Glover@ ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@ do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter 2.Galloglysi@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2, Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@in ter2, Beale. John@EPA.gov@inter2, MPeacock@omb.eop.gov@inter2, Mark\_A.\_Weatherly@omb.eop.gov @inter2.Robert C. McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William bettenberg@1 OS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc @ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Ch arles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen E. Keller@omb.eop.gov@inter2,Carol\_J. Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.g ov@inter2,Megan\_D. Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Si lberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2.Kar en L. Zent@who.eop.gov@inter2,WheelerE@State.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2, James T. Sims@ovp.eop.gov@inter2,Alice H. Williams@cea.eop.gov@inter2,Andrew\_D. Lundquist@ ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2,Charles\_M.\_Smith@ovp.eop.gov@inter2,R FC-822=Charles D. McGrath Jr@ovp.eop.gov@inter2,Robert\_C.\_McNally@oa.eop.gov@inter2,Cesar Conda@ovp.eop.gov@inter2,Jennifer H. Mayfield@ovp.eop.gov@inter2,Mary J. Matalin@ovp.eop.gov @inter2, Nancy\_P.\_Dorn@who.eop.gov@inter2

Date:

4/17/01 3:41PM

Subject:

IMPORTANT: PLEASE DISREGARD...

Please disregard the document attached to my previous message titled, "REPORT PRINCIPLES.doc". This document was an early, early working draft and will not be a part of the report.

Sorry for any confusion this may have caused. Thanks, Kjersten

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- Andrew\_D.\_Lundquist@ovp.eop.gov@inter2
- <usbody><USDAHQ.GW:"Andrew\_D.\_Lundquist@ovp.eop.gov@inter2">
- Karen\_Y.\_Knutson@ovp.eop.gov@inter2 < USDAHQ.GW:"Karen\_Y.\_Knutson@ovp.eop.gov@inter2">
- John\_Fenzel@ovp.eop.gov@inter2 <USDAHQ.GW:"John\_Fenzel@ovp.eop.gov@inter2">
- James T. Sims@ovp.eop.gov@inter2 < USDAHQ.GW;"James T. Sims@ovp.eop.gov@inter2">

Moss.Jacob@epamail.epa.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,Kevin.Kolevar@hq.doe.gov@inter2

Date:

4/18/01 4:42PM

Subject:

Revised RFG piece

Kevin and Joe, I'll be taking over Jeremy's responsibilities here at EPA.

- Jacob Moss 564-1388 moss.jacob@epa.gov

Moss.Jacob@epamail.epa.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,Kevin.Kolevar@hq.doe.gov@inter2

Date:

4/18/01 4:42PM

Subject:

Revised RFG piece

Kevin and Joe, I'll be taking over Jeremy's responsibilities here at EPA.

- Jacob Moss 564-1388 moss.jacob@epa.gov

Attachoct

Kevin.Kolevar@hq.doe.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,Moss.Jacob@epamail.epa.gov@inter2

Date:

4/18/01 5:04PM

Subject:

RE: Here's the attachment

This looks good to me.

Kevin

—Original Message—From: Moss.Jacob@epamail.epa.gov%internet [mailto:Moss.Jacob@epamail.epa.gov] Sent: Wednesday, April 18, 2001 4:43 PM To: Kolevar, Kevin; Joseph Glauber Subject: Here's the attachment

Sorry about that.

(See attached file: 4-18 RFG EPA DOE and USDA Final.doc)

Asfachuit

John\_Fenzel@ovp.eop.gov@inter2 OSECNET.UASEC.JGLAUBER

To: Date:

4/18/01 7:45PM

Subject:

Re: security problem

(b)(2)

John

Keith Collins

To: Date: Joseph Glauber 4/20/01 5:50PM

Subject:

Fwd: FW: NEPD

I am testifying that day on energy and you will have to cover. I have told Marlene.

Marlene Minix-USDA

To:

OSECNET.UASEC.KCOLLINS

Date:

4/20/01 11:15AM

Subject:

FW: NEPD

another one - will it be you going, I will confirm when I hear from you.

----Original Message--From: Nicole\_E.\_Grodner@who.eop.gov%inter2
Sent: Friday, April 20, 2001 10:53 AM
To: Minix, Marlene; Ifenton@doc.gov%inter2;
brian\_waidmann@ios.doi.gov%inter2; dwm@usda.gov%inter2;
tim.adams@do.treas.gov%inter2; john.flaherty@ost.dot.gov%inter2;
kyle.mcslarrow@hq.doe.gov%inter2; mcginnis.eileen@epa.gov%inter2;
liz.digregorio@fema.gov%inter2; Augustine\_T.\_Smythe@omb.eop.gov%inter2;
dan.mccardell@do.treas.gov%inter2; ray\_joiner@ios.doi.gov%inter2;
kreaves@doc.gov%inter2; suzanne.scruggs@ost.dot.gov%inter2;
patty.mchugh@ost.dot.gov%inter2; majida.dandy@hq.doe.gov%inter2;
schwarz.denise@epamail.epa.gov%inter2; wade.powers@fema.gov%inter2;
Karen\_E.\_Keller@omb.eop.gov%inter2; Iinda.figura@do.treas.gov%inter2

The next National Energy Policy Development Meeting for Principals' plus one is May 2, 2001 at 2:45 p.m. for 1.5 hours. Please confirm that your Principal is available for participation.

I will forward the agenda or other relevant materials as they become available. Please contact me if you have any questions.

Thank you, Nicki Grodner Cabinet Affairs 456-2566

Subject: Re: NEPD

John Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina,Ellis@ do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysi@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_SIlberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Karen\_L.\_Zent@who.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2,James\_T.\_Sims@ovp.eop.gov@inter2,Alice\_H.\_Williams@cea.eop.gov@inter2

Date:

4/21/01 3:44PM

Subject:

NEPD Group Principals' Meeting, May 2d, 2:45pm

The next NEPD Principals Meeting will be held in the Vice President's Ceremonial Office on Tuesday, May 2d, from 2:45-4:15pm.

One representative from each agency may accompany their principal to this meeting.

An agenda is forthcoming.

Sincerely,

John Fenzel -

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- Mitchell Daniels@omb.eop.gov@inter2 <USDAHQ.GW:"Mitchell\_Daniels@omb.eop.gov@inter2">
- Ruben S. Barrales@who.eop.gov@inter2
- <us><USDAHQ.GW:"Ruben S. Barrales@who.eop.gov@inter2">
- jhoward@ceq.eop.gov@inter2 <USDAHQ.GW:"jhoward@ceq.eop.gov@inter2">
- Joshua\_B.\_Bolten@who.eop.gov@inter2 <USDAHQ.GW:"Joshua\_B.\_Bolten@who.eop.gov@inter2">
- Robert\_G.\_Hubbard@cea.eop.gov@inter2
- <usbaseline <usbas

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2,Charles\_M.\_Smith@ovp.eop.gov@inter2,RFC-822=Charles\_D. McGrath\_Jr@ovp.eop.gov@inter2,Rober

t\_C.\_McNally@oa.eop.gov@inter2,Cesar\_Conda@ovp.eop.gov@inter2,Jennifer\_H.\_Mayfield@ovp.eop.gov@inter2,Mary\_J.\_Matalin@ovp.eop.gov@inter2,Nancy\_P.\_Dorn@who.eop.gov@inter2

John\_Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysi@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2,Karen\_L.\_Zent@who.eop.gov@inter2,WheelerE@State.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2,James\_T.\_Sims@ovp.eop.gov@inter2,Alice\_H.\_Williams@cea.eop.gov@inter2

Date:

4/21/01 3:44PM

Subject:

NEPD Group Principals' Meeting, May 2d, 2:45pm

The next NEPD Principals Meeting will be held in the Vice President's Ceremonial Office on Tuesday, May 2d, from 2:45-4:15pm.

One representative from each agency may accompany their principal to this meeting.

An agenda is forthcoming.

Sincerely,

John Fenzel

Note: To assure proper delivery to all recipients, the following addresses have been moved from the header:

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- <USDAHQ.GW:"Nicole\_E.\_Grodner@who.eop.gov@inter2">
- Frances\_E.\_Norris@ovp.eop.gov@inter2
- <USDAHQ.GW:"Frances\_E.\_Norris@ovp.eop.gov@inter2">
- Lawrence\_B.\_Lindsey@opd.eop.gov@inter2
- <USDAHQ.GW:"Lawrence\_B,\_Lindsey@opd.eop.gov@inter2">
- Mitchell\_Daniels@omb.eop.gov@inter2 < USDAHQ.GW:"Mitchell\_Daniels@omb.eop.gov@inter2">
- Ruben\_S.\_Barrales@who.eop.gov@inter2
- <uSDAHQ.GW:"Ruben\_S.\_Barrales@who.eop.gov@inter2">
- jhoward@ceq.eop.gov@inter2 < USDAHQ.GW: "jhoward@ceq.eop.gov@inter2">
- Joshua\_B.\_Bolten@who.eop.gov@inter2
- <uSDAHQ.GW:"Joshua\_B.\_Bolten@who.eop.gov@inter2">
- Robert\_G.\_Hubbard@cea.eop.gov@inter2
- <uSDAHQ.GW:"Robert\_G.\_Hubbard@cea.eop.gov@inter2">

CC:

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John\_Fenzel@ovp.eop.gov@inter2

To:

John Fenzel@ovp.eop.gov@inter2

Date:

4/23/01 12:34PM

Subject:

Re: NEPD Group Principals' Meeting, May 2d, 2:45pm

Our apologies for listing the wrong day of the week on our last email. The NEPD Principals Meeting will be held on Wednesday, May 2d at 2:45 pm

John Fenzel 04/21/2001 03:40:54 PM

Record Type: Record

To: See the distribution list at the bottom of this message

cc: See the distribution list at the bottom of this message Subject: NEPD Group Principals' Meeting, May 2d, 2:45pm

The next NEPD Principals Meeting will be held in the Vice President's Ceremonial Office on Tuesday, May 2d, from 2:45-4:15pm.

One representative from each agency may accompany their principal to this meeting.

An agenda is forthcoming.

Sincerely.

John Fenzel

# Message Sent

To:

Juleanna R. Glover/OVP/EOP@EOP
Joseph.Kelliher@HQ.DOE.gov @ inet
Kmurphy@osec.doc.gov @ inet
Dina.Ellis@do.treas.gov @ inet
Sue\_Ellen\_Wooldridge@IOS.DOI.gov @ inet
Joel D. Kaplan/WHO/EOP@EOP
Keith.Collins@USDA.gov @ inet
Joseph.Glauber@USDA.gov @ inet
Galloglysj@State.gov @ inet
McManusmt@State.gov @ inet
Michelle.Poche@OST.DOT.Gov @ inet
Patricia.Stahlschmidt@FEMA.gov @ inet
Brenner.Rob@EPA.gov @ inet

Symons.Jeremy@EPA.gov @ inet Beale.John@EPA.gov @ inet MPeacock@OMB.EOP.gov @ inet Mark A. Weatherly/OMB/EOP Robert C. McNally/OPD/EOP@EOP Jhowardj@ceq.EOP.gov @ inet William bettenberg@ios.doi.gov @ inet Tom\_fulton@ios.doi.gov @ inet Kjersten\_drager@ovp.eop.gov @ inet Mleblanc@ceq.eop.gov @ inet Margot.Anderson@HQ.DOE.GOV @ inet Bruce.Baughman@FEMA.gov @ inet Charles.m.Hess@USACE.army.mil @ inet akeeler@cea.eop.gov @ inet commcoll@aol.com @ inet Karen E. Keller/OMB/EOP@EOP Carol J. Thompson/WHO/EOP@EOP Sandra L. Via/OMB/EOP@EOP Megan D. Moran/OVP/EOP@EOP Janet P. Walker/OPD/EOP@EOP Ronald L. Silberman/OMB/EOP@EOP Lori A. Krauss/OMB/EOP@EOP WheelerE@state.gov @ inet Karen L. Zent/WHO/EOP@EOP WheelerE@state.gov @ inet Mark J. Sullivan/OVP/EOP@EOP James T. Sims/OVP/EOP@EOP Alice H. Williams/CEA/EOP@EOP

### Message Copied

To:\_

Andrew D. Lundquist/OVP/EOP Karen Y. Knutson/OVP/EOP@EOP Charles M. Smith/OVP/EOP@EOP Charles D. McGrath Jr/OVP/EOP@EOP Robert\_C.\_McNally/OPD/EOP@EOP Cesar Conda/OVP/EOP@EOP Jennifer H. Mayfield/OVP/EOP@EOP Mary J. Matalin/OVP/EOP@EOP Nancy P. Dorn/WHO/EOP@EOP Margaret\_Bradley@ios.doi.gov @ inet Jean M. Russell/OPD/EOP@EOP Nicole E. Grodner/WHO/EOP@EOP Ethan A. Hastert/OVP/EOP@EOP Frances E. Norris/OVP/EOP Lawrence B. Lindsey/OPD/EOP@EOP Mitchell Daniels/OMB/EOP@EOP Ruben S. Barrales/WHO/EOP@EOP jhoward@ceq.eop.gov @ inet Joshua B. Botten/WHO/EOP@EOP Robert G. Hubbard/CEA/EOP@EOP

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- Mitchell\_Daniels@omb.eop.gov@inter2 <USDAHQ.GW:"Mitchell\_Daniels@omb.eop.gov@inter2">

- Ruben S. Barrales@who.eop.gov@inter2

- <USDAHQ.GW:"Ruben\_S. Barrales@who.eop.gov@inter2">
- jhoward@ceq.eop.gov@inter2 <USDAHQ.GW:"jhoward@ceq.eop.gov@inter2">
- Joshua B. Bolten@who.eop.gov@inter2 < USDAHQ.GW:"Joshua\_B.\_Bolten@who.eop.gov@inter2">
- Robert\_G.\_Hubbard@cea.eop.gov@inter2
- <USDAHQ.GW:"Robert\_G.\_Hubbard@cea.eop.gov@inter2">

#### CC:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ ovp.eop.gov@inter2,joseph.kelliher@hq.doe.gov@inter2,kmurphy@osec.doc.gov@inter2,dina.ellis@do.tr eas.gov@inter2,sue\_ellen\_wooldridge@ios.doi.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,gallogl ysj@state.gov@inter2,mcmanusmt@state.gov@inter2,michelle.poche@ost.dot.gov@inter2.patricia.stahls chmidt@fema.gov@inter2,brenner.rob@epa.gov@inter2,symons.jeremy@epa.gov@inter2,beale.john@e pa.gov@inter2,mpeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_ McNally@opd.eop.gov@inter2,jhowardl@ceq.eop.gov@inter2,william\_bettenberg@ios.doi.gov@inter2,to m\_fulton@ios.doi.gov@inter2,kjersten\_drager@ovp.eop.gov@inter2,mleblanc@ceq.eop.gov@inter2,mar got.anderson@hq.doe.gov@inter2,bruce.baughman@fema.gov@inter2,charles.m.hess@usace.army.mil @inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter 2, Carol J. Thompson@who.eop.gov@inter2, Sandra\_L.\_Via@omb.eop.gov@inter2, Megan\_D.\_Moran@ ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter 2, Loni A. Krauss@omb.eop.gov@inter2, wheelere@state.gov@inter2, Karen L. Zent@who.eop.gov@inte r2, Mark J. Sulfivan@ovp.eop.gov@inter2, James\_T.\_Sims@ovp.eop.gov@inter2, Alice\_H.\_Williams@ce a.eop.gov@inter2,robert c. mcnally@oa.eop.gov@inter2,Cesar Conda@ovp.eop.gov@inter2,Jennifer H . Mayfield@ovp.eop.gov@inter2,Mary\_J.\_Matalin@ovp.eop.gov@inter2,Nancy\_P.\_Dom@who.eop.gov@ inter2,margaret bradley@ios.doi.gov@inter2,Jean\_M.\_Russell@opd.eop.gov@inter2,Nicole\_E.\_Grodner @who.eop.gov@inter2,Ethan A. Hastert@ovp.eop.gov@inter2

Charles\_M.\_Smith@ovp.eop.gov@inter2 OSECNET.UASEC.JGLAUBER 4/23/01 4:08PM

To:

Date:

Subject:

Re: pictures

I have gotten a call and she's going to help. Many thanks.

Charlie

Jeff Price-OCE

To:

OSECNET.UASEC.KCOLLINS

Date:

4/23/01 5:06PM

Subject:

Ag energy users meeting in the House

Keith and Joe;

Jeff

CC:

OSECNET.UASEC.JGLAUBER

Keith Collins

To:

Karen\_Y.\_Knutson@ovp.eop.gov 4/30/01 1:34PM

Date: Subject:

Energy question

CC:

Joseph Glauber

John Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@ do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.e op.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2.commcoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Karen\_L.\_Zent@who.eop.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2,James\_T.\_Sims@ovp.eop.gov@inter2,Alice\_H.\_Williams@cea.eop.gov@inter2,moss.jacob@EPA.gov@inter2

Date:

4/30/01 11:17PM

Subject:

Confirmation of NEPD Principals Meeting, Wednesday, May 2d, 2:45pm

This is to confirm the NEPD Principals Meeting on Wednesday, May 2d at 2:45 pm in the Vice President's Ceremonial Office. An agenda for this meeting is forthcoming.

Sincerely,

John Fenzel

Note: To assure proper delivery to all recipients, the following addresses have been moved from the header:

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- Frances\_E.\_Norris@ovp.eop.gov@inter2 <USDAHQ.GW:"Frances\_E.\_Norris@ovp.eop.gov@inter2">
- Mary K. Lang@ovp.eop.gov@inter2 < USDAHQ.GW:"Mary K. Lang@ovp.eop.gov@inter2">

# CC:

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Charles\_M. Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Joseph.Kelliher@HQ.D OE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Mlchelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,William\_bettenberg@ios.doi.gov@inter2,Tom\_fulton@ios.doi.gov@inter2,Margot.Anders on@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@int er2,moss.jacob@epa.gov@inter2

Date:

5/3/01 12:55PM

Subject:

How many copies of the report do you need?

As we get closer to printing this thing, I need to know how many copies of the report each agency needs and to whom you want them to go and where (address including room #).

Let me know by COB Thursday, May 3, 2001.

Thanks

Charlie

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Joseph.Kelliher@HQ.D OE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,William\_bettenberg@ios.doi.gov@inter2,Tom\_fulton@ios.doi.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,moss.jacob@epa.gov@inter2

Date:

5/3/01 1:52PM

Subject:

copies of the report

With respect to my recent request regarding the number of copies of the report each agency needs, I want to make clear, in case there was any misunderstanding, that It was the final, printed report - not the draft distributed yesterday at the Principals meeting that I was addressing.

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2

Joseph GLAUBER

To:

Keith COLLINS

Date:

5/4/01 3:34PM

Subject:

Fwd: How many copies of the report do you need?

I forwarded this to you yesterday, but since your email was out maybe you didn't see it. We probably should get back to him by next week.

Joe

Joseph W. Glauber Deputy Chief Economist 112A Whitten Building 1400 Independence Ave, SW Washington, DC 20250-3810 tel 202 720-6185 fax 202 690-4915

John Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@ do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter 2.Galloglysi@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2, Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Beale.John@EPA.gov@inter2, MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.e op.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@I OS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Ander son@HQ.DOE.gov@Inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@in ter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,C arol J. Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp. eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lor i\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Karen\_L.\_Zent@who.eop.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2,James\_T.\_Sims@ovp.eop.gov@inter2,Alice\_H.\_Williams@cea.e op.gov@inter2,moss.jacob@EPA.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2 Date:

5/4/01 12:44PM

Subject:

Review Comments/Suggested Edits for the Draft NEPD Group Draft Report

As a reminder, please return your Draft copies of the NEPD Group Draft Reports to our office today by 5:00pm with your review comments and

Many Thanks for Your Assistance.

John Fenzel

Note: To assure proper delivery to all recipients, the following addresses have been moved from the

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- Lawrence\_B.\_Lindsey@opd.eop.gov@inter2
- <USDAHQ.GW:"Lawrence B. Lindsey@opd.eop.gov@inter2">

suggested edits. We will be processing them through the weekend.

- Andrew\_H.\_Card@who.eop.gov@inter2 <USDAHQ.GW:"Andrew\_H.\_Card@who.eop.gov@inter2">
- Lewis\_Libby@ovp.eop.gov@inter2 <USDAHQ.GW:"Lewis\_Libby@ovp.eop.gov@inter2">
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- Karen\_E.\_Keller@omb.eop.gov@inter2 <USDAHQ.GW:"Karen\_E.\_Keller@omb.eop.gov@inter2">

- Debra\_Heiden@ovp.eop.gov@inter2 < USDAHQ.GW:"Debra\_Heiden@ovp.eop.gov@inter2">
- Ashley\_M.\_Snee@ovp.eop.gov@inter2 <USDAHQ.GW:"Ashley\_M.\_Snee@ovp.eop.gov@inter2">

## CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2,Charles\_M.\_Smith@ovp.eop.gov@inter2,RFC-822=Charles\_D.\_McGrath\_Jr@ovp.eop.gov@inter2,Robert\_C.\_McNally@oa.eop.gov@inter2,Cesar\_Conda@ovp.eop.gov@inter2,Jean\_M.\_Russell@opd.eop.gov@inter2,Jennifer\_H.\_Mayfield@ovp.eop.gov@inter2,Mary\_J.\_Matalin@ovp.eop.gov@inter2

To:

Karen\_Y.\_Knutson@ovp.eop.gov@inter2
OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS

Date:

5/7/01 6:13PM

Subject:

please call me asap about

Cheryl Christensen-ERS

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS

w) attachut

Date:

5/7/01 10:38AM

Subject:

Staff analysis on energy

Here is the piece we did.

Joseph GLAUBER

To:

Keith Collins

Date:

5/13/01 9:26PM

Subject:

Fwd: Presentation of the NEPD Group Report to the President

Forwarded Mail received from: John\_Fenzel@ovp.eop.gov@inter2

John\_Fenzel@ovp.eop.gov@inter2

To:

Andrew\_H.\_Card@who.eop.gov@inter2,Karen\_Hughes@who.eop.gov@inter2,Karl\_C.\_Rove@who.eop.gov@inter2,Lewis\_Libby@ovp.eop.gov@inter2,Lawrence\_A.\_Fleischer@who.eop.gov@inter2,Mary\_J.\_Matalin@ovp.eop.gov@inter2,Mitchell\_Daniels@omb.eop.gov@inter2,Joshua\_B.\_Bolten@who.eop.gov@inter2,Lawrence\_B.\_Lindsey@opd.eop.gov@inter2,Ruben\_S.\_Barrales@who.eop.gov@inter2,RrC-822=Charles\_D.\_McGrath\_Jr@ovp.eop.gov@inter2,Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Cesar\_Conda@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,James\_T.\_Sims@ovp.eop.gov@inter2,Glenn\_Hubbard@cea.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2

Date:

5/13/01 10:48AM

Subject:

Presentation of the NEPD Group Report to the President

The Final Report of the National Energy Policy Development Group will be presented to the President during a Cabinet Meeting at 4:00pm on Wednesday, May 16th, in the Cabinet Room. Participants for this meeting are provided below.

Please do not hesitate to contact me if you have any questions: 456-7953

John Fenzel

#### **PARTICIPANTS**

## The Cabinet

Vice President Richard Cheney Secretary Paul O?Neill, Secretary of the Treasury Secretary Gale Norton, Secretary of the Interior Secretary Ann Veneman, Secretary of Agriculture Secretary Don Evans, Secretary of Commerce Secretary Norman Mineta, Secretary of Transportation Secretary Spencer Abraham, Secretary of Energy Secretary Colin Powell, Secretary of State Secretary Donald Rumsfeld, Secretary of Defense Secretary Tommy Thompson, Secretary of Health and Human Services Secretary Roderick Paige, Secretary of Education Secretary Mel Martinez, Secretary of Housing and Urban Development Secretary Elaine Chao, Secretary of Labor Secretary Anthony Principi, Secretary of Veterans Affairs Mr. John Ashcroft, Attorney General Ms. Christie Whitman, Administrator, Environmental Protection Agency Mr. Joe Allbaugh, Director, Federal Emergency Management Agency

# Key Staff:

Andrew Card, Chief of Staff to the President
Karen Hughes, Senior Counselor to the President
Karl Rove, Senior Advisor to the President
Lewis Libby, Assistant to the President and Chief of Staff to the Vice
President
Ari Fleischer, Assistant to the President and White House Press Secretary
Mary Matalin, Assistant to the President and Counselor to the Vice

#### President

Mr. Mitchell Daniels, Director, Office of Management and Budget

Mr. Josh Bolten, Deputy Chief of Staff to the President

Mr. Lawrence Lindsey, Director, National Economic Council

Mr. Ruben Barrales, Assistant to the President for Intergovernmental

Dean McGrath, Deputy Chief of Staff to the Vice President

Andrew Lundquist, Executive Director, National Energy Policy Development

Group

Cesar Conda, Assistant to the Vice President for Domestic Policy

John Howard, Director, Council on Environmental Quality

Karen Knutson, Deputy Director, National Energy Policy Development Group

Bob McNally, Special Assistant to the President for Economic Policy

Kyle McSlarrow, Chief of Staff, Department of Energy

Jim Sims, Director of Communications, National Energy Policy Development Group

Dr. Glenn Hubbard, Chairman-Designate of the Council of Economic Advisors

Note: To assure proper delivery to all recipients, the following addresses have been moved from the

- Karen\_L.\_Zent@who.eop.gov@inter2 <USDAHQ.GW:"Karen\_L.\_Zent@who.eop.gov@inter2">

- moss.jacob@EPA.gov@inter2 <USDAHQ.GW:"moss.jacob@EPA.gov@inter2">
- Carol\_J.\_Thompson@who.eop.gov@inter2
- <USDAHQ.GW:"Carol\_J.\_Thompson@who.eop.gov@inter2">
- Jean\_M. Russell@opd.eop.gov@inter2 < USDAHQ.GW:"Jean\_M. Russell@opd.eop.gov@inter2">
- Karen\_Y.\_Knutson@ovp.eop.gov@inter2 <USDAHQ.GW:"Karen\_Y.\_Knutson@ovp.eop.gov@inter2">
- Charles M. Smith@ovp.eop.gov@inter2 < USDAHQ.GW: "Charles M. Smith@ovp.eop.gov@inter2">
- Josephine\_B. Robinson@who.eop.gov@inter2
- <USDAHQ.GW:"Josephine\_B.\_Robinson@who.eop.gov@inter2">
- Melissa\_S.\_Bennett@who.eop.gov@inter2
- <USDAHQ.GW:"Melissa\_S.\_Bennett@who.eop.gov@inter2">
- Logan\_M.\_Walters@who.eop.gov@inter2
- <usbs/>
  <usbs/
- Linda M. Gambatesa@who.eop.gov@inter2
- <USDAHQ.GW:"Linda\_M.\_Gambatesa@who.eop.gov@inter2">
- Stacey B. Silva@who.eop.gov@inter2 <USDAHQ.GW: Stacey B. Silva@who.eop.gov@inter2">
- Christina\_D.\_Roberts@who.eop.gov@inter2
- <USDAHQ.GW:"Christina D. Roberts@who.eop.gov@inter2">
- Vickie A. McQuade@who.eop.gov@inter2
- <USDAHQ.GW:"Vickie\_A.\_McQuade@who.eop.gov@inter2">
- Nicole\_E.\_Grodner@who.eop.gov@inter2
- <USDAHQ.GW:"Nicole\_E.\_Grodner@who.eop.gov@inter2">
- Susan\_B.\_Raiston@who.eop.gov@inter2
- <USDAHQ.GW:"Susan\_B.\_Ralston@who.eop.gov@inter2">
- Jennifer H. Mayfield@ovp.eop.gov@inter2
- <USDAHQ.GW:"Jennifer\_H.\_Mayfield@ovp.eop.gov@inter2">
- Elizabeth W.\_Kleppe@ovp.eop.gov@inter2
- <USDAHQ.GW:"Elizabeth W. Kleppe@ovp.eop.gov@inter2">

CC:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@ do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A. Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2

DWM-USDA

To:

OSECNET.UASEC.KCOLLINS,Kevin Herglotz-USDA

Date:

5/14/01 2:56PM

Subject:

FW: energy points of contact

FYI -- dwm

----Original Message----From: Edward\_Ingle@who.eop.gov%inter2 Sent: Monday, May 14, 2001 1:31 PM .To: DWM; Ifenton@doc.gov%inter2; larry.dirita@osd.mil%inter2; terry\_abbott@ed.gov%inter2; kyle.mcslarrow@hq.doe.gov%inter2; mcginnis.eileen@epa.gov%inter2; robert.wood@hhs.gov%inter2; daniel\_r.\_murphy@hud.gov%inter2; brian\_waidmann@ios.doi.gov%inter2; david.ayres@usdoj.gov%inter2; law-steven@dol.gov%Inter2; augustine\_t.\_smythe@omb.eop.gov%inter2; b.smullen@state.gov%inter2; john.flaherty@ost.dot.gov%inter2; tim.adams@do.treas.gov%inter2; nora.egan@mail.va.gov%inter2; MBOglesby@USTR.gov%inter2 Cc: joe.mcmonigle@hq.doe.gov%inter2; bethann\_bryan@ed.gov%inter2; spencer.susan@epa.gov%inter2; terrell.halaska@hhs.gov%inter2; pmusser428@aol.com%inter2; sue\_ellen\_wooldridge@los.doi.gov%inter2; david.israelite@usdoj.gov%inter2; troy-tevi@dol.gov%inter2; sean\_c.\_o'keefe@omb.eop.gov%inter2; m.cifrino@state.gov%inter2; michelle.poche@ost.dot.gov%inter2; annabella.mejia@do.treas.gov%inter2; ronald.aument@mail.va.gov%inter2; gebhard.paul@osd.pentagon.mil%inter2; DGrubb@doc.gov%inter2; Albert\_Hawkins@who.eop.gov%inter2; Laura\_S.\_Lawlor@who.eop.gov%inter2; L.\_Camille\_Welborn@who.eop.gov%inter2; Ali\_H.\_Tulbah@who.eop.gov%inter2; Craig\_Feiner@who.eop.gov%inter2; Nicole\_E.\_Grodner@who.eop.gov%inter2 Subject: energy points of contact

As mentioned in our meeting this morning, the Office of the Vice President (Andrew Lundquist and Karen Knutsen) has asked for 2 or 3 policy points-of-contacts in each agency (only from those agencies which are members of the Energy Group). Please pass on the names and relevant contact info (office phone, cell, home phone, fax, pager, email) for those 2 or 3 contacts who the VP's office or other WH office can call 24/7 with any questions related to energy roll-out for the next several weeks. In most cases, it will probably be those senior staff who have been involved in the staff working group meetings associated with the Energy Group. It may also include either the Dep COS and/or the COS. We have the contact info for the COSs and Dep COSs, so no need to pass that info on again --just pass on the name. For other senior policy staff, please pass the above contact info on to Craig Felner here in Cabinet Affairs (Craig\_Felner@who.eop.gov) or simply reply back to this email if you prefer. Thank you.

Keith COLLINS

To: Date: GLAUBER, Joseph 5/14/01 9:00AM

Subject:

Fwd: Energy & Iowa

walkar

Keith COLLINS

To:

Anton, Michael; Herglotz, Kevin

Date:

5/11/01 2:02PM

Subject:

Energy & lowa

Attached is the written material I gave Kevin today. The talking points on the President's Energy package await the specifics of the package. Some added info regarding lowa:

CC:

Roger Conway

From: To:

Keith COLLINS joseph glauber 5/14/01 6:18PM Fwd: FW: energy points of contact

Date: Subject:

fyi

DWM-USDA

To:

OSECNET.UASEC.KCOLLINS,Kevin Herglotz-USDA

Date:

5/14/01 2:56PM

Subject:

FW: energy points of contact

FYI -- dwm

----Original Message----

From: Edward\_Ingle@who.eop.gov%inter2 Sent Monday, May 14, 2001 1:31 PM

Sent Monday, May 14, 2001 1:31 PM To: DWM; Ifenton@doc.gov%inter2; larry.dirita@osd.mil%inter2; terry\_abbott@ed.gov%inter2; kyle.mcslarrow@hq.doe.gov%inter2; mcginnis.eileen@epa.gov%inter2; robert.wood@hhs.gov%inter2; daniel\_r.\_murphy@hud.gov%inter2; brian\_waidmann@ios.doi.gov%inter2; david.ayres@usdoj.gov%inter2; law-steven@dol.gov%inter2; augustine t. smythe@omb.eop.gov%inter2; b.smullen@state.gov%inter2; john.flaherty@ost.dot.gov%inter2; tim.adams@do.treas.gov%inter2; nora.egan@mail.va.gov%inter2; MBOglesby@USTR.gov%inter2 Cc: joe.mcmonigle@hq.doe.gov%inter2; bethann\_bryan@ed.gov%inter2; spencer.susan@epa.gov%inter2; teπell.halaska@hhs.gov%inter2; pmusser428@aol.com%inter2; sue\_ellen\_wooldridge@ios.doi.gov%inter2; david.israelite@usdoj.gov%inter2; troy-tevi@dol.gov%inter2; sean\_c.\_o'keefe@omb.eop.gov%inter2; m.cifrino@state.gov%inter2; michelle.poche@ost.dot.gov%inter2; annabella.meija@do.treas.gov%inter2; ronald.aument@mail.va.gov%inter2; gebhard.paul@osd.pentagon.mil%inter2; DGrubb@doc.gov%inter2; Albert\_Hawkins@who.eop.gov%inter2; Laura\_S. Lawlor@who.eop.gov%inter2; L.\_Camille\_Welborn@who.eop.gov%inter2; Ali\_H.\_Tulbah@who.eop.gov%inter2; Craig\_Felner@who.eop.gov%inter2; Nicole E. Grodner@who.eop.gov%inter2 Subject: energy points of contact

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John Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R, Glover@ ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2.Dina,Ellis@ do.treas.gov@inter2,Sue Ellen Wooldridge@IOS.DOI.gov@inter2,Joel\_D. Kaplan@who.eop.gov@inter 2, Galloglysi@State.gov@inter2, McManusmt@State.gov@inter2, Michelle. Poche@OST.DOT. Gov@inter2, Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Beale.John@EPA.gov@inter2, MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert C. McNally@opd.e op.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@I OS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot,Ander son@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@in ter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,C arol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan D. Moran@ovp. eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lor i\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Karen\_L.\_Zent@who.eop.gov@inter2, Mark\_J.\_Sullivan@ovp.eop.gov@inter2,James\_T.\_Sims@ovp.eop.gov@inter2,Alice\_H.\_Williams@cea.e op.gov@inter2,moss.jacob@EPA.gov@inter2,Carol\_J\_Thompson@who.eop.gov@inter2,Jean\_M.\_Russ ell@opd.eop.gov@inter2,Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov @inter2, Charles\_M. Smith@ovp.eop.gov@inter2, RFC-822=Charles\_D. McGrath\_Jr@ovp.eop.gov@inter r2,Robert\_C.\_McNally@oa.eop.gov@inter2,Cesar\_Conda@ovp.eop.gov@inter2,Jean\_M.\_Russell@opd. eop.gov@inter2,Jennifer H. Mayfield@ovp.eop.gov@inter2

Date:

5/15/01 10:42PM

Subject:

Agenda for Cabinet Meeting: May 16, 4:00pm

John Fenz	el	

Note: To assure proper delivery to all recipients, the following addresses have been moved from the

- Nancy\_P.\_Dorn@who.eop.gov@inter2 <USDAHQ.GW:"Nancy\_P.\_Dorn@who.eop.gov@inter2">

Charles\_M.\_Smith@ovp.eop.gov@inter2 OSECNET.UASEC.JGLAUBER

To:

Date:

5/16/01 8:36AM

Subject:

Re: copies of the report

Not to worry. You're on the list

Charlie

Michael Anton-USDA

To:

OSECNET.UASEC.JGLAUBER

Date:

5/16/01 4:41PM

Subject:

RE: Agenda for Cabinet Meeting: May 16, 4:00pm

## I cannot read this

---Original Message---From: Joseph GLAUBER
Sept Wednesday, May 16

Sent: Wednesday, May 16, 2001 4:34 PM

To: Herglotz, Kevin; Anton, Michael

Subject: Fwd: Agenda for Cabinet Meeting: May 16, 4:00pm

### from the WH

Joseph W. Glauber Deputy Chief Economist 112A Whitten Building 1400 Independence Ave, SW Washington, DC 20250-3810 tel 202 720-6185 fax 202 690-4915

Keith COLLINS GLAUBER, Joseph

To: Date:

5/17/01 1:39PM

Subject:

Re:

>>> Joseph GLAUBER 05/17/01 10:55AM >>>

Joseph W. Glauber
Deputy Chief Economist
112A Whitten Building
1400 Independence Ave, SW
Washington, DC 20250-3810
tel 202 720-6185
fax 202 690-4915

wattant

Keith COLLINS

To:

joseph glauber; Roger Conway

Date:

5/18/01 7:12AM

Subject:

Fwd: FW: White House Energy Talking Points

FYI

w) about

DWM-USDA

To:

Larry Quinn-OC, OSECNET. UASEC. KCOLLINS, Kevin Herglotz-USDA, Todd

Date:

Ferrara-USDA, Michael Anton-USDA

5/17/01 9:28AM

Subject:

FW: White House Energy Talking Points

FYI - Dale

-Original Message-

From: Edward\_Ingle@who.eop.gov%inter2

Sent: Wednesday, May 16, 2001 6:23 PM To: DWM; lfenton@doc.gov%inter2; larry.dirita@osd.mil%inter2; terry\_abbott@ed.gov%inter2; kyle.mcslarrow@hq.doe.gov%inter2; mcginnis.eileen@epa.gov%inter2; robert.wood@hhs.gov%inter2; daniel\_r.\_murphy@hud.gov%inter2; brian\_waidmann@ios.doi.gov%inter2; david.ayres@usdoj.gov%inter2; law-steven@dol.gov%inter2; augustine\_t.\_smythe@omb.eop.gov%inter2; b.smullen@state.gov%inter2; john.flaherty@ost.dot.gov%inter2; tim.adams@do.treas.gov%inter2; nora.egan@mail.va.gov%inter2; MBOglesby@USTR.gov%inter2 Cc: joe.mcmonigle@hq.doe.gov%inter2; bethann\_bryan@ed.gov%inter2; spencer.susan@epa.gov%inter2; terrell.halaska@hhs.gov%inter2; pmusser428@aol.com%inter2; sue\_ellen\_wooldridge@ios.doi.gov%inter2; david.israelite@usdoj.gov%inter2; troy-tevi@dol.gov%inter2; sean\_c.\_o'keefe@omb.eop.gov%inter2; m.cifrino@state.gov%inter2; michelle.poche@ost.dot.gov%inter2; annabella.mejia@do.treas.gov%inter2; ronald.aument@mail.va.gov%inter2; gebhard.paul@osd.pentagon.mil%inter2; DGrubb@doc.gov%inter2; Albert\_Hawkins@who.eop.gov%inter2; Laura\_S.\_Lawlor@who.eop.gov%inter2; L.\_Camille\_Welborn@who.eop.gov%inter2; Ali\_H.\_Tulbah@who.eop.gov%inter2; Craig\_Felner@who.eop.gov%inter2; Nicole E. Grodner@who.eop.gov%inter2 Subject: White House Energy Talking Points

Here are talking points for energy plan. Your bosses left the cabinet meeting with an informational notebook including talking points, Q&A, and a lot of other useful information to be used in talking to press, constituencies, Members of Congress, etc. As I get other pieces of the notebook (e.g., Q&A) in electronic form, I will forward it to you. Your bosses also received a full copy of the report, which is not going to be released to the press until tomorrow morning, so please keep a close hold on the report until tomorrow morning. Additional copies of the report can be picked up tomorrow morning in the VP's office. I will pass on the pick-up details (i.e., time, exact room number) when I get them from the VP's office. Thank you.

 Forwarded by Edward Ingle/WHO/EOP on 05/16/2001 06:15 PM

James R. Wilkinson 05/16/2001 05:27:37 PM

Record Type: Record

To: See the distribution list at the bottom of this message

CC:

Subject: White House Energy Talking Points

Attached are talking points on the President's comprehensive energy plan he will unveil tomorrow. Please forward to your constituencies after 7 p.m. tonight. Thanks.

(See attached file: Energy Strategy Themes.doc)

Roger Conway-OCE

To:

OSECNET.UASEC.JGLAUBER

Date:

4/10/01 9:37AM

Subject:

Fwd: White House needs ag/energy info.

FYI.

Wattan

Date: 04/10/2001 09:13 am -0400 (Tuesday)
From: "Everett Zillinger" <EZillinger@tfi.org>
To: "agenergygroup@ncfc.org" <agenergygroup@ncfc.org>
CC: "Ford West" <FWest@tfi.org>, "Bob Looney"
<nloney@cenexharveststates.com>, "Brenda Eberty email WR
(E-mail)" <blooded been weststates.com>, "Brend Baglien email WR
(E-mail)" <blooded been weststates.com>, "Dodds Dehmer - E-mail - WR
(E-mail)" <blooded been west west with the word of the wor

Subject: White House needs ag/energy info.

Date: Tuesday, April 10, 2001

TO: Ag Energy Users Group Members

FROM: Everett Zillinger/The Fertilizer Institute

re: White House needs ag/energy info.

Late last Friday, John Fenzel (who together with Karen Knutson and Andy Lundquist are putting together the first draft of the Bush/Cheney Energy Task Force energy assessment) called me and told me that they were putting together the first draft of the energy assessment and were short on examples/info. regarding the impacts of high energy costs on agriculture. John is specifically looking for.

- 1) brief stories or real world examples of how increasing energy costs have impacted agricultural producers
- 2) a brief phrase or sentence from each group or sector that describes a potential solution to their energy concerns
- 3) five brief bullet points of info/stats that highlight a certain ag sector's specific energy concerns
- 4) attachments of more detailed reference material that back up the five bullet points and can be used as reference later on.

Attached below is what I sent him regarding the natural gas and fertilizer situation.—FYI

John asks that if anyone or any group wishs to forward information, to please send it to me or Tom Van Arsdall for collection, then we can forward it to John all it once so he can work on the ag section in one setting.

John would like the ag information ASAP as they intend to complete the first round of edits on the assessment mid-this week.

I believe this is a good opportunity for agriculture and various sectors of agriculture to highlight their specific energy concerns and potential solutions to the Bush/Cheney Energy Task Force. If you want to forward examples, bullets or information in this regard my email address is ezillinger@tfi.org or Tom Van Arsdall's email address is tvanarsd@ncfc.org. We will bundle the information and forward it to John Fenzel this week.

Thanks for your consideration of this request.

Everett Zillinger/The Fertilizer Institute

```
> Subject: Natural Gas and Fertilzier/agriculture bullet points
> Date: Friday, April 6, 2001
> TO: John Fenzel
> FROM: Everett Zillinger/The Fertilizer Institute
> re: natural gas and fertilizer bullet points
> Per you request, here are the 5 bullet points I came up with regarding
> natural gas, fertilizer and agriculture. I trust you'll find them
> helpful. If you need additional background material, documentation or
> references check out www.tfi.org or www.cfindustries.com. Also I attached
> a letter from ag groups to President Bush regarding natural gas and
> agriculture and also I attached a TFI briefing paper regarding natural gas
> and fertilizer you can use as reference material.
> SIMPLE SENTENCE OR PHRASE TO BE INCLUDED IN THE ADMINISTRATION ENERGY
> ASSESSMENT-The United States needs significantly more supplies of
> natural gas for fertilizer production and to meet other critical
> agriculture and food production needs.*
> * Nitrogen fertilizer used for food production is basically value
> added natural gas. Natural gas is the fundamental feedstock ingredient
> for the production of nitrogen fertilizer. There is no practical
> substitute or alternative feedstock for efficient nitrogen fertilizer
> production.
> *The cost of natural gas is 70 percent or more of the production cost
> of one ton of anhydrous ammonia nitrogen fertilizer. Anhydrous ammonia is
> the corner stone building block for most other forms of commercial
> nitrogen plant nutrients.
> * Anhydrous ammonia, nitrogen based and other fertilizer plant
> nutrient products are fundamental necessities in maintaining America's
> efficient food production system and quality standard of living, which are
> the envy of the world. On the average, Americans only spend approximately
> 10 percent of their disposable income on food. Judicial application of
> nitrogen based fertilizers by U.S. farmers contributes significantly to
```

```
> the low cost of food for the vast majority of American consumers.
> * Commercial fertilizer plant nutrients are commodities like grain and
> natural gas. When the cost of natural gas increases significantly as it
> did in December 2000 and January 2001, the U.S. nitrogen manufacturing
> sector had little choice but to shut down production and idle significant
> production capacity. During that time frame the U.S. nitrogen production
> manufacturing sector idled approximately 55 percent of its U.S. production
> * The Department of Energy projects that by 2010 the nation's demand
> for natural gas will increase 30 percent and by 2020 Americans will
> consume 62 percent more natural gas that we do today. Just as fertilizer
> plant nutrients are vital to a strong and efficient U.S. agriculture
> system, agriculture crop and livestock production are vital to the food
> security and national security of the United States. This is jeopardized
> If our nation's energy security is compromised by limited natural gas
> exploration, development, supplies and pipeline transmission capacity
> infrastructure. To maintain a strong and viable U.S. fertilizer
> manufacturing base, an efficient agriculture and food production system,
> and to maintain this nation's abundant, safe and affordable food supply,
> the United States needs numerous new sources and significantly more supply
> of natural gas, and the transmission and distribution pipeline
> infrastructure to transport it to where it is needed.
> John, I hope you find the above useful. I'll followup with you next week
> to see if you need any additional information. Thanks for all your good
> work. Please pass on my regards to Karen and Andy.
> Everett Zillinger
> The Fertilizer Institute
> 202-608-5913
> <<ZNatural Gas 181 letter 3.doc>> <<ZNatural Gas TFI paper 2-2001.doc>>
> 1
```

Keith Collins

To: Date: Joseph Glauber 3/9/01 12:10PM

Subject:

Fwd: FW: Some thoughts on Energy Issues

fyi

Affach

mcclelland@dc.ncga.com@inter2

To:

OSECNET.UASEC(KCOLLINS)

Date:

3/9/01 11:51AM

Subject:

FW: Some thoughts on Energy Issues

I did the wrong address the first time around, sorry. Let me know if you get this and can open these files.

> ----Original Message-

John Mcclelland

> From: > Sent:

Friday, March 09, 2001 8:28 AM

> To: 'keith\_collins@USDA.gov'

> Subject

> trust fund.doc>>

Some thoughts on Energy Issues

> Keith:

> I am attaching several documents that may help you think about some of the > issues and where we are going to be aiming our efforts in Congress this > year. The first is a legislative focus document developed by our Ethanol > Task Force consisting of growers and state staff from all of the important > ethanol producing states. That document sets out the outline for the > approach we want to take legislatively. Specifically, we want to move on > the energy bill with a renewables program, we want to fix a few tax > things, and we want to extend budget authority for the CCC. On the tax > stuff, see S. 312 for the small producers tax credit language, and look at > the 1-pager I am sending for info on the Highway trust fund issue. I am > also including a memo that is marked draft that I have done to put some of > the market issues in perspective. Finally, I am including a file that has > the baseline we used in analyzing the Smith Bill. I am going to take a > look at this again, but this in total petroleum fuel in gasoline gallon > equivalent. My first thought is that we would probably like numbers for > ethanol that are bigger than the ones contained here, but these give you > some idea of what we were looking at last year. I will try to rework > these and get you some revisions before next Wed. COB. ASA would also > probably like a piece of this action, and I am sure you have talked to > them about what they want. Please keep these things close, but use what > you think is appropriate. I am also sending the thing I did for the WSJ > Children of Corn. I'll try to read Murkowski this weekend, will be back > to town on Wednesday.

> << The Reformulated Gasoline Oxygen Requirement and the Renewable Fuels > Content Requirement.doc>> <<Children of the Com.doc>> <<SUMMARY OF > LEGISLATIVE FOCUS Revised.doc>> <<Smith Bill Analysis.xls>> <<highway

USD005-0029





United States
Department of
Agriculture

Natural Resources Conservation Service P.O. Box 2890 Washington, D.C. 20013 FROM LRCS

SUBJECT:

Energy Concerns for Agriculture and Rural America FEB 8 2001

TO:

Keith Collins, Chief Economist, USDA

Attached are energy concerns received from various state offices from the Natural Resources Conservation Service.

Deputy Chief

Science and Technology

Attachments

# SED REPORTS February, 2001



United States Department of Agriculture

February 2, 2001

Farm and Foreign Acricultural Services

TO:

State Executive Directors

Farm Service Agency

1400 Independence Aye, SW

FROM:

Acting Executive Director for State Operations

Stop 0539 Washington, DC 20250-0539

SUBJECT:

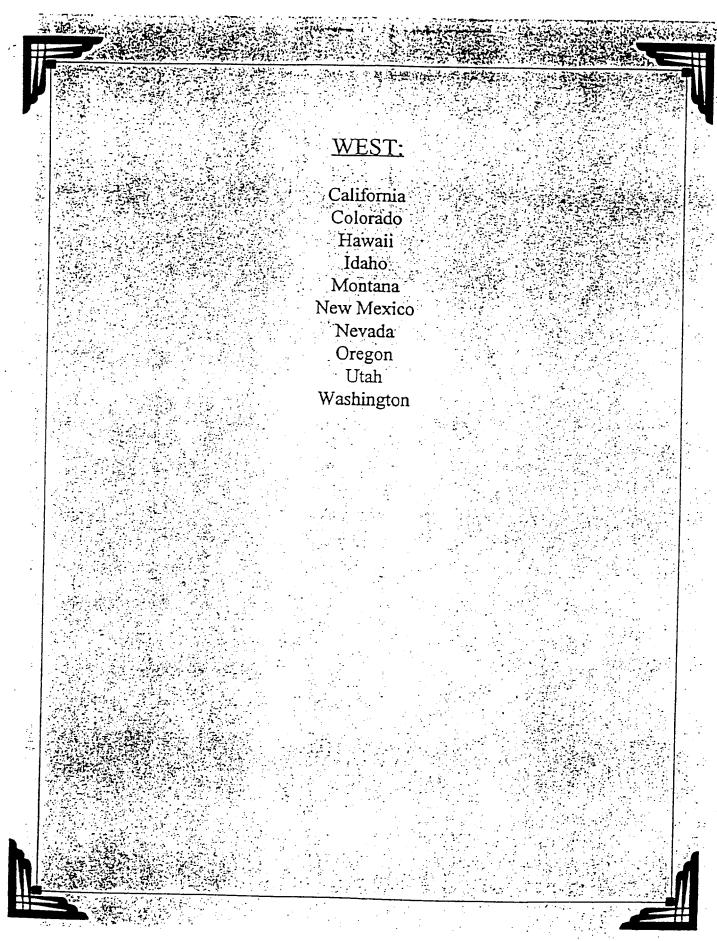
Energy Concerns for Agriculture and Rural America

On behalf of Secretary Ann Venneman, Mr. Keith Collins, Chief Economist, convened a meeting on Friday, February 2, of USDA agency representatives to gather information to assist in developing a national energy policy. Mr. Collins commented to the group the significance of the Farm Service Agency structure of State Executive Directors as a valuable resource to provide information to the Department on agricultural and rural matters.

Please fax or email your responses to Ken Nagel at fax number (202) 720-5900 or email address knagel@wdc.usda.gov by the date above.

> USDA is an Equal Opportunity Employer

TOP TO A PROGRAMMAN.



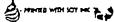
# Central:

Illinois
Indiana
Iowa
Kansas
Louisiana
Michigan
Minnesota
Missouri
Nebraska
North Dakota
Ohio
Oklahoma
South Dakota
Tennessee
Texas



# COPYRIGHT 2001 FEE. 3, 2001

Master com. soybean growers featured





IFT photo by Dan Zinkand

Kevin Cooper, ogranomy monoper at United Coop in Woukon, wonts to be applying fartilizer for his austomers in five weeks. Supplies of anhydrous and Equid 28 ore very hight

# Soaring natural gas prices pinch supply

By Dan Zinkand

lowa Farmer Today

AUKON — Kevin Cooper pushed back the sliding door on the building that stored dry urea fertilizer, which United Co-op here stockpiled last fall as a bedge against delays of barges coming up the Mississippi River this spring.

"We tried filling every nook and cranny with (dry urea) nitrogen as we could," Cooper explained.

"Availability is very, very tight." Cooper said, referring to anhydrous and liquid 28 percent.

"All the nitrogen is up 3035 percent. Right now, we are basically sold out of anhydrous."

What about liquid 28 percent? "We are sold out of that."

Last year, United Co-op received

about 2000 tons of anhydrous. This year, it has a little over 1,900 tons.

Currently, the most available form of nitrogen is dry wes, Cooper said. Traditionally, nitrogen costs about .. 15-20 cents a pound, John Holmes, Iowa State University Extension crops specialist, said at the Jan. 18 Worth County Extension Crop Clinic in Northwood. Now, it is running 27-35

cents/Ib. be said. See page 3 Nurogen

# Balance N rate and yield goals

# --- Nitrogen

from pope 1

Bur Holmes did more than describe a widely known problem. He also offered practical advice on maintaining corn yields in the face of N prices, which he said have more than doubled.

During the late-1980a ISU Extrasion conducted N rate demonstrations across the state in farmer's fields. In these on-farm demonstrations, the N rate ranged from sero to 180 lbs/scrs in corn and varied by 40-lb, increments.

Hotmes displayed own yields from several North Central lows form demonstrations, including a Kossuth Councy-sits where the check yielded 165-bs, carn.

"That's absolutely no N on the field," he noted.

in this field, yields peaked at 185 bu. of corn with 100 lbs. of pre-plant N.

At 30 cents a ponted applying 100 lbs. of N in this case would cost \$30 an acre to produce 20 but more.

In many of the demonstrations, there was no yield response to the application of N: if there was, it came at the 40-lb.

Holmes offered a rough budget for proving an acre of corn this year.

- nitrogen, 125 lbs., \$40;
- phosphorus, 90 lhs., 221;
- · poressium, 100 lbs., 615;
- seed, \$2,000 dropped, \$37.50;
- herbicide, \$30:
- · fini/repairs, \$16; and
- ombining, \$21.

This totale \$182.50, and that's just input costs, Holmes noted.

Using a \$2/bu estimate for corn, "you are bilding 90 bushels of corn just to pay the expenses."

Strategies for dealing with high N costs inchude taking a hard look at the N rate and weighing yields gools with the economic cost of getting the highest possible yield. Holmes explained.

Consider the residual nitrogen available in the soil, particularly since it's been relatively dry so far. Other possibilities include sidedressing N and using the nitrate soil test, he said.

If the soil tests for P and K are high or even medium, consider adopting dry farditor application.

Holmes said he was offering advice on dealing with N costs. He stressed he was not railing people to quit using toputs where they were needed.

But when "push comes to shove" this
year, Holmes suppered taking a hard
look at what yields are likely.

look at what yields are libriy.

He estimated 150-but cern will require 160 lbs. of N. Figuring a bushel of corn requires 12 lbs. of N. cake 50 lbs.

credit for soybeans and 20 lbs. for spreading dry fertilizer. This reduces the N need to about 100 lbs.

Since soils in the Northwood area have been dry, "you don't have an excremely high leaching potential. That's a really hig thing, how much water are you going in put through the soil.". Hotmen said.

Weather could help farmers in another this sorine, he said.

"Id like in he spreading (Brulizer) in six weeks," Cooper sald Jan. 26. Last year, warm weather allowed Allamakee County farmers to seed outs around March 10, the earliest over, he said.

But this year, there's plenty of snow that must melt first. When the snow melts and how much amreonium remains in the soil might be this year's wild card

Will the weather deal in are — or a loker — to farmers and familizer dealers this spring?

While dry ures is available, using it poses several challenges. Because it's so light, dry ures must be spread in two applications, and it needs to be incorporated.

"We are basically doubling our workload for the spring," Cooper said, adding any originis year comes on the back of higher fael prices.

Area farmers have responded by taking all the N credits they can, particularly from manure, Cooper said.

A few Allamakee County farmers talk of "going to beans on beans," be said, in addition to the disease problems associated with this, the amount of highly erotible land in Allamakee County limits this practice.

"I guess everybody is crying to take all the manure credits they can." Coopec says.

Depending on the analysis of manura samples, it's entirely possible some farmers will not need plow down fartilirer this spring. Cooper said.

But he cautioned. "All of the nitrogen credit (in manure) is not available the first year."

A few farmers are custing back on nimogen, which works up to a point. Cooper mid.

"Typically, your nitrogen is your littetring factor as for as your top-end yield."

What's the possibility for ralief?
The way it sounds, brilling manu-inchirers are going to start producing around the first of April, Cooper said.

There could be some available (but) way out of sight as for as price."

Party Herrary Warren of Party Party

# East:

Alabama Connecticut Delaware Florida Georgia Kentucky Maryland Massachusetts Mississippi New Jersey New York North Carolina Puerto Rico Rhode Island Vermont Virginia West Virginia

Dina.Ellis@do.treas.gov@i

To:

OSECNET.UASEC(JGLAUBER)

Date:

2/14/01 10:27PM

Subject:

RE: USDA comments on outlines

\*\* Proprietary \*\*

thanks.

---Original Message----

From: Joseph Glauber [mailto:Joseph.Glauber@usda.gov]

Sent: Wednesday, February 14, 2001 5:08 PM

To: dina.ellis@do.treas.gov; JOSEPH.kelliher@HQ.DOE.GOV Cc: Keith.Collins@usda.gov; andrew\_D\_Lundquist@ovp.eop.gov; john\_Frenzel@ovp.eop.gov; Karen\_Y.\_Knutson@ovp.eop.gov

Subject: USDA comments on outlines

Sensitivity: Personal

Attached are suggested additions to outline. Thanks.

Joe Glauber
Office of the Chief Economist
U.S. Department of Agriculture
Room 112A Whitten Building
1400 Independence Ave., SW
Washington, DC 20250-3810
tel 202 720-6185
fax 202 690-4915

John\_Fenzel@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Joseph.Kelliher@HQ.DOE

WATTACH

.gov@inter2", "Kmurphy@osec.doc.gov@inter2", "Dina.Ellis@do.treas.gov@inter2", ...

Date:

2/19/01 1:40PM

Subject:

**CERA Special Report** 

Attached is the Adobe Acrobat version of the CERA Special Report that was recently released and forwarded to us...for your review and files.

(See attached file: CA\_energyfuture.pdf)

USD006-0202

www.cera.com

# SPECIAL REPORT

# Beyond California's Power Crisis: Impact, Solutions, and Lessons

An independent assessment of the California power crisis and its implications for future regulatory policy, markets, risks, and electric power industry market structure and strategy

Numbered Copy:



Joseph Glauber

To:

GW: andrew\_D.\_Lundquist@ovp.eop.gov@i"; GW: Joseph.kelliher@hq.doe.gov@i";

GW:"Karen\_Y.\_Knutson@ovp.eop.gov@i"

Date:

2/22/01 5:45PM

Subject:

Comments attached on interim report.

Comments attached on interim report.

Joe Glauber
Office of the Chief Economist
U.S. Department of Agriculture
Room 112A Whitten Building
1400 Independence Ave., SW
Washington, DC 20250-3810
tel 202 720-6185
fax 202 690-4915

CC:

Keith Collins

Doug MacCleery-fs

To:

OSECNET.UASEC(JGLAUBER)

Date:

2/22/01 5:18PM

Subject:

Comments on draft Chapter 7

Joe.

Attached, as you requested, are our comments on the draft renewable energy chapter you faxed over. These reflect the review of myself, as well as Howard Rosen and John Sebelius, from Forest Economics Research.

If you need these comments developed further, please let us know.

Best regards,

Douglas W. MacCleery, Assistant Director Forest and Rangeland Management Staff, National Forest System P.O. Box 96090, USDA/Forest Service, Washington, DC 20090-6090 Phone: 202-205-1745; Fax: 202-205-1045 Email: dmaccleery@fs.fed.us

FS website: www.fs.fed.us

"Conservation is our attempt to put human ecology on a permanent footing."

Aldo Leopoid (1942)

(See attached file: FS Comments on Draft.doc)

CC:

USDAHQ.GW("Howard Rosen-fs", "John Sebelius-fs", "Larry Gadt-fs")

W/ KATACH

Charles\_M,\_Smith@ovp.eop.gcv@i

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Juleanna\_R.\_Glover@ovp.

eop.gov@i","Joseph.Kelliher@HQ.DOE.gov@i","Kmurphy@osec.doc.gov@i", . . .

Date:

2/26/01 1:02PM

Subject:

Cancellation of NEPD Working Group Meeting

Due to a conflict in Andrew Lundquist's schedule, the working group meeting scheduled for Monday, February 26, 2001, at 3:30 PM has been canceled. We'll do it on Wednesday, February 28, 2001, at 4:00 PM in the VP's Ceremonial Office.

The schedule for individual chapter meetings is as follows:

Transportation - Tuesday, February 27 - 9:00 AM Treasury Tuesday, February 27 -10:00 AM

We'll provide you with the schedule for other review meetings as they are finalized.

I have also attached, for your information, the latest drafts prepared by DOE of the Regional Issues and Chapters 1 and 2.

(See attached file: sec1.4.doc)

(See attached file: secreg3.doc)

Any questions, give either John Fenzel or me a call. John is on 456-7953. I am on 456-7874.

Charlie Smith

CC:

 $\label{lem:usdate} USDAHQ.GW ("Robert\_C.\_McNally@opd.eop.gov@i", "Andrew\_D.\_Lundquist@ovp.eop.gov@i", "Karen\_Y.\_Knutson@ovp.eop.gov@i", . . . .$ 

WATTACH

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Juleanna\_R.\_Glover@ovp

.eop.gov@inter2\*, "Joseph.Kelliher@HQ.DOE.gov@inter2\*, "Kmurphy@osec.doc.gov@inter2\*, . . . .

Date: Subject: 2/27/01 2:11PM

DOE Comments on

Attached are DOE's comments on draft chapters. The comments were on drafts as of Friday, so they may be OBE'd in some cases.

CC:

USDAHQ.GW("Robert\_C.\_McNally@opd.eop.gov@inter2","Andrew\_D.\_Lundquist@ov p.eop.gov@inter2","Karen\_Y.\_Knutson@ovp.eop.gov@inter2",...

Joseph GLAUBER - interim report

Page 1

From:

John\_Fenzel@ovp.eop.gov@i

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Juleanna\_R.\_Glover@ovp.

WIATTACIT

eop.gov@i", "Joseph.Kelliher@HQ.DOE.gov@i", "Kmurphy@osec.doc.gov@i", ...

Date:

3/1/01 3:58PM

Subject:

interim report

Attached is the draft of the interim draft report to be discussed at today's NEPD Working Group Meeting at 4pm in the Vice President's Ceremonial Office.

John Fenzel

rrom: To:	JOHN_Fenzel@ovp.eop.gov@inter2
	OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Juleanna_RGlover@ovp. "Joseph.Kelliher@HQ.DOE.gov@inter2","Kmurphy@osec.doc.gov@inter2", 3/2/01 4:54PM Nat. Energy Policy Interim Report Files
FYI: The pdf file the second file lis Program will call	of the Draft NEPD Interim Report is attached below in ted. Double click that icon and the Adobe Acrobat up the file.
John Fenzel	
Рм	Forwarded by John Fenzel/OVP/EOP on 03/02/2001 04:36
CC: eop.gov@inter2"	USDAHQ.GW("Andrew_DLundquist@ovp.eop.gov@inter2","Karen_YKnutson@ovp ,"Charles_MSmith@ovp.eop.gov@inter2",

Attachment

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Juleanna\_R.\_Glover@ovp.

eop.gov@inter2", "Joseph.Kelliher@HQ.DOE.gov@inter2", "Kmurphy@osec.doc.gov@inter2", . . .

Date:

3/7/01 2:26PM

Subject: New Chapter 5

Attached is Treasury's new Chapter 5. My apologies for not getting this around sooner.

(See attached file: NEP sec3 short 0305.doc)

CC:

USDAHQ.GW("Andrew\_D.\_Lundquist@ovp.eop.gov@inter2","Karen\_Y.\_Knutson@ovp.eop.gov@inter2","RFC-822=Charles\_D.\_McGrath\_Jr@ovp.eop.gov@inter2",...

U) ATTACY

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Juleanna\_R.\_Glover@ovp.

eop.gov@inter2", "Joseph.Kelliher@HQ.DOE.gov@inter2", "Kmurphy@osec.doc.gov@inter2", ...

Date:

3/7/01 2:46PM

Attached are the latest files of the chapters that I have in my system.

(See attached file: 02-15-2001 - NEPG Outline Study EXPANSION.doc)(See attached file: energyinfrastructure.doc)(See attached file: env't chapter 2-21.wpd) (See attached file: NEP sec3 short 0305.doc)

(See attached file: sec3.2.doc)(See attached file: sec6.1.doc)(See attached file: sec7.doc)(See attached file: sec8.doc)

CC:

USDAHQ.GW("Andrew\_D.\_Lundquist@ovp.eop.gov@inter2","Karen\_Y.\_Knutson@ovp. eop.gov@inter2\*, "john\_fenzel@ovp.eop.gov@inter2\*, . . .

Affachments: 62-15-20. doc

energy in doe en vitcha. Lupa

NEP SEC35, LOC

sec37.doc

Sec St. doc

sec 7. doc

sec 8. doc

From: To: Keith Collins Joseph Glauber

Date:

3/9/01 10:38AM

Subject:

Fwd: USDA Energy Policy Option

Attachurt

# Joseph'GLAUBER - USDA Energy Policy Option

Page 1

From:

Hosein Shapouri-OCE

To:

OSECNET.UASEC(KCOLLINS)

Date:

3/9/01 8:39AM

Subject

**USDA Energy Policy Option** 

Hì Keith:

Attached is USDA Energy Policy Option file for your review and comments. If you have any questions please let us know. Thanks Hosein

Karen Larsen-RUS

To:

OSECNET.UASEC(KCOLLINS)

Date:

3/13/01 7:07PM

Subject:

Federal Policy Options on Energy

#### Keith:

Attached is what I was able to pull together in the short time available. I have no idea if the format is one that is compatible with what others have provided. I will be in tomorrow if you need more.

We met with RD directors last week and all of them are proceeding with more detailed suggestions for RD responses to the energy challenges. We will be forwarding them later this week to support USDA efforts.

#### karen

The following was included as an attachement. Please use UUDECODE to retrieve it. The original file name was 'ENERGY POLICY OPTIONS-RD.DOC'.

Joseph GLAUBER - Keith:

Page 1

From:

William Hohenstein-OCE

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Jim Hrubovcak-OCE")

AStachut

Date:

3/15/01 12:32PM

Subject:

Keith:

Keith:

Bill

Keith Collins

To:

Joseph Glauber 3/15/01 6:49PM

Date: Subject:

try this-now half as long

electricity is still weak and unclear

w/ ATTACH

Jim Hrubovcak-OCE

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("William Hohenstein-OCE")

Date: Subject: 3/15/01 9:29AM Energy Ideas

see attached

James Hrubovcak
USDA
Global Change Program Office
300 7th Street, SW
Room 670, Reporters Building
Washington, DC 20250
P:202.720.6699
F:202.401.1176
E:jhrubovcak@oce.usda.gov

Marvin Duncan-OCE

To:

OSECNET.UASEC(KCOLLINS),USDAHQ.GW("Roger Conway-OCE")

Date:

3/16/01 12:26PM

Subject:

Re: talking points on electric power deregulation

Friday, March 16, 2001

Dear Keith:

Attached are some thoughts. If I had more time, I could be more terse; however, I hope they are helpful. I will be in the office on Monday morning and am available all week should you want me to address this further.

Marv

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Joseph.Kelliher@HQ.D OE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldridge @IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,McManusmt @State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Br enner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Mrgot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,Margaret\_Bradley@IOS.DOI.gov@inter2,Margaret\_Bradley@IOS.DOI.gov@inter2

Date:

3/22/01 8:30AM

Subject:

Latest copies of draft chapters

For your info, I've attached the latest chapters. If they're not the last, most current draft, please send them to me.

chapter 3 (See attached file: sec3.2.doc)

chapter 7 (See

attached file: Renewables Chapter Edited.DOC)

chapter 4

CC:

 $And rew\_D.\_Lund quist@ovp.eop.gov@inter2, Karen\_Y.\_Knutson@ovp.eop.gov@inter2, John\_Fenzel@ovp.eop.gov@inter2\\$ 

W/ ATTACHNEST

Charles M. Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLL.INS,Joseph.Kelliher@HQ.D OE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooklidge @IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,P atricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,P atricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@Inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,RFC-822=Charles\_D.\_McGrath\_Jr@ovp.eop.gov@inter2,Robert\_C.\_McNally@oa.eop.gov@inter2,Margaret\_Bradley@IOS.DOI.gov@inter2

Date:

3/22/01 11:17AM

Subject:

New Chapter 10 - State Chapter

Attached

(See attached file: 03\_20\_01\_NEPG Study\_R2.doc)

(See attached file. 05\_20\_01\_14EF G Study\_142.doc)

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2, John\_Fenzel@ovp.eop.gov@inter2

W ATTACHMONE

Charles M. Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Joseph.Kelliher@HQ.D OE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldridge @IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,McManusmt @State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Br enner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacoc k@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@lnter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@lOS.DOI.gov@inter2,Tom\_fulton@lOS.DOI.g ov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@F EMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@a ol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandr a\_L. Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov @inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,RFC-822=C harles\_D.\_McGrath\_Jr@ovp.eop.gov@inter2,Robert\_C.\_McNally@oa.eop.gov@inter2,Margaret\_Bradley @IOS.DOI.gov@inter2 W ( ATTHORNES

Date:

3/22/01 12:08PM

Subject:

**Bush-Cheney Energy Initiatives** 

(See attached file: Bush Energy Initiatives.doc)

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2, Karen Y. Knutson@ovp.eop.gov@inter2, John\_Fenzel@ovp.eop.gov@inter2

Charles M. Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Joseph.Kelliher@HQ.D OE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Mleblanc@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,RFC-822=Charles\_D.\_McGrath\_Jr@ovp.eop.gov@inter2,Margaret\_Bradley@IOS.DOI.gov@inter2

Date:

3/22/01 2:09PM

Subject:

Latest Draft of Chapter 6 - "Energy Efficiency"

Howsoever -here's the latest and greatest -

(See attached file: ch 6 march 22.doc)

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2, John\_Fenzel@ovp.eop.gov@inter2

WI ATTACH WES

· Charles\_M.\_Smith@ovp.eop.gov@i

To:

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3/26/01 10:00AM

Subject:

thoughts

Attached are comments from John Howard that I'm forwarding for your consideration.

Forwarded by Charles M. Smith/OVP/EOP on 03/26/2001 w/ Astach wh

09:09 AM

John L. Howard Jr. 03/23/2001 04:28:08 PM

Record Type: Record

To: Charles M. Smith/OVP/EOP@EOP

cc: Karen Y. Knutson/OVP/EOP@EOP

Subject thoughts

here are my comments to date on various papers - please send them to the right folks - call me (66540) if you have any questions - thank you

(See attached file: Draft 3-23.doc)

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@i,Karen\_Y.\_Knutson@ovp.eop.gov@i,john\_fenze l@ovp.eop.gov@i

Charles\_M.\_Smith@ovp.eop.gov@i

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ovp.eop.gov@i,Joseph.Kelliher@HQ.DOE.gov@i,Kmurphy@osec.doc.gov@i,Dina.Ellis@do.treas.gov@i,Sue\_Eilen\_Wooldridge@IOS.DOI.gov@i,Joel\_D.\_Kaplan@who.eop.gov@i,Galloglysj@State.gov@i,McManusmt@State.gov@i,Michelle.Poche@OST.DOT.Gov@i,Patricia.Stahlschmidt@FEMA.gov@i,Brenner.Rob@EPA.gov@i,Symons.Jeremy@EPA.gov@i,Beale.John@EPA.gov@i,MPeacock@omb.eop.gov@i,Mark\_A.\_Weatherly@omb.eop.gov@i,Robert\_C.\_McNally@opd.eop.gov@i,Jhowardj@ceq.eop.gov@i,William\_bettenberg@IOS.DOI.gov@i,Tom\_fulton@IOS.DOI.gov@i,Kjersten\_drager@ovp.eop.gov@i,Mleblanc@ceq.eop.gov@i,Margot.Anderson@HQ.DOE.gov@i,Bruce.Baughman@FEMA.gov@i,Charles.m.Hess@USACE.army.mll@i,akeeler@cea.eop.gov@i,commcoll@aol.com@i,Karen\_E.\_Keller@omb.eop.gov@i,Carol\_J.\_Thompson@who.eop.gov@i,Sandra\_L.\_Via@omb.eop.gov@i,Megan\_D.\_Moran@ovp.eop.gov@i,Janet\_P.\_Walker@opd.eop.gov@i,Ronald\_L.\_Silberman@omb.eop.gov@i,Lori\_A.\_Krauss@omb.eop.gov@i,WheelerE@State.gov@i,kevin.kilevar@HQ.DOE.gov@i

Date:

3/26/01 10:02AM

Subject:

New Chapter 9 from DOT

New chapter 9 from DOT.

------ Forwarded by Charles M. Smith/OVP/EOP on 03/26/2001

09:18 AM ----

(Embedded

image moved "Poche, Michelle" < Michelle.Poche@ost.dot.gov>

to file: 03/26/2001 07:55:05 AM

PIC30111.PCX)

Record Type: Record

To: Karen Y. Knutson/OVP/EOP, Charles M. Smith/OVP/EOP, John

Fenzel/OVP/EOP

CC:

Subject: New Chapter 9 from DOT

Thanks very much.

-Michelle

<Ch9.03.26.doc>>

CC:

W/ Affach

Andrew\_D.\_Lundquist@ovp.eop.gov@i,Karen\_Y.\_Knutson@ovp.eop.gov@i,john\_fenze I@ovp.eop.gov@i

Charles M. Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@Inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@ do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter 2, Galloglysj@State.gov@inter2, McManusmt@State.gov@inter2, Michelle. Poche@OST.DOT. Gov@inter2, Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@In ter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov @inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@t OS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@Inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc @ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Ch arles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen \_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.g cv@inter2,Megan\_D. Moran@ovp.eop.gov@inter2,Janet\_P. Walker@opd.eop.gov@inter2,Ronald\_L\_Si lberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Kevi n.kolevar@HQ.DOE.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2

Date:

3/26/01 3:05PM

Subject:

Commerce Recommendations

Attached are Commerce's draft recommendations for your review

~ | A Hack-to

(See attached file: DRAFT Commerce Recs.doc)

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2, John\_Fenzel@ovp.eop.gov@inter2

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@ do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricla.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@iOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Kevin.kolevar@HQ.DOE.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2

Date:

3/26/01 4:38PM

Subject:

Additional EPA Recommendations

At the last NEPD Working Group Meeting on 3/23/01, EPA had some additional recommendations. I am attaching them for your information.

WlAttachut

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2, John\_Fenzel@ovp.eop.gov@inter2

Charles M. Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ ovp.eop.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPe acock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2

Date:

3/27/01 11:36AM

Subject:

FW: Chapter 8 (Increased production of U.S. Energy Resources).

fyi

--- Forwarded by Charles M. Smith/OVP/EOP on 03/27/2001

11:24 AM -----

w attachuts

(Embedded image moved "Anderson, Margot" <Margot.Anderson@hq.doe.gov> to file: 03/27/2001 10:24:45 AM PIC01450.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

CC:

Subject: FW: Chapter 8 (Increased production of U.S. Energy Resources).

Charlie,

Please let me know if you receive. FE working on graphics specs. Should

have today. Margot

> ----Original Message----

> From: Anderson, Margot

> Sent: Saturday, March 24, 2001 10:41 AM

> To: Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea;

> Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch,

> Jay; Melchert, Elena; Cook, Trevor, Breed, William; 'Jkstier@bpa.gov';

> York, Michael; Freitas, Christopher; Friedrichs, Mark; Pumphrey, David;

> Kolevar, Kevin

John\_Fenzel@ovp.eop.gov@inter2

```
> Cc: Kelliher, Joseph
> Subject: Chapter 8 (Increased production of U.S. Energy Resources).
> Chapter 8 (Increased production of U.S. Energy Resources).
> Task Force Charlie: This can go out to other Agencies for review.
> comments from meeting on 2/21.
> EIA - please take a fact-check look.
> <<ch 8 march 24.doc>> <<chapter 8 graphics, March 24.ppt>>
CC:
                Andrew_D__Lundquist@ovp.eop.gov@inter2,Karen_Y._Knutson@ovp.eop.gov@inter2,
```

Charles M. Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ ovp.eop.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPe acock@omb.eop.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Mleblanc@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2

Date:

3/27/01 7:29PM

Subject:

chapter 3 3/27 version

fyi

- Forwarded by Charles M. Smith/OVP/EOP on 03/27/2001

07:23 PM -----

w/ attachent.

(Embedded

image moved "Anderson, Margot" <Margot.Anderson@hq.doe.gov>

to file: 03/27/2001 06:42:25 PM

PIC11654.PCX)

Record Type: Record

To: See the distribution list at the bottom of this message

cc: Charles M. Smith/OVP/EOP, "Kelliher, Joseph" <Joseph.Kelliher@hq.doe.gov> Subject: chapter 3 3/27 version

Charlie,

Please send this around with this note (and let me know if you get this e-mail).

Margot <<Chapter 3 March 27.doc>>

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2, John\_Fenzel@ovp.eop.gov@inter2

Charles M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Giover@ ovp.eop.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldndge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherty@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,Wllllam\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2

w/ attachits

Date:

3/28/01 4:44PM

Subject:

revised DOE recommendations

fyi

Charles M. Smith@ovp.eop.gov@inter2

To:

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Date:

3/28/01 6:48PM

Subject:

**NEPDG - Treasury Recommendations** 

Attached, for your information, are the Department of the Treasury's recommendations.

w/ A Harlin

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2,John\_fenzel@ovp.eop.gov@inter2,Margaret\_Bradley@IOS.DOI.gov@inter2,Jean\_M.\_Russell@opd.eop.gov@inter2

Keith Collins

To:

Joseph Glauber 3/28/01 4:54PM

Date: Subject:

Fwd: Re: comments on Energy Analysis

I asked roger and mary to comment on the policy recommendations from EPA Commerce and State. His comments are attached. I sent him DOE recommendations for comment today.

whathart

Michelle.Poche@ost.dot.gov@inter2

To:

OSECNET.UASEC.KCOLLINS,OSECNET.UASEC.JGLAUBER,Charles\_M.\_Smith@ovp.eop.gov@inter2,Juleanna\_R.\_Glover@ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@ios.doi.gov@inter2,Michelle.Poche@ost.dot.gov@inter2,Galloglysj@state.gov@inter2,McManusmt@state.gov@inter2,Michelle.Poche@ost.dot.gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,McManusmt@state.gov@inter2,Michelle.Poche@ost.dot.gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Michelle.Poche@ost.dot.gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,McMally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,McMally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,McMally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@ios.doi.gov@inter2,Tom\_fulton@ios.doi.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@state.gov@inter2,Kevin.Kolevar@HQ.DOE.gov@inter2

Date:

3/28/01 11:38PM

Subject:

Latest Draft of Chapter 9

w latterbuts

CC:

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Date:

3/29/01 8:55AM

Subject:

Latest Draft of Chapter 9 from DOT

fyi

w attachuts

CC:

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Date:

3/29/01 9:35AM

Subject:

Chapter 10

FYI. State's latest draft

(See attached file: 03 29 01 NEPG Study R4.doc)

w fallechuls

CC:

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Date:

3/29/01 6:59PM

Subject:

CAFE

Attached is the CAFE piece from DOE for your information

w (attachuts

CC:

Andrew\_D.\_Lundquist@ovp.eop.gcv@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2,John\_fenzel@ovp.eop.gov@inter2

Charles M. Smith@ovp.eop.gov@inter2

To:

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Date:

3/29/01 2:22PM

Subject:

Draft DOT Recommendations

Attached is a draft of DOT's recommendations.

CC:

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w/ attachents

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Date:

3/29/01 4:02PM

Subject:

Summary of Recommendations

Attached is the summary of the Agency Recommendations. DOT's recommendations have not been incorporated as yet.

wlattachet

CC:

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Date:

3/30/01 8:15AM

Subject:

FYI - Below is the latest draft of Chapter 5 from Treasury.

FYI - Below is the latest draft of Chapter 5 from Treasury.



<sup>&</sup>gt; Here's the latest version of our chapter. A few things were added to the

>

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2, John\_fenzel@ovp.eop.gov@inter2

<sup>&</sup>gt; business and agriculture sections, including a couple of new charts.

<sup>&</sup>gt; that it has been reformatted according to OVP specifications. This

<sup>&</sup>gt; entailed removing all the charts but I have included them in a separate

<sup>&</sup>gt; document along with the accompanying captions.)

<sup>&</sup>gt; <<NEP sec5 0327.doc>> <<NEPSec5Charts.doc>> <<NEPSec5captions.doc>>

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To:

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Date:

4/2/01 1:31PM

Subject:

Recommendation One-Pagers for 4/3/01 Principals Meeting

Attached are the subject one-pagers

(See attached file: 3-pollutant standard.doc)(See attached file: Corporate Average Fuel Economy.doc)(See attached file: Energy Efficiency.doc)(See attached file: Nuclear Energy.doc)(See attached file: Outer Continental Shelf Leasing Moratoria.doc)

w/ Attachents

CC:

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Date:

4/2/01 6:28PM

Subject:

RE: Recommendation One-Pagers for 4/3/01 Principals Meeting

Final Language from DOT on CAFE:

---Original Message----From: Poche, Michelle

Sent Monday, April 02, 2001 4:17 PM

To: 'Charles\_M.\_Smith@ovp.eop.gov'; Juleanna\_R.\_Glover@ovp.eop.gov;

Joseph.Kelliher@HQ.DOE.gov; Kmurphy@osec.doc.gov;

Dina.Ellis@do.treas.gov; Sue\_Ellen\_Wooldridge@ios.dol.gov;

Joel\_D.\_Kaplan@who.eop.gov; Keith.Collins@USDA.gov;

Joseph.Glauber@USDA.gov; Galloglysj@state.gov; McManusmt@state.gov;

Poche, Michelle; Patricia.Stahlschmidt@Fema.gov; Brenner.Rob@EPA.gov;

Symons.Jeremy@EPA.gov; Beale.John@EPA.gov; MPeacock@omb.eop.gov;

Mark\_A.\_Weatherly@omb.eop.gov; Robert\_C.\_McNally@opd.eop.gov;

Jhowardj@ceq.eop.gov; William\_bettenberg@ios.dol.gov;

Tom\_fulton@ios.doi.gov; Kjersten\_drager@ovp.eop.gov;

Mleblanc@ceq.eop.gov; Margot.Anderson@HQ.DOE.GOV;

Bruce.Baughman@Fema.gov; Charles.m.Hess@USACE.army.mil;

commcoll@aol.com; Carol\_J.\_Thompson@who.eop.gov;

Sandra\_L.\_Via@omb.eop.gov; Megan\_D.\_Moran@ovp.eop.gov;

Ronald\_L.\_Silberman@omb.eop.gov; Lori\_A.\_Krauss@omb.eop.gov;

WheelerE@state.gov; Kevin.Kolevar@hq.doe.gov;

Mark\_J.\_Sullivan@ovp.eop.gov

Cc: ndrew\_D.\_Lundquist@ca.eop.gov; Karen\_Y.\_Knutson@ovp.eop.gov;

John\_fenzel@ovp.eop.gov

Subject: RE: Recommendation One-Pagers for 4/3/01 Principals Meeting

DOT is making some edits to the CAFE document. Will send final copy out shortly.

---Original Message----

From: Charles\_M.\_Smith@ovp.eop.gov [mailto:Charles\_M.\_Smith@ovp.eop.gov]

Sent: Monday, April 02, 2001 1:26 PM

To: Juleanna\_R.\_Glover@ovp.eop.gov; Joseph.Kelliher@HQ.DQE.gov;

Kmurphy@osec.doc.gov; Dina.Ellis@do.treas.gov;

Sue\_Ellen\_Wooldridge@ios.doi.gov; Joel\_D.\_Kaplan@who.eop.gov;

wasterchit

Keith.Collins@USDA.gov; Joseph.Glauber@USDA.gov; Galloglysj@state.gov; McManusmt@state.gov; Poche, Michelle <OST>; Patricia.Stahlschmidt@Fema.gov; Brenner.Rob@EPA.gov; Symons.Jeremy@EPA.gov; Beale.John@EPA.gov; MPeacock@omb.eop.gov; Mark\_A.\_Weatherly@omb.eop.gov; Robert\_C.\_McNally@opd.eop.gov; Mark\_A.\_Weatherly@omb.eop.gov; Robert\_C.\_McNally@opd.eop.gov; Jhowardj@ceq.eop.gov; William\_bettenberg@ios.doi.gov; Tom\_fulton@ios.doi.gov; Kjersten\_drager@ovp.eop.gov; Mleblanc@ceq.eop.gov; Margot.Anderson@HQ.DOE.GOV; Bruce.Baughman@Fema.gov; Charles.m.Hess@USACE.army.mil; commcoll@aol.com; Carol\_J.\_Thompson@who.eop.gov; Sandra\_L.\_Via@omb.eop.gov; Megan\_D.\_Moran@ovp.eop.gov; Ronald\_L.\_Silberman@omb.eop.gov; Lori\_A.\_Krauss@omb.eop.gov; WheelerE@state.gov; Kevin.Kolevar@hq.doe.gov; Mark\_J.\_Sullivan@ovp.eop.gov Cc: ndrew\_D.\_Lundquist@oa.eop.gov; Karen\_Y.\_Knutson@ovp.eop.gov; John\_fenzel@ovp.eop.gov

## Attached are the subject one-pagers

(See attached file: 3-pollutant standard.doc)(See attached file: Corporate Average Fuel Economy.doc)(See attached file: Energy Efficiency.doc)(See attached file: Nuclear Energy.doc)(See attached file: Outer Continental Shelf Leasing Moratoria.doc)

## CC:

 $\label{lem:condition} $$ ndrew_D.\_Lundquist@oa.eop.gov@inter2, Karen_Y.\_Knutson@ovp.eop.gov@inter2, John_fenzel@ovp.eop.gov@inter2 $$ hn_fenzel@ovp.eop.gov@inter2 $$ hn_fenzel@ovp.eop.gov.$ 

Michelle.Poche@ost.dot.gov@inter2

To:

OSECNET.UASEC.KCOLLINS,OSECNET.UASEC.JGLAUBER,Michelle.Poche@ost.do t.gov@inter2,Charles\_M.\_Smith@ovp.eop.gov@inter2,Juleanna\_R.\_Glover@ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@ios.doi.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysj@state.gov@inter2,McManusmt@state.gov@inter2,Patricia.Stahlschmidt@Fema.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherty@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@ios.doi.gov@inter2,Tom\_fulton@ios.doi.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@Fema.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,commcoll@aod.com@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@state.gov@inter2,Kevin.Kolevar@HQ.DOE.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2

Date:

4/3/01 11:31AM

Subject:

CAFE once more

Please replace your document on CAFE with the attached. As of 11:30 Tuesday morning, this reflects the views of DOT and DOE.

-Original Message-From: Poche, Michelle Sent: Monday, April 02, 2001 6:22 PM To: Poche, Michelle; 'Charles\_M.\_Smith@ovp.eop.gov'; 'Juleanna R. Glover@ovp.eop.gov'; 'Joseph.Kelliher@HQ.DQE.gov'; 'Kmurphy@osec.doc.gov'; 'Dina.Ellis@do.treas.gov'; 'Sue\_Ellen\_Wooldridge@ios.doi.gov'; 'Joel\_D.\_Kaplan@who.eop.gov'; 'Keith.Collins@USDA.gov'; 'Joseph.Glauber@USDA.gov'; 'Galloglysj@state.gov'; 'McManusmt@state.gov'; 'Patricia.Stahlschmidt@Fema.gov'; 'Brenner.Rob@EPA.gov'; 'Symons.Jeremy@EPA.gov'; 'Beale.John@EPA.gov'; 'MPeacock@omb.eop.gov'; 'Mark\_A.\_Weatherly@omb.eop.gov'; 'Robert\_C.\_McNally@opd.eop.gov'; 'Jhowardj@ceq.eop.gov'; 'William bettenberg@ios.doi.gov'; 'Tom\_fulton@ios.doi.gov'; 'Kjersten\_drager@ovp.eop.gov'; 'Mleblanc@ceq.eop.gov'; 'Margot.Anderson@HQ.DOE.GOV; 'Bruce.Baughman@Fema.gov'; 'Charles.m.Hess@USACE.army.mil': 'commcoll@aol.com'; 'Carol J. Thompson@who.eop.gov'; 'Sandra\_L.\_Via@omb.eop.gov'; 'Megan\_D.\_Moran@ovp.eop.gov'; 'Ronald\_L.\_Silberman@omb.eop.gov'; 'Lori\_A.\_Krauss@omb.eop.gov'; WheelerE@state.gov'; 'Kevin.Kolevar@hq.doe.gov'; 'Mark\_J.\_Sullivan@ovp.eop.gov' Cc: 'ndrew\_D.\_Lundquist@oa.eop.gov'; 'Karen\_Y.\_Knutson@ovp.eop.gov';

Subject: RE: Recommendation One-Pagers for 4/3/01 Principals Meeting

Final Language from DOT on CAFE:

'John\_fenzel@ovp.eop.gov'

----Original Message----From: Poche, Michelle Sent: Monday, April 02, 2001 4:17 PM To: 'Charles M. Smith@ovp.eop.gov'; Juleanna\_R.\_Glover@ovp.eop.gov; Joseph.Kelliher@HQ.DOE.gov; Kmurphy@osec.doc.gov; Dina.Ellis@do.treas.gov; Sue\_Ellen\_Wooldridge@los.doi.gov; Joel D. Kaplan@who.eop.gov; Keith.Collins@USDA.gov; Joseph.Glauber@USDA.gov; Galloglysj@state.gov; McManusmt@state.gov; Poche, Michelle; Patricia.Stahlschmidt@Fema.gov; Brenner.Rob@EPA.gov; Symons.Jeremy@EPA.gov; Beale.John@EPA.gov; MPeacock@omb.eop.gov; Mark A. Weatherly@omb.eop.gov; Robert\_C.\_McNaily@opd.eop.gov; Jhowardj@ceq.eop.gov; William\_bettenberg@ios.doi.gov; Tom\_fulton@ios.doi.gov; Kjersten\_drager@ovp.eop.gov; Mleblanc@ceq.eop.gov; Margot.Anderson@HQ.DOE.GOV; Bruce.Baughman@Fema.gov; Charles.m.Hess@USACE.army.mil; commcoll@aol.com; Carol\_J.\_Thompson@who.eop.gov; Sandra\_L.\_Via@omb.eop.gov; Megan\_D.\_Moran@ovp.eop.gov; Ronald L. Silberman@omb.eop.gov; Lori\_A. Krauss@omb.eop.gov; WheelerE@state.gov; Kevin.Kolevar@hq.doe.gov; Mark\_J.\_Sullivan@ovp.eop.gov Cc: ndrew\_D.\_Lundquist@oa.eop.gov; Karen\_Y.\_Knutson@ovp.eop.gov; John fenzel@ovp.eop.gov Subject: RE: Recommendation One-Pagers for 4/3/01 Principals Meeting

DOT is making some edits to the CAFE document. Will send final copy out shortly.

--Original Message-From: Charles\_M.\_Smith@ovp.eop.gov [mailto:Charles\_M.\_Smith@ovp.eop.gov] Sent: Monday, April 02, 2001 1:26 PM To: Juleanna\_R.\_Glover@ovp.eop.gov; Joseph.Kelliher@HQ.DOE.gov; Kmurphy@osec.doc.gov; Dina.Ellis@do.treas.gov; Sue Ellen Wooldridge@ios.doi.gov; Joel\_D.\_Kaplan@who.eop.gov; Keith.Collins@USDA.gov; Joseph.Glauber@USDA.gov; Galloglysj@state.gov; McManusmt@state.gov; Poche, Michelle <OST>; Patricia.Stahlschmidt@Fema.gov; Brenner.Rob@EPA.gov; Symons.Jeremy@EPA.gov; Beale.John@EPA.gov; MPeacock@omb.eop.gov; Mark\_A.\_Weatherly@omb.eop.gov; Robert\_C.\_McNally@opd.eop.gov; Jhowardj@ceq.eop.gov; William\_bettenberg@ios.doi.gov; Tom\_fulton@ios.doi.gov; Kjersten\_drager@ovp.eop.gov; Miebianc@ceq.eop.gov; Margot.Anderson@HQ.DOE.GOV; Bruce.Baughman@Fema.gov; Charles.m.Hess@USACE.army.mil; commcoll@aol.com; Carol\_J.\_Thompson@who.eop.gov; Sandra\_L.\_Via@omb.eop.gov; Megan\_D.\_Moran@ovp.eop.gov; Ronald\_L.\_Silberman@omb.eop.gov; Lori\_A.\_Krauss@omb.eop.gov; WheelerE@state.gov; Kevin.Kolevar@hq.doe.gov; Mark\_J.\_Sullivan@ovp.eop.gov Cc: ndrew\_D.\_Lundquist@oa.eop.gov; Karen\_Y.\_Knutson@ovp.eop.gov; John fenzel@ovp.eop.gov Subject: Recommendation One-Pagers for 4/3/01 Principals Meeting

#### Attached are the subject one-pagers

(See attached file: 3-pollutant standard.doc)(See attached file: Corporate Average Fuel Economy.doc)(See attached file: Energy Efficiency.doc)(See attached file: Nuclear Energy.doc)(See attached file: Outer Continental

Shelf Leasing Moratoria.doc)

CC:

 $\label{lem:condition} ndrew\_D.\_Lundquist@oa.eop.gov@inter2, Karen\_Y.\_Knutson@ovp.eop.gov@inter2, John\_fenzel@ovp.eop.gov@inter2\\$ 

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@ do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,commcoll@aol.com@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Kevin.Kolevar@HQ.DOE.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2

Date:

4/5/01 12:05PM

Subject:

chapter 3

At the request of a number of you, I will be forwarding the latest draft chapters (Chapters 3 -10). This is the first of many.

'w (allachet

Charlie

Forwarded by Charles M. Smith/OVP/EOP on 04/05/2001

12:00 PM ----

(Embedded image moved Charles\_M.\_Smith@ovp.eop.gov to file: 04/03/2001 04:38:24 PM PIC08697.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

CC:

Subject: chapter 3

(See attached file: Chapter 3 March 27 doublespaced.doc)

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A\_Weatherty@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,commcoll@aol.com@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Kevin.Kolevar@HQ.DOE.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2

Date:

4/5/01 12:06PM

Subject:

FW: LATEST DRAFT of Section 5 - Economic Impact of Energy

------Forwarded by Charles M. Smith/OVP/EOP on 04/05/2001

12:04 PM -----

is altachente

(Embedded image moved Dina.Ellis@do.treas.gov to file: 03/29/2001 06:10:07 PM PIC13578.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP, John Fenzel/OVP/EOP

cc:

Subject: FW: LATEST DRAFT of Section 5 - Economic Impact of Energy

- > ----Original Message---
- > From: Cononi, Rachel
- > Sent Wednesday, March 28, 2001 4:12 PM
- > To: Squitieri, Ray, Ellis, Dina; Soares, Chris; Flynn, Timothy;
- > Hendershot, Karen; Paulus, Michael; Gross, Jared
- > Subject: LATEST DRAFT of Section 5 Economic Impact of Energy

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Giover@ ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherty@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@Inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,commcoll@aol.com@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Kevin.Kolevar@HQ.DOE.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2

Date:

4/5/01 12:06PM

Subject:

**Draft Environment Chapter for NEPD** 

Forwarded by Charles M. Smith/OVP/EOP on 04/05/2001

(Embedded image moved Schmidt.Lone@epamail.epa.gov to file: 03/09/2001 01:46:07 PM PIC32494.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

cc: Symons.Jeremy@epamail.epa.gov, Gibson.Tom@epamail.epa.gov Subject: Draft Environment Chapter for NEPD

Just in case Jeremy isn't around to forward this to you, here's EPA's draft of the environment chapter.

Lone Schmidt

564-1681

--- Forwarded by Lorie Schmidt/DC/USEPA/US on 03/09/2001 01:45 PM ---

Lorie Schmidt 03/09/2001 01:44 PM

To: Jeremy Symons/DC/USEPA/US@EPA
cc: Tom Gibson/DC/USEPA/US@EPA
Subject: Draft Environment Chapter for NEPD

This is the draft chapter.

waltach

This is the draft of Graph 1.
This is the draft of Graph 2.
My apologies for not being able to get the graphs in the chapter or to get them all wordperfect.
Please note that the formatting for the boxes in the draft chapter will need to be adjusted.

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna R. Glover@ ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina,Ellis@ do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter 2. Galloglysi@State.gov@inter2, McManusmt@State.gov@inter2, Michelle. Poche@OST. DOT. Gov@inter2, Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@in ter2, Beale. John@EPA.gov@inter2, MPeacock@omb.eop.gov@inter2, Mark\_A.\_Weatherly@omb.eop.gov @inter2.Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@Inter2,William\_bettenberg@I OS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson @HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2 .commcoll@aol.com@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@i nter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krau ss@omb.eop.gov@inter2,WheelerE@State.gov@Inter2,Kevin.Kolevar@HQ.DOE.gov@inter2,Mark\_J.\_S ullivan@ovp.eop.gov@inter2

Date:

4/5/01 12:07PM

Subject:

chapter 6

 Forwarded by Charles M. Smith/OVP/EOP on 04/05/2001 12:04 PM -

(Embedded image moved Charles\_M.\_Smith@ovp.eop.gov to file: 04/03/2001 04:38:28 PM PIC19413.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

Subject: chapter 6

(See attached file: ch 6 march 25 doublespaced.doc)

w/ attach

Charles M. Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@ do.treas.gov@inter2,Sue\_Ellen\_Wooldnidge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloghysi@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@lOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,commcoll@aol.com@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Kevin.Kolevar@HQ.DOE.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2

Date:

4/5/01 12:08PM

Subject:

chapter 8

----- Forwarded by Charles M. Smith/OVP/EOP on 04/05/2001

12:05 PM -----

(Embedded image moved Charles\_M.\_Smith@ovp.eop.gov to file: 04/03/2001 04:38:37 PM PIC02554.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

cc:

Subject: chapter 8

(See attached file: ch 8 march 24 doublespaced.doc)

w ( altack

Wallach

From:

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@ do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Syrnons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A\_\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,commcoll@aol.com@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Kevin.Kolevar@HQ.DOE.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2

Date:

4/5/01 12:08PM

Subject:

chapter 7

------Forwarded by Charles M. Smith/OVP/EOP on 04/05/2001

12:04 PM -----

(Embedded

image moved Charles\_M.\_Smith@ovp.eop.gov

to file: 04/03/2001 04:38:32 PM

PIC22851.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

cc:

Subject: chapter 7

(See attached file: chapter 7 doublespaced.DOC)

KMurphy@doc.gov@inter2

To:

karen\_y\_knutson@ovp.eop.gov@inter2,andrew\_d.\_lundquist@ovp.eop.gov@inter2

Date:

4/9/01 6:21PM

Subject:

Draft Hydro Licensing Recs

Latest draft of hydro recs. Thanks to everyone for their comments. Please review.

(See attached file: Hydro Draft Recs.wpd)

(See attached file: Hydro Draft Recs.wpd)

#### CC

OSECNET.UASEC.KCOLLINS,paul.carrier@hq.doe.gov@inter2,lawrence.mansueti@hq.doe.gov@inter2,william\_bettenberg@ios.doi.gov@inter2,michael.r.walsh@wrc01.usace.army.mil@inter2,charles.m.hess@hq02.usace.army.mil@inter2,darrell.g.nolton@wrc01.usace.army.mil@inter2,MonaJanopaul-fs,Jane.S.Hannuksela@noaa.gov@inter2,Craig.R.O'Connor@noaa.gov@inter2,dcohen1@dcc.gov@inter2

## Keith COLLINS - Draft CZMA Recs

Page 1

From:

KMurphy@doc.gov@inter2

To:

karen\_y.\_knutson@ovp.eop.gov@inter2,andrew\_d.\_lundquist@ovp.eop.gov@inter2

Date:

4/9/01 7:42PM

Subject:

Draft CZMA Recs

(See attached file: CZMA Draft Recs 2.wpd) (See attached file: CZMA Draft Recs 2.wpd)

#### CC:

OSECNET.UASEC.KCOLLINS.paul.carrier@hq.doe.gov@inter2,lawrence.mansueti@hq.doe.gov@inter2.joseph.kelliher@hq.doe.gov@inter2,charles.m.hess@usace.army.mil@inter2,David.Kaiser@noaa.gov@inter2,Craig.R.O'Connor@noaa.gov@inter2,dCohen1@doc.gov@inter2,MonaJanopaul-fs,william\_bettenberg@ios.doi.gov@inter2,michael.r.walsh@wrc01.usace.army.mil@inter2,darrell.g.nolton@wrc01.usace.army.mil@inter2

From: To: Karen\_Y.\_Knutson@ovp.eop.gov@inter2 Charles\_M.\_Smith@ovp.eop.gov@inter2

Date:

4/10/01 1:49PM

Subject:

ISSUE PAPERS -PLEASE REPLACE ONE

(See attached file: TAX ISSUES .doc)

Please disregard the tax credit document - the wrong one was attached (that list was put together by our volunteer). Pleas use this document for the tax discussion.

Charles M. Smith 04/10/2001 01:38:28 PM

Record Type: Record

To: See the distribution list at the bottom of this message

cc: See the distribution list at the bottom of this message Subject: April 11, 2001, Principals Meeting - Issue Papers

Attached are the one-pagers for the Principals Meeting scheduled for Wednesday, April 11, 2001 at 4:00 PM. These papers addressing issues before the National Energy Policy Development Group should be held closely and not circulated.

Notwithstanding the admonition above, we would appreciate it if the agency working group members would provide a copy to your Chiefs of Staff.

Charlie

Message Sent

To

Juleanna R. Glover/OVP/EOP @ EOP Joseph.Kelliher @ HQ.DOE.gov @ inet Kmurphy @ osec.doc.gov @ inet Dina.Ellis @ do.treas.gov @ inet Joel D. Kaplan/WHQ/EOP @ EOP Keith.Collins @ USDA.gov @ inet Galloglysj @ State.gov @ inet

Michelle, Poche@OST.DOT.Gov @ inet Patricia.Stahlschmidt@FEMA.gov @ inet Symons.Jeremy@EPA.gov @ inet MPeacock@OMB.EOP.gov @ inet Mark A. Weatherly/OMB/EOP@EOP Robert C. McNally/OPD/EOP@EOP Jhowardj@ceq.EOP.gov @ inet William\_bettenberg@los.dol.gov@inet Mleblanc@ceq.eop.gov @ inet Charles.m.Hess@USACE.army.mil @ inet akeeler@cea.eop.gov @ inet Karen E. Keller/OMB/EOP@EOP Carol J. Thompson/WHO/EOP@EOP Sandra L. Via/OMB/EOP@EOP Janet P. Walker/OPD/EOP@EOP Ronald L. Silberman/OMB/EOP@EOP Lori A. Krauss/OMB/EOP@EOP Karen L. Zent/WHO/EOP@EOP WheelerE@state.gov @ inet Mark J. Sullivan/OVP/EOP@EOP

## Message Copied

To:

Andrew D. Lundquist/OVP/EOP@EOP Karen Y. Knutson/OVP/EOP@EOP Kjersten\_drager@ovp.eop.gov @ inet Charles D. McGrath Jr/OVP/EOP@EOP Cesar Conda/OVP/EOP@EOP James T. Sims/OVP/EOP@EOP

#### CC:

OSECNET.UASEC.KCOLLINS, Juleanna\_R.\_Glover@ovp.eop.gov@inter2, Joseph.kelli her@hq.doe.gov@inter2,kmurphy@osec.doc.gov@inter2,dina.ellis@do.treas.gov@inter2,Joel\_D.\_Kapla n@who.eop.gov@inter2,galloglysj@state.gov@inter2,michelle.poche@ost.dot.gov@inter2,patricia.stahls chmidt@fema.gov@inter2,symons.jeremy@epa.gov@inter2,mpeacock@omb.eop.gov@inter2,patricia.stahls chmidt@fema.gov@inter2,symons.jeremy@epa.gov@inter2,mpeacock@omb.eop.gov@inter2,park\_A.\_ Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,jhowardj@ceq.eop.gov@inter2,william\_bettenberg@los.doi.gov@inter2,mleblanc@ceq.eop.gov@inter2,charles.m.hess@usace.arm y.mil@inter2,akeeler@cea.eop.gov@inter2,Mark\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,sandra\_L.\_Via@omb.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,Karen\_L.\_Zent@who.eop.gov@inter2,wheelere@state.gov@Inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2,Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,kjersten\_drager@ovp.eop.gov@inter2,RFC-822=Charles\_D.\_McGrath\_Jr@ovp.eop.gov@inter2,Cesar\_Conda@ovp.eop.gov@inter2,James\_T.\_Sims@ovp.eop.gov@inter2,John\_M.\_Bndgeland@opd.eop.gov@inter2

# Joseph GLAUBER - Fwd: ISSUE PAPERS -PLEASE REPLACE ONE

Page 1

From: To: Keith Collins Joseph Glauber 4/10/01 2:49PM

Date: Subject:

Fwd: ISSUE PAPERS -PLEASE REPLACE ONE

w alked

Karen\_Y.\_Knutson@ovp.eop.gov@inter2 Charles\_M.\_Smith@ovp.eop.gov@inter2

Date:

4/10/01 1:49PM

Subject:

ISSUE PAPERS -PLEASE REPLACE ONE

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Charles M. Smith 04/10/2001 01:38:28 PM

Record Type: Record

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cc: See the distribution list at the bottom of this message Subject: April 11, 2001, Principals Meeting - Issue Papers

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Charlie

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Michelle.Poche@OST.DOT.Gov @ inet Patricia.Stahlschmidt@FEMA.gov @ inet Symons.Jeremy@EPA.gov @ inet MPeacock@OMB.EOP.gov @ inet Mark A. Weatherly/OMB/EOP@EOP Robert C. McNally/OPD/EOP@EOP Jhowardj@ceq.EOP.gov @ inet William\_bettenberg@ios.doi.gov @ inet Mleblanc@ceq.eop.gov @ inet Charles.m.Hess@USACE.army.mil @ inet akeeler@cea.eop.gov @ inet Karen E. Keller/OMB/EOP@EOP Carol J. Thompson/WHO/EOP@EOP Sandra L. Via/OMB/EOP@EOP Janet P. Walker/OPD/EOP@EOP Ronald L. Silberman/OMB/EOP@EOP Lori A. Krauss/OMB/EOP@EOP Karen L. Zent/WHO/EOP@EOP WheelerE@state.gov @ inet Mark J. Sullivan/OVP/EOP@EOP

## Message Copied

To:

Andrew D. Lundquist/OVP/EOP@EOP Karen Y. Knutson/OVP/EOP@EOP Kjersten\_drager@ovp.eop.gov @ inet Charles D. McGrath Jr/OVP/EOP@EOP Cesar Conda/OVP/EOP@EOP James T. Sims/OVP/EOP@EOP

#### CC:

OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ovp.eop.gov@inter2,joseph.kelliner@hq.doe.gov@inter2,kmurphy@osec.doc.gov@inter2,dina.ellis@do.treas.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,galloglysj@state.gov@inter2,michelle.poche@ost.dot.gov@inter2,patricia.stahlschmidt@fema.gov@inter2,symons.jeremy@epa.gov@inter2,mpeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,jhowardj@ceq.eop.gov@inter2, william\_bettenberg@ios.doi.gov@inter2,mleblanc@ceq.eop.gov@inter2,charles.m.hess@usace.army.mil@inter2,akeeler@cea.eop.gov@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@Inter2,Karen\_L.\_Zent@who.eop.gov@inter2,wheelere@state.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@Inter2,Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,kjersten\_drager@ovp.eop.gov@inter2,RFC-822=Charles\_D.\_McGrath\_Jr@ovp.eop.gov@inter2,Cesar\_Conda@ovp.eop.gov@inter2,James\_T.\_Sims@ovp.eop.gov@inter2,John\_M.\_Bridgeland@opd.eop.gov@inter2

## Joseph GLAUBER - Fwd: Draft CZMA Recs

Page 1

From: To: Keith Collins Joseph Glauber 4/10/01 2:50PM

Date: Subject:

Fwd: Draft CZMA Recs

w ( attack

## Joseph GLAUBER - Draft CZMA Recs

Page 1

From:

KMurphy@doc.gov@inter2

To:

karen\_y.\_knutson@ovp.eop.gov@inter2,andrew\_d.\_lundquist@ovp.eop.gov@inter2

Date:

4/9/01 7:42PM

Subject:

**Draft CZMA Recs** 

(See attached file: CZMA Draft Recs 2.wpd) (See attached file: CZMA Draft Recs 2.wpd)

### CC:

OSECNET.UASEC.KCOLLINS,paul.carrier@hq.doe.gov@inter2,lawrence.mansueti@hq.doe.gov@inter2.joseph.kelliher@hq.doe.gov@inter2,charles.m.hess@usace.army.mil@inter2,David.Kaiser@noaa.gov@inter2,Craig.R.O'Connor@noaa.gov@inter2,dCohen1@doc.gov@inter2,MonaJanopaul-fs,william\_bettenberg@ios.doi.gov@inter2,michael.r.walsh@wrc01.usace.army.mil@inter2,darrell.g.nolton@wrc01.usace.army.mil@inter2

## Joseph GLAUBER - Fwd: Draft Hydro Licensing Recs

Page 1

From:

Keith Collins

To:

Joseph Glauber 4/10/01 2:51PM

Date: Subject:

Fwd: Draft Hydro Licensing Recs

Wlattan

KMurphy@doc.gov@inter2

To:

karen\_y.\_knutson@ovp.eop.gov@inter2,andrew\_d.\_lundquist@ovp.eop.gov@Inter2

Date:

4/9/01 6:21PM

Subject:

Draft Hydro Licensing Recs

Latest draft of hydro recs. Thanks to everyone for their comments. Please review.

(See attached file: Hydro Draft Recs.wpd)

(See attached file: Hydro Draft Recs.wpd)

CC:

OSECNET.UASEC.KCOLLINS,paul.camer@hq.doe.gov@inter2,lawrence.mansueti@hq.doe.gov@inter2,william\_bettenberg@ios.doi.gov@inter2,michael.r.walsh@wrc01.usace.army.mll@inter2,charles.m.hess@hq02.usace.army.mil@inter2,darrell.g.nolton@wrc01.usace.army.mil@inter2,MonaJanopaul-fs,Jane.S.Hannuksela@noaa.gov@inter2,Craig.R.O'Connor@noaa.gov@inter2,dcohen1@doc.gov@inter2

Keith Collins

To:

Joseph Glauber 4/10/01 2:48PM

Date: Subject:

Fwd: April 11, 2001, Principals Meeting - Issue Papers

watach

Charles\_M.\_Smith@ovp.ecp.gov@inter2

To:

OSECNET.UASEC.KCOLLINS, Juleanna\_R.\_Glover@ovp.eop.gov@inter2, Joseph.Kelli her@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Joel\_D.\_Kap lan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia. Stahlschmidt@FEMA.gov@inter2,Symons.Jeremy@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2, Mark\_A.\_Weatherty@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@ios.doi.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,Karen\_L.\_Zent @who.eop.gov@inter2,WheelerE@State.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2

Date:

4/10/01 1:40PM

Subject:

April 11, 2001, Principals Meeting - Issue Papers

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Charlie

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,RFC-822=Charles\_D.\_McGrath\_Jr@ovp.eop.gov@inter2,Cesar\_Conda@ovp.eop.gov@inter2,James\_T.\_Sims@ovp.eop.gov@inter2

Symons.Jeremy@epamail.epa.gov@inter2

To:

OSECNET.UASEC.JGLAUBER

Date:

4/17/01 9:12AM

Subject:

For Review

Joe,

For review by USDA and DOE, here is the piece on RFG and boutique fuels: (See attached file: boutique 4 16 01.wpd)

Jeremy Symons, 564-9301

wlattant

. Joseph GLAUBER - rfg

Page 1

From:

Keith Callins

To: Date: Joseph Glauber 4/17/01 12:16PM

Subject:

rfa

what do you think? Have you heard from Roger?

Wattach

Kjersten\_S.\_Drager@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna R. Glover@ ovp.eop.gov@inter2.Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina,Ellis@ do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter 2, Galloglysi@State.gov@inter2, McManusmt@State.gov@inter2, Michelle. Poche@OST.DOT.Gov@inter2, Patricia, Stahlschmidt@FEMA.gov@Inter2,Brenner.Rob@EPA.gov@Inter2,Symons.Jeremy@EPA.gov@in ter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov @inter2,Robert C. McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William bettenbero@l OS.DOI.gov@inter2.Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc @ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Ch arles.m.Hess@USACE.army.mil@Inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen \_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.g ov@inter2,Megan D. Moran@ovp.eop.gov@inter2,Janet\_P. Walker@opd.eop.gov@inter2,Ronald L. Si lberman@omb.eop.gov@inter2,Lon\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Kar en\_L.\_Zent@who.eop.gov@inter2,WheelerE@State.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2, James\_T.\_Sims@ovp.eop.gov@Inter2,Allce\_H.\_Williams@cea.eop.gov@Inter2,Andrew\_D.\_Lundquist@ ovp.eop.gov@Inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2,Charles\_M.\_Smith@ovp.eop.gov@inter2,RFC-822=Charles\_D.\_McGrath\_Jr@ovp.eop.gov@inter2,Robert\_C.\_McNally@oa.eop.gov@inter2,Cesar\_ Conda@ovp.eop.gov@inter2,Jennifer\_H.\_Mayfield@ovp.eop.gov@inter2,Mary\_J.\_Matalin@ovp.eop.gov @inter2,Nancy\_P.\_Dorn@who.eop.gov@inter2 wataer

Date:

4/17/01 2:45PM

Subject:

Info, for Tomorrow's NEPDG Principals' Meeting

(See attached file; AGENDA for 18 April 01 Principals' Meeting.doc)

(See attached file: REFORMULATED GASOLINE AND BOUTIQUE FUELS.doc)(See attached file: NEW SOURCE REVIEW.doc)(See attached file: TAX CREDIT PAPERS.doc)(See attached file: REPORT PRINCIPLES.doc)

Attached above for tomorrow's 10:00 a.m. National Energy Policy Development Group Principals' Meeting in the Vice President's Ceremonial Office are the following:

The Agenda

Please let us know if you have any questions. Thanks, Kjersten (456-7050)

Note: To assure proper delivery to all recipients, the following addresses have been moved from the header.

- Jean\_M.\_Russell@opd.eop.gov@inter2 <USDAHQ.GW:"Jean\_M.\_Russell@opd.eop.gov@inter2">
- Andrew\_D.\_Lundquist@ovp.eop.gov@inter2
- <USDAHQ.GW:"Andrew\_D.\_Lundquist@ovp.eop.gov@inter2">

Kjersten S. Drager@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna R. Glover@ ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@ do.treas.gov@inter2,Sue Ellen Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter 2, Galloglysi@State.gov@inter2, McManusmt@State.gov@inter2, Michelle.Poche@OST.DOT.Gov@inter2. Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@Inter2,Symons.Jeremy@EPA.gov@In ter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A. Weatherly@omb.eop.gov @inter2,Robert C. McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@I OS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc @ceg.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2.Ch arles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.g ov@inter2,Megan\_D\_Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Si lberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Kar en L. Zent@who.eop.gov@inter2,WheelerE@State.gov@inter2,Mark\_J. Sullivan@ovp.eop.gov@inter2, James\_T. Sims@ovp.eop.gov@inter2,Alice\_H.\_Williams@cea.eop.gov@Inter2,Andrew\_D.\_Lundquist@ ovp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2,Charles\_M.\_Smlth@ovp.eop.gov@Inter2,R FC-822=Charles D. McGrath Jr@ovp.eop.gov@inter2,Robert\_C. McNally@oa.eop.gov@inter2,Cesar\_ Conda@ovp.eop.gov@inter2,Jennifer\_H.\_Mayfield@ovp.eop.gov@inter2,Mary\_J.\_Matalin@ovp.eop.gov @inter2,Nancy\_P.\_Dom@who.eop.gov@inter2

Date:

4/17/01 6:17PM

Subject:

Electricity Issue Paper Attached...

V latalle

(See attached file: ELECTRICITY.doc) for tomorrow's 10:00 a.m. National Energy Policy Development Group Principals' Meeting. The new "Report Principles" document will be handed out at tomorrow's meeting.

Thanks, Kjersten

Note: To assure proper delivery to all recipients, the following addresses have been moved from the

- Andrew\_D.\_Lundquist@ovp.eop.gav@inter2
- <USDAHQ.GW:"Andrew\_D.\_Lundquist@ovp.eop.gov@inter2">
- Karen Y. Knutson@ovp.eop.gov@inter2 < USDAHQ.GW:"Karen\_Y.\_Knutson@ovp.eop.gov@inter2">
- John Fenzel@ovp.eop.gov@inter2 <USDAHQ.GW:"John\_Fenzel@ovp.eop.gov@inter2">
- Charles\_M.\_Smith@ovp.eop.gov@inter2 <USDAHQ.GW:"Charles\_M.\_Smith@ovp.eop.gov@inter2">

Joseph.Kelliher@hq.doe.gov@inter2

To:

OSECNET.UASEC.KCOLLINS,OSECNET.UASEC.JGLAUBER,Kjersten\_S.\_Drager@o vp.eop.gov@inter2,Margot.Anderson@hq.doe.gov@inter2,Juleanna\_R.\_Glover@ovp.eop.gov@inter2.Km urphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@int er2, Joel D. Kaplan@who.eop.gov@inter2,Galloglysj@State.gov@inter2,McManusmt@State.gov@inter2. Michelle Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.go v@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@i nter2, Mark A. Weatherly@omb.eop.gov@inter2, Robert\_C.\_McNally@opd.eop.gov@inter2, Jhowardj@ce a.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@inter2,Tom\_fulton@IOS.DOI.gov@inter2,Kjersten drager@ovp.eop.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charl es.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen\_ E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.go v@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Sil berman@omb.eop.gov@inter2,Lori\_A, Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Kare n\_L.\_Zent@who.eop.gov@inter2.WheelerE@State.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2,J ames\_T. Sims@ovp.eop.gov@inter2,Alice\_H.\_Williams@cea.eop.gov@inter2,Andrew\_D. Lundquist@o vp.eop.gov@inter2,Karen\_Y.\_Knutson@ovp.eop.gov@inter2,Charles\_M.\_Smith@ovp.eop.gov@inter2,R FC-822=RFC-822:Charles\_D.\_McGrath\_Jr@ovp.eop.gov@inter2,Robert\_C.\_McNally@oa.eop.gov@inter 2, Cesar\_Conda@ovp.eop.gov@inter2, Jennifer\_H.\_Mayfield@ovp.eop.gov@inter2, Mary\_J.\_Matalin@ovp. eop.gov@inter2,Nancy\_P.\_Dom@who.eop.gov@inter2

Date:

4/17/01 7:03PM

Subject:

RE: Electricity Issue Paper Attached...

Revised version of electricity paper

----Original Message--From: Kjersten\_S.\_Drager@ovp.eop.gov%internet [mailto:Kjersten\_S.\_Drager@ovp.eop.gov] Sent: Tuesday, April 17, 2001 6:15 PM To: Kelliher, Joseph: Anderson, Margot: Juleanna\_R.\_Glover@ovp.eop.gov%internet; Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet; Sue\_Ellen\_Wooldridge@IOS.DOI.gov%internet; Joel\_D. Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloglysi@State.gov%internet; McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; MPeacock@omb.eop.gov%internet; Mark\_A.\_Weatherly@omb.eop.gov%internet; Robert\_C. McNally@opd.eop.gov%internet; Jhowardj@ceq.eop.gov%internet; William\_bettenberg@IOS.DOI.gov%internet; Tom\_fulton@IOS.DOI.gov%internet; Kjersten\_drager@ovp.eop.gov%internet; Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet; Charles.m.Hess@USACE.army.mil%internet; akeeler@cea.eop.gov%internet; commcoll@aol.com%internet; Karen\_E.\_Keller@omb.eop.gov%internet; Carol\_J.\_Thompson@who.eop.gov%internet; Sandra\_L.\_Via@omb.eop.gov%internet; Megan\_D.\_Moran@ovp.eop.gov%internet; Janet\_P.\_Walker@opd.eop.gov%internet; Ronald\_L. Silberman@omb.eop.gov%internet; Lori\_A.\_Krauss@omb.eop.gov%intemet; WheelerE@State.gov%intemet: Karen\_L.\_Zent@who.eop.gov%internet; WheelerE@State.gov%internet; Mark\_J.\_Sullivan@ovp.eop.gov%internet; James\_T.\_Sims@ovp.eop.gov%internet; Alice\_H.\_Williams@cea.eop.gov%internet; Andrew\_D.\_Lundquist@ovp.eop.gov%internet;

Karen\_Y.\_Knutson@ovp.eop.gov%internet;
Charles\_M.\_Smith@ovp.eop.gov%internet;
Charles\_D.\_McGrath\_Jr@ovp.eop.gov%internet;
Robert\_C.\_McNally@oa.eop.gov%internet; Cesar\_Conda@ovp.eop.gov%internet;
Jennifer\_H.\_Mayfield@ovp.eop.gov%internet;
Mary\_J.\_Matalln@ovp.eop.gov%internet;
Nancy\_P.\_Dorn@who.eop.gov%internet;
Margaret\_Bradley@IOS.DOI.gov%internet;
Jean\_M.\_Russell@opd.eop.gov%internet;
Cc: Andrew\_D.\_Lundquist@ovp.eop.gov%internet;
Karen\_Y.\_Knutson@ovp.eop.gov%internet;
Charles\_M.\_Smith@ovp.eop.gov%internet;
James\_T.\_Sims@ovp.eop.gov%internet
Subject\_Electricity Issue Paper Attached...

(See attached file: ELECTRICITY.doc) for tomorrow's 10:00 a.m. National Energy Policy Development Group Principals' Meeting. The new "Report Principles" document will be handed out at tomorrow's meeting.

Thanks, Kiersten

Note: To assure proper delivery to all recipients, the following addresses have been moved from the header:

- Margaret\_Bradley@IOS.DOI.gov@inter2 < USDAHQ.GW:"Margaret\_Bradley@IOS.DOI.gov@inter2">
- Jean\_M.\_Russell@opd.eop.gov@inter2 <USDAHQ.GW:"Jean\_M. Russell@opd.eop.gov@inter2">
- Andrew\_D.\_Lundquist@ovp.eop.gov@inter2
- <USDAHQ.GW:"Andrew\_D.\_Lundquist@ovp.eop.gov@inter2">
- Karen\_Y.\_Knutson@ovp.eop.gov@inter2 <USDAHQ.GW:"Karen\_Y.\_Knutson@ovp.eop.gov@inter2">
- John\_Fenzel@ovp.eop.gov@inter2 <USDAHQ.GW:"John\_Fenzel@ovp.eop.gov@inter2">
- Charles\_M.\_Smith@ovp.eop.gov@inter2 < USDAHQ.GW: Charles\_M.\_Smith@ovp.eop.gov@inter2 >>
- James\_T.\_Sims@ovp.eop.gov@inter2 <USDAHQ.GW:"James\_T. Sims@ovp.eop.gov@inter2">

### Joseph GLAUBER - Here's the attachment

Page 1

From:

Moss.Jacob@epamail.epa.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,Kevin.Kolevar@hq.doe.gov@inter2

Date:

4/18/01 4:45PM

Subject:

Here's the attachment

Sorry about that,

(See attached file: 4-18 RFG EPA DOE and USDA Final.doc)

Waltach

Moss.Jacob@epamail.epa.gov@inter2

To:

Karen\_Y.\_Knutson@ovp.eop.gov@inter2

Date:

4/18/01 7:18PM RFG recommendation

Subject:

Karen,

Here's the revised RFG recommendation language that we've worked out with DOE and USDA. Could you please distribute this to the group? Thanks.

- Ja∞b

(See attached file: 4-18 RFG EPA DOE and USDA Final.doc)

CC:

OSECNET.UASEC.JGLAUBER,Kevin.Kolevar@hq.doe.gov@inter2

Affachut

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna R. Glover@ ovp.eop.gov@inter2,Joseph.Kelliher@HQ.DOE.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@ do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@!OS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter 2, Galloglysi@State.gov@inter2, McManusmt@State.gov@inter2, Michelle.Poche@OST.DOT.Gov@Inter2, Patricia.Stahlschmidt@FEMA.gov@inter2,Brenner.Rob@EPA.gov@inter2,Symons.Jeremy@EPA.gov@in ter2,Beale.John@EPA.gov@inter2,MPeacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov @Inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William bettenberg@I OS.DOI.gov@inter2,Tom\_futton@IOS.DOI.gov@inter2,Kjersten\_drager@ovp.eop.gov@inter2,Mleblanc @ceq.eop.gov@inter2,Margot.Anderson@HQ.DOE.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Ch aries.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,commcoll@aol.com@inter2,Karen \_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.g ov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Si lberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Kar en L. Zent@who.eop.gov@inter2,WheelerE@State.gov@inter2,Mark J. Sullivan@ovp.eop.gov@Inter2, Alice\_H.\_Williams@cea.eop.gov@inter2 w/ alfachut

Date:

4/23/01 1:03PM

Subject:

Chapter Headings

Please use these chapter headings in the future.

Charlie

(See attached file: FINAL REPORT.doc)

Note: To assure proper delivery to all recipients, the following addresses have been moved from the

Ruben S. Barrales@who.eop.gov@inter2

<USDAHQ.GW:"Ruben S. Barrales@who.eop.gov@inter2">

- jhoward@ceq.eop.gov@inter2 <USDAHQ.GW:"jhoward@ceq.eop.gov@inter2">

- Joshua\_B.\_Bolten@who.eop.gov@inter2 < USDAHQ.GW:"Joshua\_B.\_Bolten@who.eop.gov@inter2">

- Robert\_G.\_Hubbard@cea.eop.gov@inter2

<USDAHQ.GW:"Robert\_G.\_Hubbard@cea.eop.gov@inter2">

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2, Karen Y. Knutson@ovp.eop.gov@inter2, John\_Fenzel@ovp.eop.gov@inter2,James\_T.\_Sims@ovp.eop.gov@inter2,Robert\_C.\_McNally@oa.eop.g ov@inter2,Cesar\_Conda@ovp.eop.gov@inter2,Jennifer\_H.\_Mayfield@ovp.eop.gov@inter2,Mary\_J.\_Mat alin@ovp.eop.gov@inter2,Lawrence\_B.\_Lindsey@opd.eop.gov@inter2,Mitchell Daniels@omb.eop.gov@ inter2

## Joseph GLAUBER - questions for NEPDG report

From:

Ray.Squitieri@do.treas.gov@inter2

To: Date: OSECNET.UASEC.JGLAUBER

Subject:

questions for NEPDG report

4/26/01 5:10PM

Joe, questions 11 and 12 on this list are really for USDA. Can you supply something to Kjersten, Karen, and KAndy? And may we wish you the best of

--Original Message-

From: Ellis, Dina

Sent Thursday, April 26, 2001 12:20 PM

To: Cetina, Jill; Cononi, Rachel; Constantine, Eleni; Flynn, Timothy; Gerardi, Geraldine; Gross, Jared; Hambor, John; Hendershot, Karen; Kiefer, Donald; Kinard, Yvette; McInemey, Roberta; Paulus, Michael; Rao, Geetha; Soares, Chris; Sokolov, Dan; Squitieri, Ray; Stokes,

Veronica

Subject: FW: Info. Needed ASAP for NEPDG Report...

Ray, please coordinate the responses to these questions. thanks.

---Original Message--From: Kjersten\_S.\_Drager@ovp.eop.gov [mailto:Kjersten\_S.\_Drager@ovp.eop.gov] Sení: Thursday, April 26, 2001 12:07 PM To: Dina.Ellis@do.treas.gov

Cc: Andrew\_D.\_Lundquist@ovp.eop.gov; Karen\_Y.\_Knutson@ovp.eop.gov;

Charles\_M.\_Smith@ovp.eop.gov

Subject: Info. Needed ASAP for NEPDG Report...

(See attached file: Chapter Two Assignments.doc)

Attached is a document that lists all of the outstanding info, we need from Treasury to complete what is currently Chapter Two. We do not need you to incorporate this information back into the chapter, we just need you to provide us the requested info. and answers to our questions. We realize that you may need to get some of this info. from other agencies. Please e-mail me the pertinent information ASAP as I am keeping track of everything outstanding for Andrew and Karen.

Thanks, Kjersten

Attackmet

**DWM-USDA** 

To:

OSECNET.UASEC.KCOLLINS,Kevin Herglotz-USDA,Todd Ferrara-USDA

Date:

4/27/01 8:43AM

Subject:

FW: energy report roll-out talking points

FYI - Dale

----Original Message-----

From: Edward\_Ingle@who.eop.gov%inter2 Sent: Thursday, April 26, 2001 4:18 PM

To: DWM; Ifenton@doc.gov%inter2; kyle.mcslarrow@hq.doe.gov%inter2: mcginnis.eileen@epa.gov%inter2; brian\_waidmann@ios.doi.gov%inter2; john.flaherty@ost.dot.gov%inter2; Tim.adams@do.treas.gov%inter2 Cc: Kevin.herglotz@usda.gov%inter2; mcrawford@doc.gov%inter2; joe.mcmonigle@hq.doe.gov%inter2; jeanne.lopatto@hq.doe.gov%inter2; spencer.susan@epa.gov%inter2; kreisher.tina@epa.gov%inter2; maryanne.lyle@fema.gov%inter2; sue\_ellen\_wooldridge@ios.doi.gov%inter2; mark\_pfeilfle@ios.doi.gov%inter2; michelle.poche@ost.dot.gov%inter2; chet.lunner@ost.dot.gov%inter2; michele.davis@do.treas.gov%inter2; Augustine\_T.\_Smythe@omb.eop.gov%inter2; Marcus\_Peacock@omb.eop.gov%inter2; Christopher\_Ullman@omb.eop.gov%inter2; Albert\_Hawkins@who.eop.gov%inter2; Craig\_Felner@who.eop.gov%inter2;

Ali\_H.\_Tulbah@who.eop.gov%inter2; L.\_Camille\_Welbom@who.eop.gov%inter2; Nicole\_E. Grodner@who.eop.gov%inter2

Subject: energy report roll-out talking points

Attached below is a cover memo ("April 26.doc) via Mary Matalin, Counselor to the VP to the Cabinet Secretaries who are members of the Energy Policy Group, and associated talking points related to the upcoming rollout of the report. Mary wanted us to go ahead and get these materials out to you and the Secretaries. I've also copied your respective public affairs people within your agencies. If there are others within the Secretary's immediate office or other senior communications folks within the Department who need these materials, please forward them on to them. This talking points should be used by the Secretaries and their spokespeople in talking to the press and various consituencies as part of the roll-out strategy. We will be getting you information on the roll-out strategy (e.g., suggestions for target audiences, key energy-related venues, media outlets, etc.) by tomorrow or Monday. Thank you.

(See attached file: April 26.doc)

(See attached file: energy - updated principles.doc)

(See attached file: THE COMING ENERGY CRISIS - tps for energy roll out.doc)

(See attached file: ECONOMIC IMPACT.doc)

(See attached file: LEADERSHIP - tps for energy roll out.doc)

(See attached file: Energy TPs - ENVIRONMENT.doc)

1...

w attachet

From: To: Keith Collins Joseph Glauber 4/27/01 9:42AM

Date: Subject:

Fwd: FW: energy report roll-out talking points

. fyi

USD006-0491

Elena\_S.\_Melchert@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS

Date:

5/7/01 2:07PM

Subject:

National Energy Policy: Citations Request

(See attached file: Ch1Citations needed as of May 6.doc)

Keith/Joseph: please provide a citation for the one item on the attached

(item #10). Thanks! Elena w atached

Marvin Duncan-OCE

To:

OSECNET.UASEC.GNTAYLOR,OSECNET.UASEC.KCOLLINS

Date:

5/9/01 5:30PM

Subject:

Re: talking points for the Secretary

Wednesday, May 9, 2001

Dear Keith:

Attached are the talking points developed for the Secretary to support the release of the President's Energy Report. Roger has reviewed them.

Please call if you have questions.

Mary D

CC:

Roger Conway-OCE

Keith COLLINS

To:

GLAUBER, Joseph; William Hohenstein

Date:

5/10/01 6:38AM

Subject:

Fwd: Re: talking points for the Secretary

FYI

w atauland

Marvin Duncan-OCE

To:

OSECNET.UASEC.GNTAYLOR,OSECNET.UASEC.KCOLLINS

Date:

5/9/01 5:30PM

Subject:

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Mary D

CC:

Roger Conway-OCE

DWM-USDA

To:

OSECNET.UASEC.KCOLLINS, Larry Quinn-OC, Kevin Herglotz-USDA, Michael

Anton-USDA, Todd Ferrara-USDA Date:

5/17/01 9:30AM

Subject:

FW: more energy informational pieces

FYI II - Dale

-Original Message--From: Edward\_ingle@who.eop.gov%inter2 Sent Wednesday, May 16, 2001 7:34 PM To: DWM; Ifenton@doc.gov%inter2; larry.dirita@osd.mil%inter2; terry\_abbott@ed.gov%inter2; kyle.mcslarrow@hq.doe.gov%inter2; mcginnis.eileen@epa.gov%inter2; robert.wood@hhs.gov%inter2; daniel\_r.\_murphy@hud.gov%inter2; brian\_waidmann@ios.doi.gov%inter2; david.ayres@usdoj.gov%inter2; law-steven@dol.gov%inter2; augustine\_t.\_smythe@omb.eop.gov%inter2; b.smullen@state.gov%inter2; john.flaherty@ost.dot.gov%inter2; tim.adams@do.treas.gov%inter2; nora.egan@mail.va.gov%inter2; MBOglesby@USTR.gov%inter2 Cc: joe.mcmonigle@hq.doe.gov%inter2; bethann\_bryan@ed.gov%inter2; spencer.susan@epa.gov%inter2; terrell.halaska@hhs.gov%inter2; pmusser428@aol.com%inter2; sue\_ellen\_wooldridge@ios.doi.gov%inter2; david.israelite@usdoj.gov%inter2; troy-tevi@dol.gov%inter2; sean\_c.\_o'keefe@omb.eop.gov%inter2; m.cifrino@state.gov%inter2; michelle.poche@ost.dot.gov%inter2; annabella.mejia@do.treas.gov%inter2; ronald.aument@mail.va.gov%inter2; gebhard.paul@osd.pentagon.mil%inter2;

DGrubb@doc.gov%inter2; Albert\_Hawkins@who.eop.gov%inter2;

Laura\_S.\_Lawlor@who.eop.gov%inter2; L.\_Camille\_Welborn@who.eop.gov%inter2; Ali\_H.\_Tulbah@who.eop.gov%inter2; Craig\_Felner@who.eop.gov%inter2; Nicole\_E.\_Grodner@who.eop.gov%inter2 Subject: more energy informational pieces

as promised....the 4 main pieces of the informational notebooks handed out to your bosses at the cabinet meeting this afternoon (including the summary talking points i provided in an earlier email).

----- Forwarded by Edward Ingle/WHO/EOP on 05/16/2001 07:31 PM -----

(Embedded James T. Sims image moved 05/16/2001 07:26:48 PM (Embedded image moved to file; PIC26202.PCX) PIC25441.PCX)

Record Type: Record

To: Edward Ingle/WHO/EOP@EOP

cc:

bcc:

Subject: Re: White House Energy Talking Points (Document link not converted)

These are the documents in the briefing book that was given to the Cabinet today ...

(See attached file: energy\_q-a.doc)(See attached file: energy\_talkpoints\_detailed.doc)(See attached file: energy\_talkpoints\_summary.doc)(See attached file: Energy\_Plans\_Companison.doc)

Keith COLLINS

To:

joseph glauber; Roger Conway

Date:

5/18/01 7:12AM

Subject:

Fwd: FW: more energy informational pieces

FYI

atalet

DWM-USDA

To:

OSECNET.UASEC.KCOLLINS,Larry Quinn-OC,Kevin Herglotz-USDA,Michael

Date:

Anton-USDA, Todd Ferrara-USDA 5/17/01 9:30AM

Subject:

FW: more energy informational pieces

FYI II - Dale

--Original Message-

From: Edward Ingle@who.eop.gov%inter2

Sent: Wednesday, May 16, 2001 7:34 PM To: DWM; Ifenton@doc.gov%inter2; larry.dirita@osd.mil%inter2; terry\_abbott@ed.gov%inter2; kyle.mcslarrow@hq.doe.gov%inter2; mcginnis.eileen@epa.gov%inter2; robert.wood@hhs.gov%inter2; daniel r.\_murphy@hud.gov%inter2; brian\_waidmann@ios.doi.gov%inter2; david.ayres@usdoi.gov%inter2; law-steven@dol.gov%inter2; augustine\_t.\_smythe@omb.eop.gov%inter2; b.smullen@state.gov%inter2; john.flaherty@ost.dot.gov%inter2; tim.adams@do.treas.gov%inter2; nora.egan@mail.va.gov%inter2; MBOglesby@USTR.gov%inter2 Cc: joe.mcmonigle@hq.doe.gov%inter2; bethann\_bryan@ed.gov%inter2; spencer.susan@epa.gov%inter2; terrell.halaska@hhs.gov%inter2; pmusser428@aol.com%inter2; sue ellen wooldridge@ios.dol.gov%inter2; david.israelite@usdoj.gov%inter2; troy-tevi@dol.gov%inter2; sean\_c.\_o'keefe@omb.eop.gov%inter2; m.cifrino@state.gov%inter2; michelle.poche@ost.dot.gov%inter2; annabella.mejia@do.treas.gov%inter2; ronald.aument@mail.va.gov%inter2; gebhard.paul@osd.pentagon.mll%inter2; DGrubb@doc.gov%inter2; Albert\_Hawkins@who.eop.gov%inter2; Laura S. Lawlor@who.eop.gov%inter2; L.\_Camille\_Welborn@who.eop.gov%inter2; All\_H.\_Tulbah@who.eop.gov%inter2; Craig\_Felner@who.eop.gov%inter2; Nicole\_E. Grodner@who.eop.gov%inter2 Subject: more energy informational pieces

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(Embedded James T. Sims image moved 05/16/2001 07:26:48 PM to file: (Embedded image moved to file: PIC26202.PCX) PIC25441.PCX)

Record Type: Record

To: Edward Ingle/WHO/EOP@EOP

cc:

Subject Re: White House Energy Talking Points (Document link not converted)

These are the documents in the briefing book that was given to the Cabinet today ...

(See attached file: energy\_q-a.doc)(See attached file: energy\_talkpoints\_detailed.doc)(See attached file: energy\_talkpoints\_summary.doc)(See attached file: Energy\_Plans\_Comparison.doc)

Joseph GLAUBER	C =	A

Page 1

From:

Jeff Price-OCE

To:

OSECNET.UASEC(JGLAUBER)

Date:

2/14/01 11:51AM

Subject:

Comments on chapter outlines

Joe, these comments refer to the most recent outlines sent over to us this morning. They are not very detailed because there simply isn't enough time.

Section 1

Protection For Consumers And Low-Income Families

Economic Impact of Energy

I see I've run out of time. I'll stop here with this email, but will continue

to look over the remaining material

Jeff

James Duffield-OCE

To:

OSECNET.UASEC(JGLAUBER)

Date: Subject: 2/14/01 11:38AM Re: Fwd: Draft outline

Joe,

Here are some comments. I haven't seen what the boys sent from Houston, so there may be some redundancy.

Keith Collins

To:

"W Ashworth-DA".GW.USDAHQ

Date:

2/20/01 8:37AM

Subject:

Re: Fwd: White House Energy Task Force

>>> W Ashworth-DA 02/16/01 03:43PM >>> Keith:

Sorry we missed each other today playing phone tag. Paul Fiddick sent me an email last night alerting me that you are on a task force headed by the VP dealing with energy issues. I have a small staff, headed by Sharon Holcombe, that is responsible for providing direction to USDA agencies' efforts to meet energy reduction mandates outlined in a couple of executive orders. (These are summarized in the attached paper from Sharon.) I'm not sure exactly what your task force is doing, but if there's any assistance Sharon's group can provide you we'd be more than happy to oblige.

Give me a call when convenient and we can discuss further.

Russ

w KARRY

CC:

Joseph Glauber

# Summary of the National Energy Policy Development Group

<u>Purpose:</u> Develop a national energy policy to help the private sector and all levels of

government promote dependable, affordable, and environmentally sound

production and distribution of energy for the future.

The Group: The Group is established in the Executive Office of the President and includes:

The Vice President, Group Chair

Secretary of Treasury
Secretary of Interior
Secretary of Agriculture
Secretary of Commerce
Secretary of Transportation

Secretary of Energy Director of FEMA Administrator of EPA

Asst. to the President and Deputy Chief of Staff for Policy

Asst. to the President for Economic Policy

Asst. to the President for Intergovernmental Affairs

Secretary of State, when the work of the Group involves international affairs

Operation: The Vice President shall preside at meetings of the Group and may establish

subordinate working groups. The Group's functions shall be to gather information, deliberate and make recommendations to the President. Activities shall not supplant authority and responsibility of State and local governments for

handling energy production, purchase and distribution difficulties.

Reports: The Group shall submit the following reports to the President: (1) In the near

term, an assessment of the difficulties experienced by the private sector and State and local governments in ensuring that local and regional energy needs are met; and (2) as soon as practicable thereafter, a report recommending a national energy policy designed to help the private sector, and as necessary and appropriate, State and local governments, promote dependable, affordable and environmentally sound production and distribution of energy for the future, taking into account (a) the growing demand for energy, locally, regionally and nationally in the U.S. and the world, (b) the potential for local, regional or national disruptions in energy supplies or distribution, and (c) the need for responsible policies protect the environment and promote conservation and (d) the need for modernization of

energy generation, supply and transmission infrastructure.

Funding: DOE to pay the costs to support the Group, to the maximum extent permitted by

law and consistent with the need for funding. The Vice President may also obtain, through the Asst. to the President for Economic Policy, assistance from the National Economic Council staff as the Vice President deems necessary.

Termination: The Group shall terminate no later than the end of FY 2001.

Karen Larsen-RUS

To:

OSECNET.UASEC(KCOLLINS)

Date:

2/20/01 8:56PM

Subject:

Transmission Issues

Keith

As you requested, I have pulled together materials that address the transmission statements on the draft outline you faxed to me. Attached is a memo that discusses the topics and a file containing recent press clippings or references.

Hope this gives you a start. Please call or email me if you need more.

Karen

The following was included as an attachement. Please use UUDECODE to retrieve it. The original file name was 'TRANMISSON ISSUES FROM RUS 2-20-01.DOC'.

CC:

USDAHQ.GW("Blaine Stockton-rus")

# Articles and sources on January 2001 blackouts and power emergencies in California

January 21, 2001. California ISO triggered a 20 minute outage because of equipment malfunction in Oregon - The blackout was ordered to protect lines at North-South Interface from overloading. The ability to transfer from Southern California or to the South not a key factor - Source: California ISO press release, January 21, 2001.

January 18, 2001 California ISO calls rolling blackouts in Northern California for 1000 MW at 9:50 am. Source: California ISO press release, January 18, 2001.

January 17, 2001 California ISO orders rotating blackouts in Northern California for 500 MW beginning at 11:40 am Source: California ISO press release, January 17, 2001.

December 21, 2000 California ISO calls Concurrent Stage One and TWO Emergencies in Northern California because of transmission constraints on Path 15 limiting transfers from south to North. Source: California ISO press release, December 21, 2000.

December 19, 2001 California ISO declares a Stage Two Emergency when a transmission segment of the Path 15 North-South Interface was taken out of service because of a malfunction. The outage temporarily limited transfer capacity from south to north. No blackouts were triggered. Source: California ISO press release, December 19, 2001.

December 7, 2000 California ISO calls first Stage 3 alert, Rotating outages not called. Major factor was 11,000 MW of generation out of sources, unspecified decreases in power imports, and higher than usual consumer demand. Source: California ISO press release, December 7, 2000

June 2000 California ISO called rotating blackouts in localized areas of San Francisco because of system imbalances. - no relationship to north south transfer capability. Press reports

#### Articles:

#### Power line bottleneck limits south state's ability to help

By Stuart Leavenworth Bee Staff Writer (Published Jan. 20, 2001)

Few Californians ever think of the electron superfreeway that helps power their lives. Stretching 1,200 miles from Washington state to Los Angeles, this freeway towers over the landscape with three high-voltage lines — except in one place.

Just west of Los Banos, the West Coast's main transmission network narrows from three lines to two.

It is a power bottleneck known as Path 15, and it is a key reason Northern California endured rolling blackouts this week, and Southern California didn't.

Some 90 miles in length, Path 15 doesn't have enough capacity for available power to flow from south to north, compounding problems caused by drawn-down hydroelectric reservoirs and utilities on the brink of bankruptcy.

As a result, the state's power managers had little choice but to order rolling blackouts Wednesday and Thursday for hundreds of thousands of Northern Californians.

"In day-to-day operations, Path 15 has been an enormous challenge," said Ed Riley, a grid manager for the California Independent System Operator. "Because we are short of (power) resources, Path 15 has come into play."

Named by engineers who regulate the Western power grid, Path 15 has long been a point of debate. Many say it is emblematic of California's obsolete infrastructure. Others see it as a minor annoyance when California's biggest shortcoming is a lack of power plants.

ISO officials agree that power production is the main culprit. But this week, he said, Northern California was in an odd and dangerous situation: During the morning, available hydropower had to be saved to avoid rolling blackouts at night, meaning the north needed extra power from the south.

That power was available, but ISO couldn't transport it north because of the bottleneck, said Riley.

"Imagine you are on a crowded freeway, and the lanes shrink from three lanes to two," said Armando Perez, ISO director of grid planning. "That is Path 15. It is a bottleneck."

Built in the 1960s and still owned by Pacific Gas and Electric Co., Path 15 is regularly seen by motorists who travel along Interstate 5 near Los Banos.

When first built, its main purpose was "seasonal transmissions" -- shipping excess California power to the Northwest in the winter, said Perez. At the time, high-voltage transmission to the north and south also consisted of just two lines.

Over the years, however, various utilities beefed up the rest of the transmission system, while Path 15 remained at two large lines. At least twice, PG&E officials studied adding an extra line, but the utility couldn't justify the costs, said Jeff Butler, a vice president of operations for PG&E.

Perez now hopes a new cost-benefit study will come up with different results. ISO and PG&E officials hope to complete that work by next month, then make a decision on adding a third line to the 90-mile stretch.

If given a green light, the project could be built in three years, at a cost of \$200 million to \$250 million, says Perez.

First, however, it would have to pass muster with the state Public Utilities Commission, as well as various other state and federal bureaucracies. And like other power line projects, it would have to overcome the usual "not-in-my-back-yard" opposition.

Rich Ferguson, an energy watchdog for various environmental groups, said he sees some value in an upgraded Path 15. Still, he wouldn't be surprised if nearby residents felt differently.

"If (ISO officials) want to buy up new right of way, that would certainly generate some local opposition," said Ferguson, who works for the Center for Energy Efficient and Renewable Technologies. "Power lines tend to be controversial."

According to Perez, he would prefer that PG&E or the state purchase right of way for the line, instead of trying to add a line to existing Path 15 towers. Under federal guidelines, however, any new lines would have to be 2,000 feet away from existing ones.

Those rules will add to costs, which ultimately will be borne by ratepayers statewide.

Even so, ISO officials say fixing the bottleneck would be a smart investment.

Various power companies have proposed building several plants south of Path 15 that would total 3,000 megawatts. Without an upgrade of the transmission lines, said Riley, "there will be no way to get that power from there to here."

PG&E officials, teetering on edge of bankruptcy, are less enthusiastic. They say additional power plants planned for Northern California may be enough to fix the chasm in power supplies between north and south.

"We want to look at the total picture," said Butler. From the Sacramento Bee.

## Blackouts hit state: Davis declares emergency as power crisis intensifies

By Deb Kollars, Edie Lau and Stuart Leavenworth Bee Staff Writers (Published Jan. 18, 2001)

An energy crisis that has been building for months reached the breaking point Wednesday as blackouts marched across Northern and Central California.

The rotating blackouts occurred midday and affected hundreds of thousands of customers from the Bay Area to Cameron Park, and Manteca to Shasta County. The Sacramento area bore the brunt of the earliest blackouts as people grappled with tied-up intersections, darkened schools and businesses, and restaurants offering only cold salads for lunch.

Late Wednesday, Gov. Gray Davis declared a state of emergency to deal with the state's deepening electricity crisis, a move he said will allow the state to buy power for the next week to 10 days.

Davis said in a telephone conference that the chief executive officers of the state's four major power generators agreed to hold off forcing utilities into bankruptcy as long as the Legislature approves a bill today to spend general-fund money to buy electricity.

"They will provide us the power necessary to keep the lights on," Davis said.

Electricity operators warned that more blackouts were possible today if the state cannot scrounge enough electricity.

"We've come almost to the end of the road here as far as supply within California and out-of-state resources go," said Jim Detmers, managing director of operations of the California Independent System Operator, which manages most of the state's power grid and ordered Wednesday's rolling blackouts.

The state Power Exchange, the marketplace for electricity purchases, is expected to come up about 45 percent short of what the state is expected to need today, the governor said.

Wednesday's blackouts had been months in the making, the result of a quagmire of energy woes involving near-bankrupt utilities, deregulated power wholesalers, and weather related problems.

Some wholesale electricity producers are withholding electricity from the California market because they are wary of selling more power to financially troubled utilities. In addition, aging power plants have been shut down for unexpected repairs, reducing the supply further. And hydroelectric power supplies, a staple in powering Northern California, have been dwindling in the West because of low levels of rain and snow.

On top of it all, the recent series of cold days and nights has further spiked demand.

Wednesday's blackouts were limited to Northern and Central California. Power providers tried to import supplies from Arizona and Southern California, but because of limited space on the north-south transmission lines, it was not possible for large-enough volumes to make it and avert the blackouts.

The blackouts came as a strange and disturbing experience for many. They left people stranded in elevators, staring at blackened movie screens, eating cold Polish dogs, and studying with flashlights and candles.

Daily basics that people take for granted -- streetlights, cash registers and ATMs -- were suddenly down, first in one place, then another, for intervals lasting from one to two

hours. The daytime outages startled many office workers, who scrambled to find battery-powered laptops, cellphones and makeshift work space next to sunlit windows.

"I was right in the middle of doing my work. I freaked out," said Courtney McHarg, a financial adviser with American Express Financial in Natomas.

California regulators ordered the blackouts Wednesday morning during the third Stage 3 power alert in a week. Regulators had been warning for weeks that blackouts were a possibility, and California politicians have been working to try to resolve the mess.

"It is not a very pleasant day today for California," said Terry Winter, president and CEO of California Independent System Operator.

"It's amazing that it's come to this," said economist Robert Michaels, an electricity deregulation expert at California State University, Fullerton.

On a typical day, the state's overall demand reaches about 32,000 megawatts. But on Tuesday, the state's utilities had lined up only about 23,000 megawatts, putting the burden on the Independent System Operator to make up the difference.

Early in the day, power regulators feared the blackouts would extend into the evening. But last-minute purchases of power from Canada and a Los Angeles utility, plus hydroelectric power saved by the daytime outages enabled them to make it through the nighttime hours, when demand rises with falling temperatures and blackouts would create more dangerous situations.

PG&E curtailed power to 300,000 residents scattered across its service territory, which runs from Kern County to the Oregon border. Those outages lasted between 90 minutes and two hours.

Customers of the Sacramento Municipal Utility District were hit as well. About 8,900 customers in the Natomas area lost power from 11:50 a.m. to 12:50 p.m. When their power was restored, the blackout rolled over to a neighborhood to the east, affecting about 3,200 customers. That outage ended at 2 p.m.

Also among the first hit were an array of communities from San Jose to Napa.

In Roseville, about 2,000 customers -- mostly residential -- lost power from 12:23 p.m. to 2:04 p.m. Bernie Fargen, spokesman for the city electrical department, credited several businesses with voluntarily cutting consumption to limit the extent of the blackout.

Areas serving hospitals and airports were not cut off. Law enforcement officers reported few problems, other than slowed and confused traffic situations when traffic signals went out.

Customers were not given advance warning of blackouts because the decisions were made only minutes before the events and to prevent troublemakers from taking advantage of areas that are without lights and functioning alarm systems.

Energy regulators spent the day explaining to the public why the unprecedented blackouts occurred. One of the big reasons had to do with the precarious financial picture of state utilities.

Most power sales are brokered through the California Power Exchange and the ISO, and those entities' creditworthiness has suffered because of uncertainty that they might not get paid by Southern California Edison and PG&E.

Although officials for the ISO downplayed the financial concerns, others said Wednesday that private wholesale generators have been withholding power.

For example, Reliant Energy Inc., a Houston-based wholesale generator, said its plants in California were still selling power into the state's grid — but the company was exporting some of its made-in-California power to other Western states as well.

"The creditworthiness of the CalPX and the ISO is a major issue," spokesman Richard Wheatley said, explaining why Reliant was withholding some of its power from California.

U.S. Energy Secretary Bill Richardson extended until Tuesday his emergency order that requires generators and marketers to make power available to California regardless of their concerns about being paid.

One of the first areas to experience a blackout Wednesday was South Natomas.

Without warning, computers, televisions, even some telephones went dead. People couldn't get their tans, or their hair blow-dried. They were stuck at gas pumps that weren't pumping.

The Bank of America at the Discovery Plaza on West El Camino closed for an hour, and the restaurants around it had to turn down customers.

Employees at the six-story EarthLink building off Interstate 5 were forced to climb darkened stairs when the elevators went out. A backup generator provided essential power to the Internet service provider's local call center. The firm rerouted many calls to a call center in Pasadena, spokesman Arley Baker said.

At Ogilvy Public Relations Worldwide's sixth-floor offices, all activity came to a standstill. By 12:30, only a few employees remained in a windowless work room, binding documents by candlelight.

Many people expressed bemusement and resignation toward the blackouts, rather than anger or frustration.

"If anyone was on a deadline, it looks like they're going to miss it," Christi Black, Ogilvy's managing director, said with a shrug. "But I think it takes an actual blackout to make people realize that this is real. We need to conserve."

The blackout came at the worst possible time for more than 100 children at Child Time, a preschool on Mill Creek Drive. The power went out when the staff was still cooking lunch. They stopped cooking quesadillas and substituted fruit.

Some teachers in the Natomas Unified District made do with flashlights when the power went out for an hour at American Lakes Elementary School, said Principal Steve Chiginsky.

Similar dramas played out across the north state.

In San Francisco, two Hastings College of the Law students found themselves trapped inside an elevator for nearly an hour.

Stan Hollen, president and CEC of Golden 1 Credit Union, said that by midafternoon, five branches were temporarily shut down in PG&E territory, including Natomas, Davis and Rocklin.

Bee staff writers Erika Chavez, Gilbert Chan, Gwendolyn Crump, Cathleen Ferraro, Ed Fletcher, Peter Hecht, Loretta Kalb, Dale Kasler, Silvina Martínez, Jennifer K. Morita, Paul Schnitt, Bob Walter, Kevin Yamamura and Herbert A. Sample of The Bee San Francisco Bureau contributed to this report.

#### Blackouts averted as PUC squeezes utilities

By Dale Kasler, Edie Lau and Steve Wiegand Bee Staff Writers (Published Jan. 20, 2001)

State regulators ordered California's two largest energy companies Friday to keep power flowing to their customers, even if it means the firms must continue their financial hemorrhaging.

The order, by a divided Public Utilities Commission, came as authorities successfully scrambled to avert a third straight day of rolling blackouts.

"It has been tight, and will stay tight," said Jim Detmers, managing operations director for the Folsom-based Independent System Operator, which manages the bulk of the

state's electricity transmission grid. "We hope to have things better and more under control early next week."

The ISO was able Friday to cobble together enough energy, an hour at a time, to prevent the outages that plagued the state Wednesday and Thursday, and officials said they expected to avoid blackouts over the weekend and into the first part of next week.

But the avoidance did nothing to address the bigger energy problems facing the state, nor did it allay the finger-pointing and squabbling among state and federal officials and utility company executives.

Friday, the big argument was over whether officials for Pacific Gas and Electric Co. and Southern California Edison, both on the brink of bankruptcy, were really contemplating cutting off power to some customers rather than go further into debt.

Citing a state "obligation to serve" law, the PUC commissioners voted 2-1 in an emergency meeting to order the utilities to continue to serve all their customers.

The order sprang from statements supposedly made by utility company executives Thursday. According to PUC staff, the statements indicated the utilities were thinking about providing no more power than the utilities themselves could generate -- which would mean enough to cover about half of their customers.

They "expected the state to make up the difference," said a PUC staffer who insisted on anonymity. "We're saying, 'As long as you are able to serve your customers, you have that obligation.'"

But utility executives contended after the commission order that they had no such intention and had been grievously wronged.

"The commission's rhetoric today is an insult to the 19,000 men and women of PG&E who have worked tirelessly to minimize customer inconvenience," said PG&E President Gordon R. Smith. "At a time when we need real solutions to the state's energy crisis, the commission has wasted precious time chasing after a problem that did not exist. They continue to ignore the fundamental problem that we can no longer afford to buy power for our customers."

Smith's remarks came in the wake of a "doomsday plan" filed by PG&E with the PUC earlier this month. The plan envisioned the utility being forced to cut off power to its customers for up to 12 hours a day. Company officials stressed that the plan was a "worst-case scenario" that the utility was required by law to provide as it struggles to stay financially afloat.

In Folsom meanwhile, ISO officials said a combination of milder weather in the Northwest, which allowed more power from other states to be shipped to California, the

return of power generation units that were being repaired, and conservation measures by consumers prevented blackouts Friday.

ISO chief Detreers said consumers had been cutting back from 300 to 600 megawatts per hour, which he said was a considerable savings. Peak demand Friday was estimated to be about 30,800 megawatts.

But that bit of good news was accompanied by a steady cascade of problems:

The Wall Street credit rating agency Standard & Poor's put California on its CreditWatch list shortly after Gov. Gray Davis signed a bill authorizing the state Department of Water Resources to spend up to \$400 million on emergency electricity purchases. The credit agency said there was a chance the state might not be repaid by the beleaguered utilities, which would stick state taxpayers with the bill. The CreditWatch is in essence a warning that the state's credit rating might be downgraded, a move that could cost millions in additional borrowing costs.

California gasoline suppliers began feeling the pinch from the electricity shortage. The state's major gasoline pipeline operator, Kinder Morgan Energy, has been shut down for up to 12 hours a day the past few days, including seven hours Friday, because it has an "interruptible" contract with PG&E. The shutdowns have forced gasoline refiners to use tanker trucks to move their supplies to gas stations, but not everything was getting through.

"It's starting to drive prices up," said Jim McCaslin, president of the California Independent Oil Marketers Association. He said there have been scattered reports that some retail stations have run out of particular grades of gasoline, but he hadn't heard yet of anyone shutting down.

Kinder Morgan, at the request of the San Francisco International Airport, did keep a small pipeline open to run jet fuel to the airport, Kinder spokesman Larry Pierce said. "Their supplies were starting to dwindle."

Kinder had to pay a steep penalty to keep that line open, in keeping with its service contract. The penalty is being passed on to refiners and airlines, Pierce said.

California Edison edged closer to bankruptcy, defaulting on an additional \$32 million worth of bond debt. The Southern California utility also served notice that it doesn't expect to make payments on \$223 million worth of bond debts due by month's end. Edison has now defaulted on \$628 million worth of payments to various creditors, including wholesale electricity suppliers, contending that it would run out of cash by Feb. 2 if it didn't start skipping debt payments.

The board of the California Power Exchange, the market created to match energy buyers and sellers, decided Friday to begin layoffs and "wind down operations," said one board

member, effectively dismantling one of the key institutions created by California's 1996 deregulation law.

"Nobody is using the market, nobody will trade with utilities. We are not doing anyone any good," said Rich Ferguson, research director for the Center for Energy Efficient and Renewable Technologies and a PX board member.

"It was a good idea," he said of the PX. "It just didn't work out the way the pundits thought it would."

The layoffs announcement came as the Power Exchange learned it was being sued by Southern California Edison to prevent the market from liquidating contracts the utility had to buy electricity in the future.

Edison had secured electricity for future delivery at attractive rates, but the exchange is selling off those rights because Edison defaulted on a \$215 million debt to the exchange.

The liquidation of those contracts could be significant because it would reduce the electricity available to Edison and force the state water department to buy more power, said Power Exchange spokesman Jesus Arredondo.

"There's increased pressure," he said.

The state did get a scrap of good news on the natural gas front, when President Clinton, in his last full day in office, declared a "natural gas supply emergency" in Northern and Central California, enabling the Energy Department to order gas companies to continue supplying the product, used to generate electric power as well as for heating, to the state until Wednesday morning.

Two suppliers had already halted shipment to PG&E, saying they wouldn't deliver gas unless the utility paid cash up front. Five other suppliers had threatened to halt deliveries beyond Tuesday. All together, about two-thirds of PG&E's suppliers have said they're considering halting deliveries, PG&E said.

From the Sacramento Bee, January 20, 2001

#### Articles on New York and Power Line Issues Generally

#### Shortage of Power Lines Looms

By Peter Behr Washington Post Staff Writer Tuesday, February 20, 2001; Page A01

The nationwide move toward deregulated and restructured electric power service, experts say, is being undermined by a growing weakness in the U.S. electrical grid system: a shortage of high-voltage transmission lines.

Strained power-line capacity has added to California's energy woes, blocking the movement of surplus power from the state's south end to northern cities hit hardest by blackouts last month.

Crowded transmission lines are also heightening the risk of sharply higher electricity prices and power shortages in New York City this summer, energy analysts warn. The Washington region is one of the few in the country that is unlikely to be affected, because it is part of a strong, five-state power-sharing organization.

In other parts of the country -- around the Great Lakes, and in the Southeast and Northeast -- traffic jams in long-distance power lines threaten to undercut the very competition in electric service that is the purpose of deregulation. That will confront consumers with an increasing risk of electricity price shocks.

"The seeds of what has grown in California have been sown over the United States as a whole by our failure to keep up with our [transmission] infrastructure over the past decade," said Karl Stahlkopf, vice president of the Electric Power Research Institute, an industry-backed think tank in Palo Alto, Calif.

"As we look into the next decade, it gets even scarier," warned Stahlkopf. The institute predicts 20 percent to 25 percent growth in electricity demand in the next decade, but only a 4 percent increase in power lines and electric-grid equipment.

The mobility of power — the idea that market forces would move electricity from areas with excess to areas with shortages — is a fundamental assumption of deregulation. But it turns out that deregulation, as designed by most states, provides little financial or political incentive for generators or utilities to construct long-distance high-voltage transmission lines, according to Stahlkopf and other industry officials.

Transmission capacity is falling further and further behind the demand for power, said consultant Eric Hirst, in a report for the D.C.-based Edison Electric Institute.

That would not be so troubling if electricity service had remained a local business, with communities served primarily by nearby utilities responsible for both generation and transmission.

But long-distance power transmission can be essential in a deregulated system, by increasing competitive offers for customers, said Ken Rose, senior economist with the National Regulatory Research Institute in Columbus, Ohio.

Texas, for example, has ample generating capacity. But weak transmission connections with its neighbors make it impossible to share much of Texas's surplus with states short of power. New York, meanwhile, may have problems even though it is next to the PJM Interconnection, the five-state consortium that supplies power to the Washington area, because there is limited transmission capacity from PJM to the north and east.

When power can move freely within or between regions, generators in distant cities can compete with each other, Rose said. When bottlenecks occur, competition suffers and generators can push prices up in their home markets. "When you don't have enough transmission, it's easier for suppliers to exercise market power," Hirst said.

A major problem is that building transmission lines is fraught with political and financial challenges.

From suburbs to farms, the giant towers and the drooping lines they support are loathed and opposed. "It's easier to site a generation plant than to build a 20-mile transmission line through people's backyards," said Mike Calimano, vice president for operations of the New York Independent System Operator, the state's power grid manager.

"We haven't built any [transmission lines] from Canada or the West since 1978, and that was a war," said Minnesota Attorney General Mike Hatch. "We had highway patrols trying to keep the peace. It was awful then," and will be again as new power-line projects go forward, he warned.

Utilities often complain that the profit they are allowed to make on building transmission lines, as determined by Federal Energy Regulatory Commission rules, is too low to make the investment worthwhile, Stahlkopf said.

Transmission construction has also been frustrated by a split in regulatory responsibility. The Federal Energy Regulatory Commission (FERC), whose members are appointed by the president, oversees rates charged for transmitting power. But states have jurisdiction over where the lines are built.

Sen. Frank H. Murkowski (R-Alaska), chairman of the Senate Energy and Natural Resources Committee, will soon introduce legislation seeking to speed up transmission line siting, and some analysts say that can't happen unless the federal government takes control of final decisions. But such an approach would run into opposition from other members of Congress, such as Rep. Joe Barton (R-Tex.), chair of the House Commerce energy subcommittee, who argues that siting should remain a state responsibility.

In the meantime, the FERC has called on utilities to create cooperative Regional Transmission Organizations that would decide on transmission needs and encourage member utilities to build lines where they're needed. The FERC's deadline is Dec. 15, but the process is moving slowly in some areas of the country, particularly the Midwest.

Still another obstacle is the political and regulatory turmoil over deregulation. Utilities "are like deer frozen in the headlights, waiting for state and federal legislators and regulators to define the structure of the industry in which they will operate, invest and be regulated," Hirst said in his report.

A new group of "merchant" generating companies, including Duke Energy Corp., Calpine Corp., Reliant Energy Inc. and others, have bought utilities' generating plants in many parts of the country and could also fund transmission investments. But they, too, have difficulty predicting how such investments would pay off, analysts say.

"This grand experiment is going on, but the result is that nobody's investing now because it's far too uncertain," said Lawrence Makovich, a senior director at Cambridge Energy Research Associates in Massachusetts.

And utilities often have a powerful self-interest in dragging their feet on new transmission construction, said Illinois Public Service Commissioner Terry Harvill.

Commonwealth Edison, Chicago's major utility, has little incentive to build new long-line transmission connections, for instance, if that would make it easier for its customers to buyer cheaper power from competitors in neighboring states, Harvill said.

In fact, Commonwealth Edison has just built two major power lines from the south of Chicago to the city's western suburbs to serve customers, said Thomas Wiedman, director of transmission planning. He said he expects no electricity problems this summer.

Commonwealth Edison is obliged to build transmission if a competing generating company needs it, provided the generator is willing to pay for it, he said. "We can't build for free."

The fundamental reality, Harvill said, is that transmission in many parts of the country is no longer part of a regulated utility company's responsibility to serve customers. Rather, it is a major issue in the competitive struggle among utilities and generators, where profit considerations are paramount, he said.

Minnesota provides a case in point, said attorney general Hatch. The state urgently needs more transmission links beyond its borders to cope with a shortage of generating capacity in the state, he said.

The best choice, from the state's standpoint, would be new lines bringing inexpensive power in from Canada and North and South Dakota, he said. But no such projects have been proposed.

Instead, the two major transmission projects currently on the table would run eastward, enabling utilities to export power from Minnesota toward Milwaukee and Chicago, where it might bring twice the price, Hatch said.

"We have cheap electricity in this state. It is a huge economic benefit," he said. But if some of that power can be sold outside the state for a bigger profit, that's where it's going to go, Hatch warned — and such moves could leave his state worse off.

New York City, which must import more than one-quarter of its peak electricity requirements through old, heavily loaded transmission ties, exemplifies the hazards faced

The agency, also known as the NYISO, found more capacity must be built in New York City if it expects to be able to meet applicable reliability standards for electricity this summer, according to a statement released late Wednesday by it Operating Committee.

The six New York City power plants, plus one under construction on Long Island, should be completed by June 1 unless construction is delayed by pending litigation.

The NYISO also manages the operation of New York State's bulk power grid.

The agency is responsible for reviewing areas of the state where transmission capacity may be so limited that electric capacity must be situated in the area to meet demand reliably.

The state of New York has historically had two such transmission-constrained areas—New York City and Long Island. As a result, 80 percent of New York City's power and 98 percent of Long Island's electricity must be generated locally.

The NYISO's Operating Committee said that unless proposed capacity additions are put into service by this summer, New York City will be short of the amount of capacity needed locally to reliably meet this summer's demand when air conditioning pushes loads to annual peaks.

The only organization capable of building new power plants in New York City before this summer is the NYPA, the state-owned power generator and distributor of electricity to the city's subways, street lights, schools, hospitals and other municipal buildings.

The NYPA has already spent more than \$500 million to install 10 gas turbines at the six power plants in New York City and at one on Long Island since last summer.

The state Power Authority's efforts, however, have been challenged by business, community and environmental groups that have so far filed at least three lawsuits to stop the projects.

Unless the lawsuits delay its efforts, the Power Authority expects to have the turbines in service by June 1.

With New York City's load expected to reach 10,535 megawatts (MW) this summer, 8,428 MW of capacity in the city are required to meet demand reliably — or 80 percent of that load.

One megawatt of electricity provides enough power to light about 1,000 average homes.

Today, however, there are only 8,132 MW of capacity on line in the city. Consequently, another 296 MW of capacity, or a similar reduction in electric demand, are necessary to meet reliability targets.

A similar shortfall exists on Long Island, where capacity falls short of requirements by 131 MW.

The NYPA turbines, if completed, would provide about 440 MW in New York City and 44 MW on Long Island. Long Island has other plans to make up the additional required capacity.

For the future, the NYISO forecasts even more capacity will be needed after the summer of 2001 to serve load reliably unless demand growth eases.

#### New York's Power Struggle

(February 18, 2001)

Several neighborhood groups in the city are proving, yet again, that when it comes to the art of NIMBY, no one's got anything on New York.

The Not-In-My-Back-Yard folks have actually sued for the second time to block the state from siting 10 small, temporary, clean-running generators around the city.

No matter that the city may fall short of juice this summer without those units.

No matter that California has already suffered rolling blackouts.

No matter that the New York Independent System Operator - which manages the wholesale power market for the state - has been suggesting that "New York City could be significantly short of required generation this summer."

California, here we come?

Looks like it.

Yes, side-by-side generators intended for Long Island City might delay plans to revitalize the waterfront. On the other hand, the waterfront has lain fallow for so long that it's hard to accept that argument at face value.

Some Queens residents also fear that these "temporary" units will become, in effect, permanent units when the larger plants expected to replace them elsewhere are delayed indefinitely. (The residents apparently know they're not the only ones who are adept at playing NIMBY.)

But the arguments advanced by Queens residents are also heard - differing only in detail - from the other boroughs.

The bottom line, though, is that without sufficient electricity, the city's economy will wither.

That is, the health and welfare of New York's 7-million-plus residents depend on sufficient, reliable supplies of juice.

Officials at the New York Power Authority, which is building the generators, need to explore, again and again and again, if need be, whether better sites are available.

But it's highly unlikely that they'll come up with anything that can be ready when the peak electric season begins - about the 4th of July.

In other words, it could get dark early in New York this year.

Source: Powermarketers. com - National news stories, Jan. 17, 2001 - original source not identified.

Joseph GL

- Comments on Public health and env. considerations

Page 1

From:

William Hohenstein-OCE

To:

OSECNET.UASEC(JGLAUBER),USDAHQ.GW("Jim Hrubovcak-CCE")

Date:

2/23/01 10:16AM

Subject:

Comments on Public health and env. considerations

Joe:

I reviewed the paper you faxed over yesterday and have the following comments:

p.3. paragraph 3. add biomass energy to the list of clean technologies

p. 3. section 3 sentence 3. add bioenergy

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW("Juleanna\_R.\_Glover@ovp.

eop.gov@inter2","Joseph.Kelliher@HQ.DOE.gov@inter2","Kmurphy@osec.doc.gov@inter2", . . .

Date:

2/27/01 5:52PM

Subject:

Report of the National Energy Policy Development Group

FYI - Comments from OMB on the EPA chapter.

--- Forwarded by Charles M. Smith/OVP/EOP on 02/27/2001

04:24 PM ----

Robert S. Fairweather 02/27/2001 03:46:01 PM

Record Type: Record

To: Charles M. Smith/OVP/EOP@EOP

cc: See the distribution list at the bottom of this message Subject: Report of the National Energy Policy Development Group

1 C1 A110	ER - Report of the Na	Online		•
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Page 2

. My staff will fax a copy of our detailed comments to you as well.

### Message Copied

To:

Marcus Peacock/OMB/EOP@EOP Sherron Duncan/OMB/EOP@EOP Ronald M. Cogsweil/OMB/EOP@EOP Mark A. Weatherly/OMB/EOP@EOP Kevin F. Neyland/OMB/EOP@EOP

CC:

USDAHQ.GW("Robert\_C.\_McNally@opd.eop.gov@inter2","Andrew\_D.\_Lundquist@ovp.eop.gov@inter2","Karen\_Y.\_Knutscn@ovp.eop.gov@inter2",...

To:

Mona Janopaul-fs
OSECNET.UASEC(KCOLLINS)

Date:

3/2/01 8:38AM

Subject:

FERC Hydropower Licensing Workload for Forest Service

CC:

USDAHQ.GW("gsloane@fs.fed.us@i","Michael Gerdes-fs","Jack Craven-fs", "Greg

Smith-fs\*)

Joseph GLAUBER -

Page 1

From: To: Date:

Keith Collins Joseph Glauber 3/12/01 9:43AM

Attach

From: To:

Keith Collins Roger Conway 3/14/01 6:55AM help

Date: Subject:

CC:

Joseph Glauber

W/ ATTACHMENT

From:

Charles\_M.\_Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC(JGLAUBER,KCOLLINS),USDAHQ.GW(Joseph.kelliher@hq.doe.go

v@inter2","kmurphy@osec.doc.gov@inter2","dina.ellls@do.treas.gov@inter2", . . .

Date:

3/15/01 6:08PM

Subject:

Chapter 10

FYI - latest and greatest. If you have comments, send them along to State and copy us as well.

Thanks

Charlie

— Forwarded by Charles M. Smith/OVP/EOP on 03/15/2001

06:03 PM ----

John Fenzel

03/15/2001 09:09:11 AM

Record Type: Record

To: Charles M. Smith/OVP/EOP@EOP

CC:

Subject: Chapter 10

Forwarded by John Fenzel/OVP/EOP on 03/15/2001 09:08

AM -

(Embedded

image moved "McManus, Matthew T" < McManusMT@state.gov> to file: 03/14/2001 07:15:50 PM

PIC08255.PCX)

Record Type: Record

To: Karen Y. Knutson/OVP/EOP, John Fenzel/OVP/EOP, Andrew D.

Lundquist/OVP/EOP

cc: "Wheeler, Evelyn" <WheelerE@state.gov>

Subject: Chapter 10

 $\label{lem:cc:usdance} $$ USDAHQ.GW("Andrew_D.\_Lundquist@ovp.eop.gov@Inter2","Karen_Y.\_Knutson@ovp.eop.gov@inter2","John_fenzel@ovp.eop.gov@inter2")$ 

From: William Hohenstein-OCE
To: OSECNET.UASEC(JGLAUBER.KCOLLINS), USDAHQ.GW("Jim Hrubovcak-OCE", "Roger Conway-OCE")
Date: 3/15/01 5:44PM
Subject: Biomass electricity tax credits
Keith/Roger:

CC:

Bill

USDAHQ.GW("Hosein Shapourl-OCE")

Margot,Anderson@hq.doe.gov@inter2 OSECNET.UASEC.KCOLLINS

To:

Date:

3/22/01 4:07PM

Subject:

RE: reply

\*\* Proprietary \*\*

... Keith,

## Margot

----Original Message----From: Keith Collins [mailto:Keith.Collins@usda.gov]
Sent: Thursday, March 22, 2001 3:34 PM
To: Anderson, Margot Subject: reply Sensitivity: Personal

Marvin Duncan-OCE

To:

OSECNET.UASEC.KCOLLINS

Date:

3/26/01 5:07PM

Subject:

Fwd: Re: comments on Energy Analysis

Monday, March 26, 2001

Dear Keith:

Roger has asked me to send to you my comments on the sections of the draft energy paper you had given Roger this morning. My comments are in the attached memo to Roger. Please contact me if you have questions.

Mary D.

Date: 03/26/2001 04:48 pm -0500 (Monday)

From: Marvin Duncan To: Roger Conway

Subject: Re: comments on Energy Analysis

Monday, March 26, 2001

Dear Roger:

We have been provided three sections of the energy analysis for our reaction: 1) an environmental chapter, 2) considerations for energy policy from Commerce, and 3) a section on national energy security and international affairs. My comments are first to the overall product and second, to more detailed comments by section.

Overall Comments: The writing is quite variable; at this stage it is apparent each section has different authors. It will be important to smooth the writing across the sections.

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From:

Keith Collins Joseph Glauber

To:

3/27/01 6:58AM

Date: Subject:

Fwd: Re: Agency Comments due on March 30 re FERC Order EL01/ Calif Power

w/ attachuts

assistance.

fyi

USD006-0711

From:

cnota@fs.fed.us@inter2

To:

Mona Janopaul-fs 3/26/01 8:39PM

Date: Subject:

Re: Agency Comments due on March 30 re FERC Order EL01/ Calif Power assistance.

Christine Nota

Regional Forester's Representative

USDA - Forest Service email: cnota@fs.fed.us Phone: (916) 498-5901 Fax: (916) 498-6675

Mona Janopaul

To: Jack Craven/WO/USDAFS@FSNOTES, Gordon

03/26/01 01:26 PM Sloane/SRS/USDAFS@FSNOTES, Paul

Brouha/WO/USDAFS@FSNOTES, Larry Gadt/WO/USDAFS@FSNOTES,

gsmith08@fs.fed.us, Robert H Hawkins/R5/USDAFS@FSNOTES,

Christine Nota/R5/USDAFS@FSNOTES, Buddie

Risner/WO/USDAFS@FSNOTES, Steve Paulson/R5/USDAFS@FSNOTES, Brent

Handley/WO/USDAFS@FSNOTES

cc: keith.collins@usda.gov, MICHAEL GIPPERT

<MICHAEL.GIPPERT@usda.gov>, jack.gipsman@usda.gov, Gail

Vanderbie/WO/USDAFS@FSNOTES, Benjamin Bibb/WO/USDAFS@FSNOTES, Robert H

Deibel/WO/USDAFS@FSNOTES, David\_M\_Diamond@ios.dol.gov,

Jim Fumish/WO/USDAFS@FSNOTES

Subject: Agency Comments due on March 30 re FERC

Order EL01/ Calif Power assistance.

(See attached file: EL01 re Hydro power.doc)

The above attachment is the section of the order having to do with hydropower (3 out of 31 pages). The majority of the order goes to gas/oil/ other electric generation:

(See attached file: EL01-47.doc)

:....

---

FERC is also planning to have a meeting in spring in the Western States region with state/fed agencies, licensees, other stakeholders to "discuss impact of increased generation while continuing to provide environmental protection."

CC: MICHAEL GIPPERT-OGC,OSECNET.UASEC.KCOLLINS,Jack GIPSMAN-OGC,bbibb@fs.fed.us@inter2,Brent Handley-fs,Buddie Risner-fs,David\_M\_Diamond@ios.doi.gov@inter2,Gail Vanderbie-fs,gsloane@fs.fed.us@inter2,Greg Smith-fs,Jack Craven-fs,JIm Fumish-fs,Larry Gadt-fs,Paul Brouha-fs,Robert Deibel-fs,Robert Hawkins-fs,spaulson@fs.fed.us@inter2

attachus

From:

Charles M. Smith@ovp.eop.gov@inter2

To:

OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS,Juleanna\_R.\_Glover@ovp.eop.gov@inter2,Kmurphy@osec.doc.gov@inter2,Dina.Ellis@do.treas.gov@inter2,Sue\_Ellen\_Wooldridge@IOS.DOI.gov@inter2,Joel\_D.\_Kaplan@who.eop.gov@inter2,Gafloglysj@State.gov@inter2,McManusmt@State.gov@inter2,Michelle.Poche@OST.DOT.Gov@inter2,Patricia.Stahlschmidt@FEMA.gov@inter2,Mreacock@omb.eop.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,Mreacock@omb.eop.gov@inter2,Symons.Jeremy@EPA.gov@inter2,Beale.John@EPA.gov@inter2,Mreacock@omb.eop.gov@inter2,Mark\_A.\_Weatherly@omb.eop.gov@inter2,Robert\_C.\_McNally@opd.eop.gov@inter2,Jhowardj@ceq.eop.gov@inter2,William\_bettenberg@IOS.DOI.gov@Inter2,Tom\_fulton@IOS.DOI.gov@inter2,Mleblanc@ceq.eop.gov@inter2,Bruce.Baughman@FEMA.gov@inter2,Charles.m.Hess@USACE.army.mil@inter2,akeeler@cea.eop.gov@inter2,smucoll@aol.com@inter2,Karen\_E.\_Keller@omb.eop.gov@inter2,Carol\_J.\_Thompson@who.eop.gov@inter2,Sandra\_L.\_Via@omb.eop.gov@inter2,Megan\_D.\_Moran@ovp.eop.gov@inter2,Janet\_P.\_Walker@opd.eop.gov@inter2,Ronald\_L.\_Silberman@omb.eop.gov@inter2,Lori\_A.\_Krauss@omb.eop.gov@inter2,WheelerE@State.gov@inter2,Mark\_J.\_Sullivan@ovp.eop.gov@inter2

Date:

3/27/01 9:26AM

Subject:

FW: March 25 version of Chapter 6

fyi

- Forwarded by Charles M. Smith/OVP/EOP on 03/27/2001

09:20 AM --

(Embedded

image moved "Anderson, Margot" < Margot.Anderson@hq.doe.gov>

to file: 03/25/2001 03:58:47 PM

PIC06630.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

CC:

Subject: FW: March 25 version of Chapter 6

> DOE

...

> Margot
> <<Federal Energy Efficiency Programs.doc>> <<ch 6 march 25.doc>> <<Ch 6
> (efficiency) graphics.ppt>>

Mona Janopaul-Is

To: katrina collins-FSA-OHHillsbor,OSECNET.UASEC.KCOLLINS,Jack Craven-fs,Larry Gadt-fs,gsmith082fs.fed.us@notes.fs.fed.us@inter2

Date:

4/7/01 8:40AM

Subject:

Re: meetings re Energy Tasking April 4th

CC:

Sally Collins-fs,gsloane@fs.fed.us@inter2,Paul Brouha-fs

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From:

William\_Bettenberg@ios.doi.gov@inter2

To:

KMurphy@doc.gov@inter2

Date:

4/9/01 6:58PM

Subject:

Re: Draft Hydro Licensing Recs [Virus checked]

CC:

OSECNET.UASEC.KCOLLINS, andrew\_d.\_lundquist@ovp.eop.gov@inter2, charles.m.h ess@hq02.usace.army.mil@inter2, Craig.R.O'Connor@noaa.gov@inter2, darrell.g.nolton@wrc01.usace.army.mil@inter2, dcohen1@doc.gov@inter2, Jane.S.Hannuksela@noaa.gov@inter2, karen\_y.\_knutson@ovp.eop.gov@inter2, lawrence.mansueti@hq.doe.gov@inter2, michael.r.walsh@wrc01.usace.army.mil@inter2, Mona Janopaul-fs, paul.carrier@hq.doe.gov@inter2

Darrell.G.Nolton @WRC01.USACE.ARMY.MIL@inter2

To:

William\_Bettenberg@ios.doi.gov@inter2,KMurphy@doc.gov@inter2

Date:

4/10/01 9:37AM

Subject:

RE: Draft Hydro Licensing Recs (Virus checked)

Thanks for the opportunity to comment.

Darrell Nolton, USACE-IWR U.S. Army Corps of Engineers Institute for Water Resources Decision Methodologies Division Casey Building Alexandria, VA 22315 (703) 428-9084

> ----Original Message----

> From: William\_Bettenberg@ios.doi.gov [SMTP:William\_Bettenberg@ios.doi.gov]

> Sent:

Monday, April 09, 2001 6:56 PM

> To: KMurphy@doc.gov

> Cc: \_ andrew\_d.\_lundquist@ovp.eop.gov; Hess, Charles M;

> Craig.R.O'Connor@noaa.gov; darrell.g.nolton@wrc01.usace.army.mil;

> dcohen1@doc.gov; Jane.S.Hannuksela@noaa.gov; karen\_y.\_knutson@ovp.eop.gov;

> keith.collins@usda.gov; lawrence.mansueti@hq.doe.gov;

> michael.r.walsh@wrc01.usace.army.mil; mjanopaul@fs.fed.us;

> paul.carrier@hq.doe.gov

> Subject:

Re: Draft Hydro Licensing Recs [Virus checked]

Bill

CC:

OSECNET.UASEC.KCOLLINS,andrew\_d.\_lundquist@ovp.eop.gov@inter2,Charles.M. Hess@HQ02.USACE.ARMY.MIL@inter2,Craig.R.O'Connor@noaa.gov@inter2,Darrell.G.Nolton@WRC01.USACE.ARMY.MIL@inter2,dcohen1@doc.gov@inter2,Jane.S.Hannuksela@noaa.gov@inter2,karen\_y.\_knutson@ovp.eop.gov@inter2,lawrence.mansueti@hq.doe.gov@inter2,Michael.R.Walsh@WRC01.USACE.ARMY.MIL@inter2,Mona Janopaul-fs,paul.carrier@hq.doe.gov@inter2

To: Date: Keith Collins Joseph Glauber 4/10/01 2:58PM

Subject:

Fwd: RE: Hydro - Energy Task Force

wallant

FACE="Monospace,Courier">——Original Message——<BR>From:KMurphy@doc.gov%internet [mailto:KMurphy@doc.gov]<BR>Sent:Friday, April 06, 2001 6:14 PM<BR>To:Carrier, Paul; Mansueti, Lawrence;<BR>witilam\_bettenberg@ios.doi.gov%internet;<BR>charles.m.hess@usace.army.mil%internet;<BR>michael.r.walsh@wrc01.usace.army.mil%internet;<BR>darrell.g.nolton@wrc01.usace.army.mil%internet;

mjanopaul@fs.fed.us%internet<BR>Cc:andrew\_d\_lundquist@ovp.eop.gov%internet<BR>karen\_y\_knut son@ovp.eop.gov%internet<BR>Subject:Hydro - Energy Task Force<BR><FONT FACE="Monospace,Courier">&it:&it: File: hydro.docstaffdraft.version1.wpd &gt:&gt;<BR>Hydro licensing recommendations from our working group<BR>meeting...<BR></FONT><BR><FONT FACE="Monospace,Courier">— Forwarded by Kevin Murphy/HCHB/Osnet on 04/06/01 06:13<BR>PM — -<BR></FONT><BR><FONT FACE="Monospace,Courier"> &nbsp; &nbs

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	110	andid to LEUC Literations.	

From: To:

Mona Janopaul-is Larry Gadt-fs

Date:

4/13/01 8:28AM

Subject:

Energy Tasking re FERC Hydropower Licensing

Larry - wanted to catch you up on a couple of things:

FERC Energy Order (EL101-47) Hydropower Workshops in PDX and SMF (R6&R5) Monday/Tues. April 9/10:

Just kidding - Mona.

CC:

OSECNET.UASEC.KCOLLINS,katrina collins-FSA-OHHillsbor,Jack Craven-fs,Randy Karstaedt-fs,gsloane@fs.fed.us@inter2,Greg Smith-fs

David Tenny-USDA

To:

OSECNET.UASEC.KCOLLINS

Date:

4/17/01 10:54AM

Subject:

FW: Water & Energy in the West

Keith -- here is the email we discussed on the phone. Perhaps there is information in here that you would find useful.

Thanks.

----Original Message---From: John S. Mills
Sept. Monday, April 09, 200

Sent: Monday, April 09, 2001 6:53 PM

To: Tenny, David

Cc: Sue Éllen Wooldridge; Derek Harley; Richard Robinson; Matt Meagher

Subject: Water & Energy in the West

Folks:

Call me to discuss any details. Office 209-532-0432.

John

**ENERGY/WATER** 

Natural factors and existing situation:

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Keith CCLLINS -			
Keith CULINS.	\W · \Wataz 9	Engangin the	Mact
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Water:

Energy:

OLLINS - FW: Water & Energy in the West		Pa
Purpose:		
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Principles:		
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Subjects would include at least the following:		
ENERGY:		

WATER

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Keith COLLINS - FW: Water & Energy in the West
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**ORGANIZATION** 

STRUCTURE

END

On her Majesty's Service

## Joseph GLAUBER - Fwd: FW: Water & Energy in the West

Page 1

From:

Keith Collins

To:

Joseph Glauber 4/17/01 11:24AM

Date: Subject:

Fwd: FW: Water & Energy in the West

ideas from Tenney

Keith COLLINS - Question

Page 1

From:

Karen\_Y.\_Knutson@ovp.eop.gov@inter2 OSECNET.UASEC.KCOLLINS

To:

Date:

4/30/01 1:23PM

Subject:

Question

Keith - in one of USDA's recommendations, (I think it was yours anyway) you suggested we implement the biomass board's strategic plan. What is that? Thanks - we are crashing over here! KK

From:

Todd Ferrara-USDA

To:

OSECNET.SEC1.HSHIPMAN,OSECNET.UASEC.KCOLLINS

Date:

5/3/01 9:20PM

Subject:

FW: Potential Cabinet Energy Roll-out Events

Original Message

From: Adrian\_G.\_Gray@who.eop.gov%inter2

Sent: Monday, April 30, 2001 5:53 PM

To: Ferrara, Todd

Subject: RE: Potential Cabinet Energy Roll-out Events

fantastic. i am glad you are on it.

AG

(Embedded image moved "Ferrara, Todd" <Todd.Ferrara@usda.gov> to file: 04/30/2001 05:47:11 PM PIC10020.PCX)

Record Type: Record

To: Adrian G. Gray/WHO/EOP

CC:

Subject: RE: Potential Cabinet Energy Roll-out Events

----Original Message----From: Adrian\_G.\_Gray@who.eop.gov%inter2 Sent: Monday, April 30, 2001 5:41 PM

To: Ferrara, Todd

Subject: Potential Cabinet Energy Roll-out Events

Todd - I saw that you were not CCed on this email. Pls take a look at this.

Forwarded by Adrian G. Gray/WHO/EOP on 04/30/2001 05:40 PM

From: Edward Ingle on 04/27/2001 06:11:32 PM Record Type: Record

To: See the distribution list at the bottom of this message cc: See the distribution list at the bottom of this message Subject: Potential Cabinet Energy Roll-out Events

(See attached file: cabinet energy events.doc)

## Message Sent

## Message Copied

To:\_ Kevin.herglotz@usda.gov mcrawford@doc.gov @ inet joe.mcmonigle@hq.doe.gov jeanne.lopatto@hq.doe.gov spencer.susan@epa.gov kreisher.tina@epa.gov maryanne.lyle@fema.gov sue\_ellen\_wooldridge@ios.doi.gov@inet mark\_pfeilfle@ios.doi.gov @ inet michelle.poche@ost.dot.gov chet.lunner@ost.dot.gov michele.davis@do.treas.gov Augustine T. Smythe/OMB/EOP@EOP Marcus Peacock/OMB/EOP@EOP Christopher Ullman/OMB/EOP@EOP Albert Hawkins/WHO/EOP@EOP Craig Felner/WHO/EOP@EOP Ali H. Tulbah/WHO/EOP@EOP L. Camille Welborn/WHO/EOP@EOP Nicole E. Grodner/WHO/EOP@EOP James R. Wilkinson/WHO/EOP@EOP Daniel J. Bartlett/WHO/EOP@EOP Mary J. Matalin/OVP/EOP@EOP James T. Sims/OVP/EOP@EOP

•

Nicolle Devenish/WHO/EOP@EOP Tucker A. Eskew/WHO/EOP@EOP Kenneth B. Mehlman/WHO/EOP@EOP Matthew A. Schlapp/WHO/EOP@EOP Collister W. Johnson/WHO/EOP@EOP Adrian G. Gray/WHO/EOP@EOP Chris Henick/WHO/EOP@EOP Sara M. Taylor/WHO/EOP@EOP Laura S. Lawlor/WHO/EOP@EOP

USD006-0788

To:

Karen\_Y.\_Knutson@ovp.eop.gov@inter2
OSECNET.UASEC.JGLAUBER,OSECNET.UASEC.KCOLLINS

Date: Subject: 5/6/01 11:39AM Recommendations

Thanks, KK

CC:

Andrew\_D.\_Lundquist@ovp.eop.gov@inter2

To:

Keith COLLINS
"Karen\_Y.\_Knutson@ovp.eop.gov@inter2".GW.USDAHQ
5/7/01 12:03PM

Date:

Subject:

Re: Recommendations

>>> Karen\_Y.\_Knutson@ovp.eop.gov@inter2 05/06/01 11:38AM >>>

Thanks, KK

CC:

GLAUBER, Joseph

Keith COLLINS

To:

Joseph glauber 5/7/01 9:13AM

Date: Subject:

Fwd: NATIONAL ENERGY POLICY: Fact Check and Citations Needed

would you send her the edit you sent to Fenzel on this point? thanks

From:

Elena\_S.\_Melchert@ovp.eop.gov@inter2

To:

OSECNET.UASEC.KCOLLINS,joseph.glauber@usda.gov@inter2

Date:

5/6/01 7:36PM

Subject:

NATIONAL ENERGY POLICY: Fact Check and Citations Needed

Please verify and provide a complete citation for the following statements.

From:

Keith COLLINS

To:

"Kevin Herglotz-USDA".GW.USDAHQ 5/10/01 7:50AM

Date:

Subject:

Re: energy

Good luck.

>>> Kevin Herglotz-USDA 05/09/01 09:24PM >>>

CC:

joseph glauber

### Ethanol Tax Incentive Impacts on the Highway Trust Fund

#### BACKGROUND

In 1998, NCGA successfully lobbied for the extension of the Ethanol Excise Tax Exemption until 2007. As a part of the legislation, the tax exemption for 10% ethanol-blended gasoline will be reduced incrementally from 5.4 cents in 1998-2000, 5.3 cents in 2001-2002, 5.2 cents from 2003-2004 and 5.1 cents in 2005 and beyond. Currently, the tax exemption is 5.3 cents per gallon of gasoline blended with 10% ethanol.

In 1998, Congress passed the Transportation Efficiency Act for the 21<sup>st</sup> Century (TEA 21) that altered the way states receive highway money for construction projects i.e., road building, maintenance, etc. Through a series of new calculations, TEA 21 takes the money a state pays into the Highway Trust Fund (HTF) through the federal gas tax, and apportions it back to the states for these highway projects. Therefore, the amount a state receives in HTF money is partially determined by that state's tax contributions to the HTF. For example, if you buy gasoline without ethanol, you pay 18.4 cents per gallon in federal excise gas taxes. If, however, you are buying 10% ethanol-blended gas, you pay only 13.1 cents per gallon (note: of that 13.1 cents, 3.1 cents is dedicated to deficit reduction, and not a transportation trust fund). This is why a state with high ethanol use has its contributions to the HTF reduced by 8.4 cents per gallon of ethanol blends when compared to what it would receive if it did not use ethanol (5.3 cents plus 3.1 cents). Therefore, the higher the ethanol use in a state, the less the state receives in highway funds.

#### OUTLOOK

This argument has been brought to the attention of several Senators and Representatives by highway user organizations, construction associations and state Departments of Transportation. From their perspective, ethanol is taking away money for highway improvements and construction projects. For members of Congress, they are essentially bringing home to the state less money than they could be, if there was less ethanol use in the state.

#### NCGA POSITION

What is NCGA's solution? Legislation will be introduced to transfer the 3.1 cents from the general fund (or deficit reduction) and place it into the HTF. This will allow states to recoup more of the money that they send to the federal government in gasoline excise taxes returned for highway programs. The amount of HTF money collected by each state partially determines how much they receive back from the federal government under the Surface Transportation Program and the calculation of the 90.5 minimum guarantee return.

The 5.3-cent ethanol tax exemption remains a very important element in developing new market opportunities for ethanol and increasing ethanol production. NCGA believes that it must retain this exemption, but work in providing this technical change to the HTF so that more money is available to states for their highway programs.

#### Hypothetical example

If a state were to utilize 100 gallons of ethanol and 900 gallons of gasoline to produce 1000 (total) gallons of gasoline, blended with 10% ethanol, the state would pay a total federal gas tax bill of \$131. Of the \$131 only \$99 is credited to the HTF. The remaining

\$31 is dedicated for deficit reduction (\$1 is credited to the Leaking Underground Storage Tank Trust Fund).

If the state used unblended gasoline (1000 gallons), the tax bill would be \$184 – with \$183 going to the Highway Trust fund and \$1 going to the Leaking Underground Storage Tank Trust Fund. So the difference in state contributions to the Highway Trust Fund is between \$99 (for using ethanol) and \$183 for not using ethanol. If we move the 3.1 cents that goes to the general fund to the HTF, states would receive \$130 instead of \$99. Therefore, when this state is getting back from the federal government 90.5% guarantee of what it contributed to the federal highway trust fund, NCGA would like to have the most money available for that calculation, without jeopardizing the ethanol tax incentive.

NOTE: The tax rates on different blends of ethanol are listed below and will vary from state to state use. Also, the federal apportionment of highway trust fund money is based on a complex list of factors, not solely state contributions. Factors such as total lane miles and total vehicle miles of federal-aid highways within the state contribute to the calculations, along with the ratio of a specific state contribution to the Highway Trust Fund to the total of all state contributions to the Highway Trust Fund.

Federal Highway User Taxes

Fuel Type	Effective	Tax	Distribution of Tax					
	Date	Rate	Highway Trust Fund Highway Mass		Leaking	General.		
		(cents			Underground	Fund		
	<u> </u>	per	Account	Transit	Storage			
	j	gallon)	Ì	Account	Tank Trust	·-		
<u></u>				<u> </u>	Fund			
Gasoline	10/01/1997	18.4	15.44	2.86	0.1	-		
Diesel	10/01/1997	24.4	21.44	2.86	0.1	-		
Gasohol (10%)	10/01/1997	13	6.94	2.86	0.1	3.1		
	01/01/2001	13.1	7.04	2.86	0.1	3.1		
	01/01/2003	13.2	7.14	2.86	0.1	3.1		
	01/01/2005	13.3	7.24	2.86	0.1	3.1		
Gasohol	10/01/1997	14.242	8.782	2.86	0.1	2,5		
(7.7%)	10/01/1000							
Gasohol	10/01/1997	15.322	9.862	2.86	0.1	2.5		
(5.7%)								
Liquefied	10/01/1997	13.6	11.47	2.13	-	-		
Petroleum Gas								
Liquefied	10/01/1997	11.9	10.04	1.86	-	-		
Natural Gas					,			
Other special	10/01/1997	18.4	15.44	2.86	0.1	-		
fuels								

### Analysis of Smith Bill Clean Fuels Renewable Requirement

"YEAR	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
FUEL Billion Gal.	163.03	166.52	169.59	172.71	175.72	178.96	182.25	185.61	189 03	192.33	195 87
Renewable Billilon Gal.	1.47	1 50	1.78	2.07	2.37	2.68	3.01	3.34	3 69	4.04	4 41
Billion Bushels	0.59	0.60	0.71	0.83	0.95	1.07	1.20	1.34	1.47	1.62	1.76

## SUMMARY OF LEGISLATIVE FOCUS NCGA ETHANOL TASK FORCE

At the Task Forces last meeting, we discussed several issues related to possible legislative initiatives in the 107th Congress. We know that many Members of the House and Senate are going to move forward with legislative efforts from last year and we will support those efforts. However, the legislative agenda for the 107th Congress has changed and is considerably different from that of the 106th. Specifically, all ethanol-related legislation in the 106th was focused on amendments to the Clean Air Act. The final bill that emerged from the Senate (S. 2962) was a compromise that traded the oxygen requirement in the reformulated gasoline program for a national renewable fuels requirement. Not all corn growers or ethanol producers support that trade.

Legislation in the 107th Congress is moving in a different direction with an Energy Bill front and center on the Administration's agenda. Currently, Sen. Murkowski (R-AK) is crafting a comprehensive energy bill that he hopes to introduce within the next month. The Administration, under the leadership of Vice President Cheney, has formed an energy policy development work group that is currently working to develop specific legislative initiatives for an energy bill. The Administration's work group is soliciting input for this package and has approached NCGA for ideas. In addition, Republican and Democratic sources on the Environment and Public Works Committee indicate that Sen. Smith is unlikely to offer a revised version of S. 2962 in this Congress. Instead, he favors a bill that is narrowly focused on MTBE clean-up and underground storage tanks. That is why we believe NCGA's legislative efforts should be multi-pronged including a focus on an energy bill.

Given these developments, the NCGA Ethanol Task Force agreed on six points for legislative principles that are related to our proposed policy and resolutions that will be discussed at the Commodity Classic. These points are all premised on the goal of tripling ethanol production in 10 years. The six points are:

- 1. Work to include renewable fuels provisions in the upcoming energy bill.
- 2. Support efforts to phase-out the use of MTBE as a gasoline additive.
- Work in the regulatory and legislative arenas to provide flexibility for blenders under clean air law.
- Maintain ethanol tax incentives and work for changes in Highway Trust Fund provisions
  that are favorable toward ethanol and states. Any tax package should include a fix of the
  small producer tax incentive.
- Strongly support legislation that recognizes the environmental benefits of ethanol, especially efforts to strengthen antibacksliding on aromatic content in gasoline and toxic emissions.
- 6. Support a value-added component in the next Farm Bill. Work for an extension of the CCC program that provides ethanol producers with incentives to expand production.

The Task Force recognizes that the addition of an energy bill to the legislative agenda no longer makes it necessary to choose between the RFG oxygen requirement and the renewable fuels standard. NCGA can support both concepts thereby beginning the transition to a strong renewable fuels policy aimed at tripling the ethanol at a minimum by 2010, while maintaining the oxygen requirement that offers tremendous growth potential over the next five years.

## TALKING POINTS RESPONSE: CHILDREN OF THE CORN

- The WSJ piece makes two critical assertions. 1) Having oxygenates in gasoline has no environmental benefit, and 2) refiners can make RFG without oxygenates.
- The WSJ piece says: "Studies from the National Academy of Sciences, the General Accounting Office, and the EPA's own Blue Ribbon Panel have shown that oxygenates don't really do much in the way of what they are supposed to do: cut smog."
  - o This is inaccurate: The NAS and the BRP both looked at the use of oxygenates in reformulated gasoline. Those are the clean air rules addressed in the WSJ piece. RFG, by its very definition, meets the VOC requirements of the law, so the argument on smog is irrelevant. The NRC looked at oxygenates, not the impact of oxygenates on gasoline composition. Without oxygenates, refiners will increase aromatics in gasoline. However, RFG is not just a smog-fighting program, it is also specifically aimed at reducing toxic emissions, something the NRC noted is a major contribution of oxygenates to the program. The federal program is directed at reducing the mass of toxic emissions. Gasoline with oxygenates also produce a mixture of toxics emissions that exhibit a lower tendency to cause cancers than non-oxygenated gasoline.
  - The BRP report noted that reductions in toxic emissions well beyond the requirements of the law were achieved in the current RFG program using oxygenates.
  - o In studies submitted by the NCGA and RFA, modeling results show that eliminating oxygenates from RFG will lead to more mass toxic emissions in a mixture that has greater disease-causing potential.
- The WSJ states that oil companies can make clean gasoline without oxygenates. Yes they can, but at what cost? They allege that the costs of using ethanol in California gasoline will cost consumers \$1 billion. Compared to what?
  - According to PACE Consultants, the cost of removing MTBE from gasoline is about 1 cent per gallon regardless of whether ethanol or other hydrocarbons like alkylate are used. The total cost of removing MTBE will therefore be approximately \$140MM per year.
  - The UC Davis estimates that the decision to use MTBE in California is costing citizens in California \$1.1 to \$3.3 billion dollars per year for water cleanup and ecosystem damage, an amount that far outweighs the savings in refining costs. This study does not examine and include public health impacts related to the use of MTBE or aromatics.

- California's gasoline prices are the highest in the Nation because California has its own state RFG program. Prices to consumers are higher because there are no other sources of California gasoline and competition is limited to a handful of refiners who control supply. California RFG is a boutique fuel that costs more to produce from petroleum.
- Does the Journal believe that the transition from producing 15% of California's gasoline to producing 100% of California's gasoline without oxygenates can be done without cost? The California Energy Commission does not. In fact they estimate it will cost California refiners more than \$1 billion to make that transition.
- O All California refiners are required to report plans to modify their operations to meet phase 3 California RFG requirements. California refiners are not reporting significant expenditures to meet the oxygen requirement that covers about 80 % of the state's gasoline. The most significant capital cost element is for sulfur removal mandated by the new regulation.

## DRAFT 2/22/01 NOT FOR DISTRIBUTION NCGA ETHANOL TASK FORCE

# The Reformulated Gasoline Oxygen Requirement and the Renewable Fuels Content Requirement: Framing the Issue

The 1990 Clean Air Act Amendments (CAAA) created the reformulated gasoline program (RFG) which included a requirement that all RFG contain at least 2% oxygen by weight on average. The U.S. Environmental Protection Agency subsequently promulgated rules that the allowed the oxygen requirement to be met using oxygen averaging, but required each gallon to contain a minimum of 1.5% oxygen by weight. This paper is aimed at answering some frequently asked questions about the gasoline and ethanol markets and how changes in the CAAA oxygen requirement or the addition of a renewable fuels requirement might affect ethanol demand.

#### How big is the U.S. gasoline market?

- In 1999 (the last complete year of data available) total U.S. gasoline consumption was about 131 billion gallons. Since gasoline demand tends to grow at about 1% per year, 1999 data provides a good picture of the current market.
- Of that 131 billion gallons about 84 billion, or 64% was classified as conventional gasoline. That means it was not required to contain an oxygenate for any reason, but may contain ethanol or MTBE to boost octane.
- About 5 billion gallons, or less than 4%, of the 131 billion gallon total is classified as oxygenated gasoline. This gasoline is used during the wintertime in carbon monoxide nonattainment areas.
- Reformulated gasoline (RFG) is required in areas that have severe ozone
  pollution. In addition to emissions performance standards, RFG must contain
  2.0% oxygen by weight. About 42 billion gallons of RFG are produced annually,
  or 32% of total gasoline.

### How much ethanol is produced and where is it sold in gasoline?

- In calendar year 2000, ethanol production set a new record. U.S. ethanol production exceeded 1.6 billion gallons. Many industry insiders believe the industry is capable of producing 2 billion gallons in 2001 if the demand exists.
- Oxygenated gasoline must contain a minimum of 2.7% oxygen by weight. We
  estimate that the oxygenated fuels program uses about 300 million gallons of
  ethanol annually.
- RFG must contain an average of 2.0% oxygen by weight. We estimate that 4-6 billion gallons of the RFG sold annually contains approximately 400 million gallons of ethanol.

 The remaining 900 million gallons of ethanol produced in 2000 were sold in conventional gasoline.

#### What would ethanol's demand be if MTBE were eliminated?

- If the entire 42 billion gallons of RFG were to use ethanol to supply the oxygen requirement, approximately 2.4 billion gallons of ethanol would be needed.
- In 2000 about 3.25 billion gallons of MTBE were produced. Total supply of MTBE in 2000 (including stocks) was reported at 3.67 billion gallons. Most of this MTBE was blended into RFG.
- If ethanol replaced all of the MTBE currently being sold and all conventional gasoline markets for ethanol were maintained, the annual demand for ethanol would be 3.6 billion gallons. That is about double the amount most industry insiders believe is the current capacity of the ethanol industry. We estimate a doubling of the industry could add \$0.25 to \$0.35 per bushel to the price of corn.
- If ethanol just moves into the California market within the next few years, it will use about 225 million bushels of corn and raise prices \$0.9 to \$0.14 per bushel.

# How could ethanol producers increase production to meet this demand and how long would that take?

- In the past 15 years, the ethanol industry has built about 50 plants. There are currently 58 plants operating now. There are almost 100 new ethanol projects being discussed all over the U.S.
- Last November, the USDA announced a new bioenergy program that is aimed at increasing the industrial consumption of agricultural commodities by promoting their use in the production of biofuels like ethanol and biodiesel.
- Under the program, the Commodity Credit Corporation will make payments to ethanol and other bioenergy producers who increase their existing production.
- The program has a \$150 Million budget for FY 2001 and FY2002 for a total of \$300 million in available payments. However, money that is not obligated in a fiscal year cannot be carried forward into the next year. The first sign-up has been announced and the approved agreements, if met in full would add 246.2 million gallons of additional ethanol production in 2000.

• Ethanol producers can increase existing production by investing in new equipment that make plants more efficient, or by building new plants. Both of these activities are expected to push production higher in 2001.

#### How can ethanol use affect energy security?

- Energy security is a major national security issue. We are importing almost 60% of our oil and that number is growing. Building a strong and diverse ethanol industry could eventually displace billions of gallons of gasoline each year.
- Displacing foreign oil imports with domestically produced renewable fuels not
  only displaces imports, but saves the cost of those imports which are controlled by
  the oil cartel OPEC.

#### What is the Renewable Fuels Requirement and how would it impact ethanol demand?

- Renewable fuels are fuels made from materials that can be continuously produced. They take carbon from the atmosphere and energy from the sun to produce biomass that is then converted into liquid energy like ethanol. We are now capable of making 135 units of energy in the form of ethanol for every 100 units of energy we use to produce the ethanol. A renewable requirement would require fuel producers to certify that a specified percentage of their fuel contains renewable fuel.
- There have been several proposals for renewable fuels requirements. In the last Congress, S. 2962 passed the Senate Environment and Public Works Committee and could have tripled the ethanol market by 2010 if no states chose to opt-out of the program. Other bills like those proposed by Sens. Daschle and Lugar, and Sen. Harkin also contained renewable requirements that at least tripled the market by 2010.
- Unlike the oxygen requirement that is part of the RFG program, the renewable
  requirement would not be linked to specific gasoline markets. Ethanol blended
  into conventional in Iowa or Nebraska would be counted the same as ethanol
  blended in RFG in Chicago or New York. This means that the concept of
  averaging is also important in the implementation of a renewable requirement as it
  is for providing additional flexibility in the RFG program using oxygen
  averaging.
- The impact of the oxygen requirement and the renewable fuels requirement depend on the time frame in which they are analyzed. If MTBE is largely phasedout of gasoline by 2005, the demand for ethanol will about double. The current consensus or goal on a renewable requirement is that it should triples the size of the industry by 2010.

#### What factors have the biggest effect on ethanol prices?

- Ethanol is sold into the gasoline blending market where it competes with other oxygenates and octane components and with gasoline itself. Therefore, ethanol's price is significantly affected by its value to refiners in these markets.
- Ethanol prices are highly correlated with the price of gasoline and gasoline blending components. The price of corn has very little to do with the price of ethanol. That is why low corn prices do not always indicate low ethanol prices and high corn prices do not always indicate high ethanol prices.
- Ethanol prices are determined by the supply and demand for ethanol in specific markets. For example, during the past six months, ethanol prices have been increasing because demand is increasing as MTBE is coming out of gasoline and the underlying gasoline market is also tight.
- The price of ethanol-blended gasoline at the pump is also partly determined by the characteristics of specific blends such as the octane number or the addition of other proprietary additive packages that retailers may use.
- Prices also vary in time and place. Ethanol blends in winter gasoline can have a
  significantly different price than summer blends in the same market. Moreover,
  ethanol-blending economics in Columbus, OH may be significantly different from
  those in Omaha, NE while ethanol prices in the two cities may be quite similar.
  This could result in significantly differences in the cost of ethanol-blended
  gasoline in these locations even though ethanol prices are similar.

#### What is isooctane and how will it compete with ethanol?

- Isooctane is a chemical made from petroleum and natural gas products, especially butanes. Isooctane is a clean source of octane for gasoline that can compete with ethanol or other octane-enhancers.
- Isooctane can be produced in refineries or MTBE plants that have been modified.
   Pure isooctane contains no aromatics or olefins and exhibits a road octane number of 100 and an RVP of 2 psi. It is a major component of refinery alkylate.
   Isooctane and alkylate do not contain oxygen.
- MTBE producers will need to invest \$58 million to convert their production to isooctane. However, because of the different chemistry, the same plants will only get about 2/3 of the production they got as MTBE plants.
- However, operating costs of the facilities will increase and the octane value of the isooctane product will be about 10 points less than that of MTBE. Therefore, isooctane will probably be part of gasoline blending in the future, but ethanol will be competitive in gasoline blending markets.

What are the key strategic issues associated with passing a renewable fuels requirement and maintaining the RFG oxygen requirement?

- The Bush Administration and the Congress have indicated their intention to craft a comprehensive energy bill and pass it in the 107<sup>th</sup> Congress. This bill could include a renewable fuels requirement.
- The RFG program with an oxygenate requirement is part of the Clean Air Act.

  Therefore it is possible to pass an energy bill with a renewable fuels requirement while maintaining the RFG program with an oxygen requirement.
- Several industry experts believe the real issue of the RFG program will come when the CAA is reauthorized. This could happen as soon as 2005 or 2006. Some believe that the new clean burning gasoline that will be required everywhere in the U.S. in combination with new clean vehicles will make RFG obsolete. That is why we want to establish a renewable standard now while keeping the RFG oxygen requirement so that we can establish strong markets for ethanol and gain consumer acceptance of ethanol across the country.
- Much of the water contamination caused by MTBE is because of leaking underground storage tanks. Several Members of Congress want to address this problem in a new bill in the Senate Environment and Public Works Committee and the House Energy and Commerce Committee.

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Date:

3/20/01 7:09PM

Subject:

State's latest draft

Attached is State's latest draft of their chapter.

(See attached file: 03\_14\_01\_NEPG Study EW\_R1.doc)

CC:

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# UNITED STATES OF AMERICA FEDERAL ENERGY REGULATORY COMMISSION

Before Commissioners: Curt Hébert, Jr., Chairman;

William L. Massey, and Linda Breathitt.

Removing Obstacles To Increased Electric Generation And Natural Gas Supply In The Western United States

Docket No. EL01-47-000

ORDER REMOVING OBSTACLES TO INCREASED ELECTRIC GENERATION AND NATURAL GAS SUPPLY IN THE WESTERN UNITED STATES AND REQUESTING COMMENTS ON FURTHER ACTIONS TO INCREASE ENERGY SUPPLY AND DECREASE ENERGY CONSUMPTION

(Issued March 14, 2001)

#### Introduction

In this order, the Commission announces certain actions it is taking within its regulatory authorities under the Federal Power Act, the Natural Gas Act, the Natural Gas Policy Act, the Public Utility Regulatory Policies Act, and the Interstate Commerce Act to help increase electric generation supply and delivery in the Western United States, in order to protect consumers from supply disruptions. In light of the severe electric energy shortages facing California and other areas of the West in recent months, which are likely to prevail into the foreseeable future, the Commission has examined all of its rate and facility certification authorities in the areas of electric energy, natural gas, hydroelectric and oil to determine how it can help increase electric energy supply.

<sup>&</sup>lt;sup>1</sup>For purposes of this order, we are concerned with what actions may affect electricity supply and demand in the United States portion of the Western Interconnection, which is the area encompassed within the United States portion of the Western Systems Coordinating Council (WSCC).

We have examined both electric supply-side and demand-side actions that need to be taken, as well as how to best assure the input of natural gas needed for electric power production. While our authorities are somewhat limited, we are taking steps to immediately help increase supply from existing power sources and to provide regulatory incentives to build new electric and natural gas infrastructure. <sup>2</sup> California's dependence on electric generation and natural gas resources located in other states and the impact that California's energy shortage is having throughout the Western Interconnection underscores the regional, interstate nature of the energy marketplace.

The Commission recognizes that the actions announced here, by themselves, will not solve the electricity crisis facing California and other areas of the West and will not prevent electricity blackouts in the summer of 2001. However, we wish to elicit whatever additional electric supply there is from existing resources and, equally important, to identify and work constructively on medium and longer term solutions, including new infrastructure that can help avert future recurrences of the current electric supply shortage in the West. Of course, our efforts are only a small part of the electric supply picture, since State regulators, not this Commission, have siting authority for electric generation and transmission facilities, as well as for natural gas local distribution facilities. Moreover, State regulators have the most significant authorities to encourage demand reduction measures. Accordingly, as discussed below, the Commission intends to meet with State regulators this spring.

In summary, this order provides for or describes the following actions effective on the date of issuance of this order. Except as specifically noted in the text, these actions expire on December 31, 2001:

- Requires the California ISO and transmission owners within the WSCC to prepare and file a list of grid enhancements that can be completed in the short term.
- Extends and broadens the temporary waivers of operating and efficiency standards, and fuel use requirements, for qualifying facilities through December 31, 2001.

<sup>&</sup>lt;sup>2</sup>We recognize that the States are also working on these issues, as exemplified by the Western Governors' Action Plan, and this Order is intended to complement what the states are doing. See Western Governors' Association website at <a href="http://www.westgov.org/wieb/power/index.htm">http://www.westgov.org/wieb/power/index.htm</a>.

- Waives prior notice requirements and grants authorization of market-based rates, through December 31, 2001, for wholesale power sales from generation used primarily for back-up and self generation and located at businesses within the WSCC.
- Authorizes wholesale customers and retail customers (where permitted under state rules) who reduce consumption to resell their load reduction at wholesale at market-based rates.
- Waives the prior notice requirements for wholesale contract modifications to facilitate demand-side management.
- Where there are cost-based wholesale rates in effect subject to a formula, the Commission will permit DSM costs to be treated consistently with other types of incremental and out-of-pocket costs.
- The Commission has realigned its staff to be able to respond as quickly as possible to applications for new gas pipeline capacity.
- The Commission staff will hold a conference this spring to discuss with hydroelectric licensees, agencies, and others the possibility of increased generation consistent with environmental protection.
- The Commission urges all FERC hydroelectric licensees in the WSCC to immediately examine their projects and propose any efficiency modifications that may increase generation. The licensees should detail to the Commission any environmental impacts, including impacts from changes to discretionary operations, that could occur if there are changes resulting from proposed efficiency modifications.

The Commission seeks comment on the following proposals, which, unless specifically noted otherwise, would apply through December 31, 2001:

- Premiums on equity returns, and 10-year depreciation, for projects that increase transmission capacity in the short term.
- Premiums on equity returns, and 15-year depreciation, for transmission upgrades involving new rights of way that can be in service by November 1, 2002.

- Premiums on equity returns for new interconnection facilities required for new entrants that can be in service by November 1, 2002.
- Allowed revenue recovery for non-capital intensive expenditures made to increase transmission capacity on constrained interfaces.
- Allowing rolling in of interconnection and upgrade costs associated with new supply, rather than directly assigning such costs to the generator.
- Use of the interconnection authority contained in section 210(d) of the Federal Power Act to help alleviate impediments to electric supply reaching load.
- Waiving the blanket certificate regulations to increase the dollar limitations for natural gas facilities under automatic authorization to \$10 million and for prior notice authorizations to \$30 million.
- > Offering blanket certificates for construction or acquisition and operation of portable compressor stations to enhance pipeline capacity to California.
- > Offering rate incentives to expedite construction of projects that will make additional capacity available this summer on constrained pipeline systems.
- Allowing for greater operating flexibility at licensed hydroelectric projects to increase generation while protecting environmental resources.

#### I. Electric Generation and Transmission

The problems that California and the West have been experiencing with regard to electricity supply/demand imbalances and high market prices result from transmission constraints, generation inadequacy, and inadequate demand-side response. The actions described in this section address those factors.

#### A. Electric Transmission Infrastructure

Our December 15 Order on California electricity issues <sup>3</sup> implemented several immediate measures designed to stabilize the California markets. The elimination of the

<sup>&</sup>lt;sup>3</sup>San Diego Gas & Electric Company, et al., 93 FERC ¶ 61,294 (2000), reh'g pending.

requirement that the investor-owned utilities (IOUs) sell all of their resources into and buy all of their requirements from the California Power Exchange (Cal PX) allowed the IOU's to use their 25,000 MW of generation to serve their load without buying it at spot

prices. This, in conjunction with the elimination of the Cal PX's single price auction at bids above \$150, terminating the Cal PX's rate schedule entirely as of May 1, 2001, and implementing a 5% bandwidth for scheduling error in the Cal ISO's real time market was intended to provide immediate help. Nevertheless, the crisis in California's electricity power supply system continues. Stage 3 System Emergencies (declared when operating reserves are below 1.5 percent) have become the order of the day and the threat of rolling blackouts is fast becoming routine. While our December 15 Order eliminated the chronic

<sup>&</sup>lt;sup>4</sup>See San Diego Gas & Electric Company, et al., 94 FERC ¶ 61,085 (2001) (Commission found that Cal PX was violating the December 15 Order, and if unremedied, would cost consumers substantial amounts of money and exacerbate the dysfunctions in the market).

<sup>&</sup>lt;sup>5</sup>Moreover, other Western states, particularly those in the Pacific Northwest, are also projected to have supply problems this summer, depending on rainfall and summer temperatures.

over-reliance on spot markets to meet the electric needs of 32 million Californians, we are now faced with the hard work of building up the infrastructure of the Western grid.

Our November 1 Order on California electricity matters <sup>6</sup> discussed at considerable length many long term measures which need to be implemented with speed and deliberation in order to restore safe, reliable and economical power to the consumers in the West. As a complement to the vital initiative of increasing generation supply, we focus today on where we believe this Commission can have the greatest impact — fostering the installation of critical transmission investment. <sup>7</sup> There is little doubt that the supply shortage is real and that we must take bold action. Interconnecting new supply to the bulk power system, upgrading that system to ensure that the new supply can

<sup>&</sup>lt;sup>6</sup>San Diego Gas & Electric Company, et al., 93 FERC ¶ 61,121 (2000), reh'g pending.

<sup>&</sup>lt;sup>7</sup>Of course, we expect transmission providers to make maximum use of existing facilities. We remind transmission providers of their obligation to keep their Available Transmission Capacity (ATC) figures current, including updating Capacity Benefit Margin and Transmission Reliability Margin. Accurate ATC is crucial to facilitating power sale transactions that can relieve stresses on electric systems.

reach load reliably, and eliminating bottlenecks which prevent maximum utilization of existing supply must be accomplished efficiently and expeditiously. With this in mind, we propose herein a package of economic incentives aimed at ensuring the timely completion of upgrades to the Western grid needed to better use existing supply and to accommodate new supply. We also propose that these incentives be implemented by way of a limited Section 205 filing which would not open up existing rates to review.

First, some grid enhancements may be underway or may not require initial siting and acquisition of rights of way, such as reconfiguring or reconductoring existing lines or using existing towers for additional circuits. These types of projects offer the greatest potential for improving grid capacity at present constraints in the shortest period of time. We direct the Cal ISO and the transmission owners in the WSCC to prepare and file, for informational purposes, a list of such projects within 30 days of the date of this order. The filing should clearly describe each project, its impact on grid capability at present constraints, the status of state certification if necessary, its cost and a definite completion date.

In order to provide incentives for the construction of such projects at the earliest date possible, we propose to give transmission owners of projects that increase transmission capacity at present constraints and can be in service by July 1, 2001, a cost-based rate reflecting a 300 basis point premium on equity and a 10-year depreciable life. Those that can be in service by November 1, 2001 will receive a cost-based rate reflecting a 200 basis point premium and a 10-year depreciable life. In order for our incentives to have their desired effect as quickly as possible, transmission owners must be given certainty at the outset. Therefore, we propose that, in implementing the equity premium, we would use a uniform baseline cost of equity for all jurisdictional transmission providers in the WSCC of 11.5%. This figure is in line with the most recent allowance we have approved for a western utility. Accordingly, we propose that projects which qualify for a 300 basis point premium would be afforded a return on equity of 14.5%.

Second, for system upgrades that involve new rights of way, add significant transfer capability and can be in service by November 1, 2002, we propose to permit

 $<sup>^8\</sup>underline{\text{See}}$  Southern California Edison Company, Opinion No. 445, 92 FERC ¶ 61,070 (2000).

transmission owners a cost-based rate reflecting a return on equity of 12.5% (a 100 basis point premium) and a 15-year depreciable life.

Third, we propose that facilities needed to interconnect new supply to the grid which go in service as required to accommodate the in-service date of the new entrant will also be afforded a cost-based rate which reflects a return on equity of 13.5% (a 200 basis point premium) if in service by November 1, 2001 and 12.5% (a 100 basis point premium) if in service by November 1, 2002.

Fourth, to the extent that transmission owners can increase transmission capacity on constrained interfaces without capital intensive expenditures by, for example, installing new technology on existing facilities to better control voltage and power flow or by implementing new operating procedures, we propose to allow them to increase the revenue requirement of their network service rates to ensure that each additional MW of capacity will generate revenues equal to the provider's current firm point-to-point rate.

In an effort to provide the incentives to promote needed infrastructure without economically disadvantaging new supply, we request comment on whether to assign the cost of any interconnection or system upgrade to a particular load or supply or, alternatively, to roll these costs into the average system rate. We recognize that it has been our policy to allow the cost of interconnection and the cost of certain incremental system upgrades to be borne by those loads or supplies on the margin. However, the entire Western Interconnection is in a state of stress and there may soon be no power available at any price. In these circumstances, it is imperative that our pricing policies minimize the cost of entry upon individual entrants.

#### B. Extension of Waivers for Qualifying Facilities

In an order issued December 8, 2000, 9 the Commission granted certain temporary waivers of operating and efficiency standards for Qualifying Facilities (QFs) to allow increased generation. The temporary waivers were to expire January 1, 2001, but were subsequently extended through April 30, 2001. Because of the capacity shortages in California and other areas in the West now and in the foreseeable future, we find good

<sup>&</sup>lt;sup>9</sup>San Diego Gas & Electric Company, et al., 93 FERC ¶ 61,238 (2000)(December 8 Order).

<sup>&</sup>lt;sup>10</sup>San Diego Gas & Electric Company, et al., 93 FERC ¶ 61,294 (2000).

cause to extend those temporary waivers through December 31, 2001 and apply them to the entire WSCC. 11

<sup>&</sup>lt;sup>11</sup>In a letter to the Chairman of the Commission dated February 8, 2001, Governor Gray Davis of California requested that these waivers be extended until October 15, 2001, and the Secretary of Energy endorsed this request in a letter to the Chairman dated March 5, 2001.

In the December 8 Order, we stated that section 292.205(c) of the Commission's regulations allows the Commission to waive any of its operating and efficiency standards for qualifying cogeneration facilities "upon a showing that the facility will produce significant energy savings." We find that the same factors of serious supply and demand imbalances that supported our waiver in the December 8 Order continue to exist. Therefore, consistent with the goals of PURPA, we find that extending such waiver through December 31, 2001 will provide for improved reliability of electric service by increasing the availability of needed capacity. As in the December 8 Order, we will waive the operating and efficiency requirements to allow qualifying cogenerators to sell their output above the level at which they have historically supplied this output to the purchasing utility. A facility's seasonal average output during the two most recent years of operation will define its historical output. We require that all additional output from the cogenerators be sold exclusively through a negotiated bilateral agreement at market-based rates. This arrangement will benefit both parties and help serve load and reserves in California and the WSCC at a time when generation resources are inadequate.

In addition, consistent with our action in the December 8 Order, we will extend through December 31, 2001, the waiver for the qualifying small power production facilities in the WSCC with respect to their fuel use requirements under section 292.204(b) of the Commission's regulations based on the finding that the situation in California and the interconnected WSCC presents evidence of "emergencies, directly affecting the public health, safety, or welfare, which would result from electric power outages". <sup>14</sup> In granting this temporary extension of the waiver, we place the same restriction as detailed above and require that the small power QFs sell their excess production only to load located within the WSCC through negotiated bilateral contracts.

<sup>&</sup>lt;sup>12</sup>18 C.F.R. §292.205(c) (2000); see also 16 U.S.C. §825h (1994) (general authority to waive regulations as the Commission "may find necessary or appropriate").

<sup>&</sup>lt;sup>13</sup>16 U.S.C. § 2601.

<sup>&</sup>lt;sup>14</sup>18 C.F.R. 292.204(b)(2) (2000).

#### C. Additional Capacity From On-site Generation

Many businesses have installed generators at their business location to meet a portion of their own demands or to serve as a backstop to their purchase of electricity from the local grid. These generators may provide a ready source of generation capacity during periods when power markets are facing a temporary generation shortage. 15 In order to facilitate the use of existing on-site generators to meet demand, the Commission will adopt a streamlined regulatory procedure to accommodate wholesale sales from such facilities that will serve load within the WSCC. For the period beginning with the issuance date of this order through December 31, 2001, owners of generating facilities located at business locations in the WSCC and used primarily for back-up or selfgeneration, who would become subject to the Federal Power Act by virtue of sales of power from such facilities, 16 will be permitted to sell power at wholesale from such facilities to non-affiliated entities within the WSCC without prior notice under section 205 of the FPA. Pursuant to FPA section 205(d), we find good cause to waive the prior notice requirements for such sales. Further, the Commission hereby grants waiver of its regulations consistent with our orders on market-based rates. 17 and authorizes marketbased rates during the identified time period, subject to the following requirements: The wholesale purchasers of power from such facilities must report to the Commission the

<sup>&</sup>lt;sup>15</sup>We have in fact approved a tariff under which the owners of such generation could sell electricity to a power marketer. InPower Marketing Corporation, 90 FERC § 61,329 (2000) (InPower).

<sup>&</sup>lt;sup>16</sup>We note that while entities become "public utilities" subject to the Federal Power Act when they commence the sale of electric energy at wholesale in interstate commerce, they cease to be public utilities when such sales cease (assuming they engage in no other activities that would make them public utilities) without further Commission action. See Century Power Corporation, 72 FERC ¶ 61,045 at 61,279 (1995).

<sup>&</sup>lt;sup>17</sup>See, e.g., InPower, 90 FERC at 62,105; Reliant Energy, Inc., et al., 91 FERC ¶ 61,073 at Appendix B (2000). The Commission has generally waived for such sellers the following parts of its regulations in 18 C.F.R.: most of Subparts B and C of Part 35 (documentation), Part 41 (accounting verification), Part 101 (prescribed Uniform System of Accounts), and Part 141 (annual reports). In addition, where requirements are statutory, the Commission has allowed such sellers to make shortened filings to satisfy Part 33 (disposition of facilities) and Part 45 (interlocking positions), and has granted blanket authorizations for issuances of securities (Part 34).

names of each such seller from whom power was purchased, the aggregate amount of capacity and/or energy purchased from each seller, and the aggregate compensation paid to each seller. To minimize the number of required reports, the purchaser may make one report for all purchases pursuant to this paragraph, and, if it otherwise files quarterly transactions summaries with the Commission, may include this report as a separate section of its transaction summary for the first calendar quarter of 2002. If the purchaser does not otherwise file quarterly transactions summaries, it should file this report with

Although we are asking all wholesale purchasers who seek to take advantage of these special procedures to file these reports, it is not our intent to assert jurisdiction over any wholesale purchaser who is not otherwise subject to our jurisdiction, and the submission of such reports will not alter a purchaser's jurisdictional status. Further, to the extent these waivers and authorizations include sales by on-site generators into energy markets administered by an independent system operator (ISO) or power exchange, the ISO or power exchange in that case may file the required reports with the Commission.

the Commission by April 30, 2002. 19

This measure does not abrogate or supersede any existing contracts or obligations, exempt any person from existing environmental, safety, or reliability requirements, authorize the feeding of power into the grid where not otherwise authorized, authorize a retail customer to violate any rules or retail tariff provisions that have been properly imposed on the retail sales made to those customers, or impose new substantive obligations on any person. This measure only streamlines Commission filing requirements for certain actions that are otherwise agreed to among the relevant parties. <sup>20</sup>

<sup>19</sup> These streamlined procedures are similar to those placed into effect last summer. See Notice of Interim Procedures to Support Industry Reliability Efforts and Request for Comments, 91 FERC 61,189 (2000). They are offered as an option. Any public utility seller may also follow standard filing requirements if desired.

<sup>&</sup>lt;sup>20</sup>The waivers and authorizations granted here apply only to sales from on-site generators used primarily for back-up or self generation, and thus would apply up to the amount of capacity and related energy available from such units. The waivers and pregranted authorizations do not permit an on-site generator that purchases power to resell its purchased power at wholesale. However, assuming such a resale is not contrary to the on-site generator's retail authorizations or purchased power contract, and is not otherwise encompassed within a DSM program, a rate schedule for the sale could be filed with us. In such case, the Commission will be receptive to granting waivers and authorizations

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Commission will require that similar information on these transactions be reported on a quarterly basis. <sup>21</sup>

These transactions are considered wholesale when they involve the sale for resale of energy that would ordinarily be consumed by the reseller. These transactions can occur in several ways. An aggregater can line up retail load to acquire enough negawatts to resell in a manner similar to what aggregaters do when they sell power to retail load under retail choice programs. In addition, wholesale and retail load with contract demand service could resell their contract demands if the value of power is greater than the value of consumption.

<sup>&</sup>lt;sup>21</sup>We note that the ISO instituted a market-based wholesale demand responsiveness program on a four-month trial basis during the summer of 2000. Under this program, the ISO paid participants a monthly "capacity" payment in return for the ISO's ability to curtail these loads. Initial participation in the ISO's trial program reached 180 MW.

With respect to interconnections necessary to accomplish sales described above, to the extent mutually-agreed upon interconnection agreements become jurisdictional through the use of the interconnection for a jurisdictional sale during the specified period, the Commission waives the prior notice requirement for those agreements for the duration of the interim period. Filing of such jurisdictional interconnection agreements may be postponed and made along with the reports of sales pursuant to the procedures discussed above.

#### D. Purchases of Demand Reduction

It is widely accepted that dropping even a few megawatts off the system at peak periods is more efficient and economical than the incremental cost of generating them. Demand reduction offers a short-term and cost-effective means to provide additional resources during times of scarcity. Therefore, the Commission will allow, effective on the date of this order, retail customers, as permitted by state laws and regulations, and wholesale customers to reduce consumption for the purpose of reselling their load reduction at wholesale. By providing additional load resources when generating resources are scarce, these "negawatts" should help maintain the reliability of the grid. To stimulate the development of this program, the Commission is granting a blanket authorization to allow these sales at market-based rates. We are granting blanket authorization consistent with our discussion concerning sales from generating facilities located at business locations and used primarily for back-up or self-generation. Consistent with our monitoring of generation sales at market-based rates, the

consistent with these where there is customer consent.

Our December 15 Order on California issues directed, as a longer-term measure, that the Cal ISO pursue establishing an integrated day-ahead market in which all demand and supply bids are addressed in one venue. <sup>22</sup> We seek comments on the desirability of accelerating action on this.

We realize that states play an important role in regulating retail electric service and that allowing retail load to reduce consumption for resale in wholesale markets raises legal, commercial, technical and regulatory issues. But, given the dire supply situation in California and throughout the WSCC, the Commission is compelled to explore every regulatory opportunity to help the market to operate more efficiently and to help ensure short-term reliability throughout the Western Interconnection. Moreover, safeguards may be needed to protect and enhance retail demand-side management (DSM) programs. Our intention is not to undermine existing state DSM programs or other state rules governing retail sales, but to promote complementary wholesale programs. Therefore, we request comments on how helpful this action is and how well it can be accomplished consistent with state jurisdiction over retail sales.

#### E. Contract Modifications to Promote DSM

<sup>&</sup>lt;sup>22</sup>December 15 Order, 93 FERC at 62,016-17.

Related to the section above, there may be opportunities for public utilities to make other types of demand-side arrangements with their wholesale customers. For example, some wholesale requirements customers may have the ability to enter into arrangements with their own retail customers to reduce load or obtain power from an industrial generator. Or, a partial requirements customer may have access to generating capacity on its own system. We want to ensure that public utilities will be able to work with their customers to negotiate mutually beneficial arrangements on short notice. Since time may be of the essence as these opportunities are discovered and negotiated, we find good cause to waive the FPA's prior notice requirement for any rate schedule amendments that may be required to effectuate these types of arrangements. Thus, to the extent a mutually agreeable DSM alternative changes the terms and conditions of a contract within our jurisdiction, we will grant waiver of the filing of prior notice of the change. This measure will be effective upon the date of issuance of this order. By December 31, 2001, the public utility supplier must amend the filed rate schedule. The filing must consist of a report containing the following information: the FERC rate schedule numbers, the load reduction negotiated under the DSM arrangement (MW/MWh), total compensation, and the name of each affected wholesale customer. 23

#### F. DSM in Cost-Based Rates

While most power sales are currently transacted under market-based rates, there are occasions when utilities continue to operate under cost-based rates. Often, these cost-based rates incorporate formulas that are intended to track the actual out-of-pocket (i.e., incremental) cost that was incurred to generate or purchase the energy. During periods of generation shortage, some utilities may be in a position to engage in DSM transactions with their wholesale and retail requirements customers in order to free up capacity for resale to neighboring utilities. These transactions will not take place unless any DSM expenditures can also be recovered under the rate formula, as are all other out-of-pocket costs. However, most rate schedules define out-of-pocket or incremental cost in terms of expenses incurred to generate power, rather than costs incurred to compensate a preexisting customer to reduce load. A few jurisdictional utilities have amended their cost-based pricing formulas to recognize the fact that DSM costs are a form of out-of-pocket or incremental cost. In order to eliminate any disincentive to rely on DSM as a source of supply during generation shortages, we clarify that DSM costs should be

<sup>&</sup>lt;sup>23</sup>This paragraph also applies to revisions to contracts to permit a wholesale customer's participation in any utility DSM programs, including those of an ISO or power exchange.

<sup>&</sup>lt;sup>24</sup>See, e.g., Wisconsin Electric Power Company, Docket No. ER99-2180-000.

treated consistently with all other types of incremental and out-of-pocket costs. This measure will be effective upon the date of issuance of this order.

#### G. Interconnections

Section 210(d) of the FPA authorizes the Commission, on its own motion, after it follows certain procedures, to issue an order requiring the same actions an applicant may request with respect to interconnections, namely:

- (A) the physical connection of any cogeneration facility, any small power production facility, or the transmission facilities of any electric utility, with the facilities of such applicant,
- (B) such action as may be necessary to make effective any physical connection described in subparagraph (A), which physical connection is ineffective for any reason, such as inadequate size, poor maintenance, or physical unreliability,
- (C) such sale or exchange of electric energy or other coordination, as may be necessary to carry out the purposes of any order under subparagraph (A) or (B), or (D) such increase in transmission capacity as may be necessary to carry out the purposes of any order under subparagraph (A) or (B).

We seek comments on whether the exercise of the Commission's authority under this section could help alleviate any existing impediments that may be preventing generating resources from reaching load. If the exercise of this authority may be warranted, we seek comments on whether the Commission could make some of the required findings generically for the WSCC region in order for the Commission to respond quickly if appropriate circumstances arise.

#### H. Longer-term Regional Solutions

This order focuses primarily on short term regulatory actions that this agency can take to improve energy supply conditions in California and throughout the Western Interconnection. Because of the emergency conditions confronting the West, we are proposing interim rate measures to stimulate much-needed investment in transmission and generation infrastructure. However, in the long term, we believe that decisions regarding investment in new electric and gas infrastructure – including appropriate incentives for such investment — should be approached from a regional perspective that recognizes the interstate nature of the wholesale energy marketplace. In Order No. 2000, 25 the Commission recognized that many of the economic and reliability issues

<sup>&</sup>lt;sup>25</sup>Regional Transmission Organizations, 65 FR 809 (January 6, 2000), FERC

confronting the electric industry could only to be addressed on a regional basis. The current supply and demand electricity crisis in California is no exception. Any long-term solution to address the crisis and, more importantly, to prevent its recurrence, must be developed on a west wide basis, with appropriate input from all of the affected states. Recent events have demonstrated the regional nature of the electricity markets in the West. Problems of inadequate generation supply and poor demand responsiveness are made worse by localized electric transmission and gas pipeline capacity bottlenecks and by fragmentation of Western market rules. A west wide RTO, or a seamless integration of Western RTOs, is the best vehicle for designing and implementing a long-term regional solution.

An RTO of sufficient scope and regional configuration would foster investment in new generation by providing open and fair transmission access. By eliminating transmission rate "pancaking," the RTO could provide sellers and buyers throughout the Western Interconnection with additional trading opportunities. These opportunities should help the entry of additional generation supplies. An RTO of sufficient scope and regional configuration would make optimal use of existing transmission through regional congestion management, motivate needed facility expansion, and bring credibility to the siting process through coordinated regional transmission planning. A west wide RTO could also implement a regional "demand exchange" program to reduce load when supplies are low. Importantly, a west wide RTO could develop uniform market rules that would facilitate regional trade, lower supply costs, and improve reliability.

Stats. & Regs. ¶ 31,089 (1999), order on reh'g, Order No. 2000-A, 65 FR 12,088 (March 8, 2000), FERC Stats. & Regs. ¶ 31,092 (2000), petitions for review pending sub nom., Public Utility District No. 1 of Snohomish County, Washington v. FERC, Nos. 00-1174, et al. (D.C. Cir.).

We take this opportunity to reiterate that the Commission remains committed to the policy course laid out in Order No. 2000. We will continue to work closely with transmission owners, market participants, and affected state utility commissions to encourage the further development of RTOs. We intend to act expeditiously on the compliance filings we have received in order to provide guidance to the industry and certainty to the regional marketplace. Long term market solutions to the supply and demand problems which have confronted California and its neighbors throughout the Western Interconnection will require fully functional RTOs sooner, rather than later.

#### II. Natural Gas Pipeline Capacity

Natural gas is an important fuel source for electric generators. Recently, there has been a significant escalation in the market price for natural gas. There also are reports of pipeline capacity constraints in moving gas to where it is needed for electric generation. The Commission will do what it can to increase pipeline capacity where appropriate.

The Commission has several types of jurisdiction over new pipeline construction. In general, a natural gas company that wishes to construct and operate new pipeline capacity for the transportation of natural gas in interstate commerce must first obtain a certificate of public convenience and necessity under section 7 of the Natural Gas Act. In addition to its certificate jurisdiction, the Commission has authority, delegated by the Secretary of Energy, over the siting and construction of facilities for the import or export natural gas under Section 3 of the Natural Gas Act as well as authority under Executive Order No. 1045 to issue Presidential Permits for such facilities if they are located at the international border. Authority to construct interstate gas pipeline facilities may also be found in the Commission's regulations implementing Section 311 of the Natural Gas Policy Act of 1978. Under these regulations, facilities to transport gas on behalf of a qualified shipper can be constructed on a self-implementing basis, without prior Commission approval as long as they are constructed in compliance with applicable environmental requirements.

The Commission is continuing to examine its staffing resources and has realigned its environmental expertise in order to ensure that gas infrastructure projects that could serve, directly or indirectly, to increase energy supplies to California and the West are expeditiously processed. Having the hydro and gas environmental staff in the same office has allowed for the assignment of expertise to accommodate gas projects as they are filed. When certain expertise is required to prosecute an application expeditiously, the Commission has the ability to readily bring in, as an example, an individual with knowledge of historic preservation issues. In the last seven months, the Commission has

issued certificates for three projects that could benefit the West. <sup>26</sup> Several more certificate applications are pending, and the Commission is committed to moving quickly on these projects too. <sup>27</sup>

Because the traditional process for obtaining a certificate for new construction can be expensive and time consuming for applicants, the Commission has recently adopted a number of methods to expedite the process. For instance, the Commission's regulations offer blanket certificates for eligible facilities. Facilities that are not eligible to be built under a blanket certificate may receive a "preliminary determination" resolving all

This represents almost 119,000 Mcf/d of capacity. See Questar Southern Trails Pipeline Company, 92 FERC ¶ 61,110 (2000); Tuscarora Gas Transmission Company 93 FERC ¶ 62,102 (2000); Northwest Pipeline Corporation, 94 FERC ¶ 61,101 (2001).

There are eight pending pipeline proposals that represent 2.3 Bcf/d of new capacity for the West, including the Rocky Mountain region. They are: North Baja Pipeline Company, LLC, Docket Nos. CP01-22-000 et al.; Questar Pipeline Company, Docket No. CP00-68-000; Kern River Gas Transmission Company, Docket No. CP01-31-000; Colorado Interstate Gas Company, Docket No. CP00-452-000; Colorado Interstate Gas Company, Docket No. CP01- 45-000; Wyoming Interstate Company, Ltd., Docket No. CP00-471-000; Northwest Pipeline Corp., Docket No. CP01-49-000; and El Paso Natural Gas Company, Docket No. CP01-12-000. In addition, El Paso Natural Gas Company is proposing to acquire and convert to gas use a 785 mile crude oil pipeline extending from Arizona to California, which would replace existing capacity.

nonenvironmental issues in the proceeding within 180 days of filing. The Commission also adds to pipeline capacity available for interstate service by issuing certificates of limited jurisdiction when the public interest requires.

In response to the present conditions in California and the West, the Commission has realigned its resources, including its environmental staff, as mentioned above, to allow it to respond as quickly as possible to any applications to construct new capacity. The Commission is actively considering what other actions the Commission may take and is soliciting comments on ways to expedite the approval of pipeline infrastructure needed to serve California and the West.

During this winter, natural gas pipelines, especially in the West, have for the most part been fully utilized. Planned maintenance of pipelines, and concomitant reductions in transmission capacity, usually occur during the spring and summer. The Commission is looking for ways to avoid reduction in the amount of capacity and gas supplies in California and the West during this period. For example, portable compressors may add additional capacity or relieve capacity constraints on pipeline systems this summer. We will be receptive to proposals that achieve these goals. We will also be receptive to rate proposals that provide an incentive to expedite construction to add capacity or relieve capacity constraints on pipeline systems this summer.

In considering what actions it could take to expedite further its ability to respond to the present energy crisis in California and the West consistent with its environmental responsibilities, the Commission is also concerned that any actions that it approves should not come at the expense of reducing the quality of service to existing customers.

In Northwest Pipeline Corporation, Docket No. CP01-62-000 (February 7, 2001) the Commission approved a proposal by Northwest to use existing portable compressors at three compressor stations to relieve capacity constraints on its system, which were forcing imposition of Operational Flow Orders and the purchase by shippers of more expensive gas supplies.

Of course, some actions the Commission takes to expedite new capacity for gas to serve California and the West may only be effective to the extent there is available local distribution capacity to deliver gas downstream of the interstate pipeline. The availability of sufficient local take-away capacity, however, is a matter that is within the control of the states rather than of this Commission. We ask that the pipelines coordinate their efforts with local distribution companies, public utilities and state officials to ensure that the additional capacity on the interstate pipeline will be able to get to all entities (e.g. LDCs, generators, industrials) that need the gas supply.

Accordingly, the Commission requests the views of interested persons on how it might further exercise its authority over new pipeline construction to alleviate the present crisis. In particular, the Commission solicits the views of interested persons on the following proposals:

- 1) waiving the blanket certificate regulations to increase the dollar limitations for facilities under automatic authorization to \$10 million and for prior notice authorizations to \$30 million;
- 2) offering blanket certificates for construction or acquisition and operation of portable compressor stations to enhance pipeline capacity to California.
- 3) offering rate incentives to expedite construction of projects that will make additional capacity available this summer on constrained pipeline systems.

The Commission's current policy of allowing rolled in rates for facilities built under the current blanket authorization of \$ 20.6 million or less would continue to apply. However, we request comments on whether blanket authorizations exceeding \$ 20.6 million should also be rolled in.

## III. Hydroelectric Power

Hydropower is a critical component of the Western states' generating assets, particularly in the Northwest. While approximately 40 percent of the total capacity in the 11-state WSCC is hydropower based, hydropower accounts for fully 65 percent of the Northwest generation. The Commission regulates 326 projects in the WSCC with a combined total capacity of 24,600 MW. Clearly any action taken to enhance the generation from these projects, consistent with protecting critical environmental resources, can improve the energy picture for the Western states. The current hydrologic conditions, however, are not conducive to maximizing hydropower generation during the summer of 2001.

General practice in the region calls for the coordinated efforts to fill hydropower reservoirs by the beginning of the summer peak electricity season by depending as much as possible on non-hydropower generation resources during the winter off-peak season. In plentiful water years, the Pacific Northwest is able to export hydropower to the southern part of the region during the summer and import fossil-fueled generation during the winter from the south to help meet off-peak loads and allow reservoir storage to refill for the next peak cycle. This coordinated effort has been hampered recently because demands within the Northwest restrict the amount of power available for export, and hydrologic conditions have hampered reservoir replenishment.

Forecasted river flows for spring and summer 2001 indicate below average flows across the Pacific Northwest and California. These predictions are based on past precipitation amounts, existing reservoir and river levels, and forecasted precipitation. Precipitation in the Northwest fell to low levels in November and December 2000, raising concerns about available hydropower. Stream flow conditions likewise fell to low levels in early January. Although the situation has improved recently, particularly in California, some parts of the Pacific Northwest, such as the upper Columbia River region, are still forecasted to have drastically low stream flows.

Where operation of hydroelectric facilities would affect flow-dependent environmental resources, the Commission's licenses have included operating constraints, such as requirements for minimum stream flow, minimum reservoir fluctuation, run-of-river operating mode, ramping rates, and flood control. Such measures serve to protect resources including resident and anadromous fish, water quality, recreation, municipal and industrial water supplies, and agricultural resources. These operating constraints act to reduce the energy production, peaking capacity, and other power benefits of hydropower projects. Granting some relief from these operating constraints would provide power systems with greater flexibility to meet power demands in the West.

Modification of these operational constraints on the currently licensed projects has the potential to increase generation from existing hydroelectric facilities, provide additional power during peak-load periods, and increase the ability of projects to provide ancillary services to the power system. Of the 326 projects licensed by the Commission within the WSCC, 200 have provisions that limit operational flexibility. These 200 projects represent a total capacity of 21,000 megawatts. Greater flexibility in the dispatch of this capacity, consistent with protecting environmental resources, could act at critical times to enhance the reliability of the system.

Modification of these operating constraints, however, would need to be done in a way that balances the generation improvements with protecting the environment. Before making changes to specific project licenses, the Commission would need to work closely

with federal and state agencies to ensure that environmental resources, including species listed under the Endangered Species Act, are protected. This is consistent with the President's February 16, 2001 Memorandum to the Secretaries of Defense, Interior, Agriculture, and Commerce and the Administrator of the Environmental Protection Agency, which states:

I hereby direct all relevant Federal agencies to expedite Federal permit reviews and decision procedures with respect to the siting and operation of power plants in California. All actions taken must be consistent with statute and ensure continued protection of public health and the environment while preserving appropriate opportunities for public participation.

In addition, Commission review of licensed projects indicates that many hydropower projects are potentially capable of more fully using the available water resources to contribute to the electric capacity and energy needs. Existing projects are capable of improvements in these principal areas: (1) addition of new capacity units, (2) generator upgrading through rewinding, (3) turbine upgrading through runner replacement, and (4) operational improvements through such means as improving coordination of upstream and downstream plants, increasing hydraulic head, and computerization. The Commission encourages all licensees to immediately examine their projects and propose any efficiency modifications that may contribute to the nation's power supply.

In order to expedite review of particular projects with the potential for increased generation, the Commission staff will hold a conference to discuss with agencies, licensees, and others, methods to address environmental protection at projects while allowing for increased generation. We expect to hold a staff conference as soon as possible this spring. Notice of the location and time of the meeting will be published.

Finally, the Commission seeks comments on ways to allow for greater operating flexibility at Commission-licensed hydropower projects while protecting environmental resources. Comments should consider: (1) methods for agency involvement, (2) ways to handle and expedite Endangered Species Act consultation, (3) criteria for modifying licenses, and (4) identification of processes that could be implemented to provide efficiency upgrades.

## IV. Oil Pipelines

Although oil and oil products are not used significantly for electric generation in the West, there are some generators that rely on such products. The Commission has

jurisdiction under the Interstate Commerce Act (ICA) over the rates and charges of pipelines engaged in the transportation of oil and oil products in interstate commerce. The ICA requires that all pipelines charge just and reasonable rates for their service, provide and furnish transport upon reasonable request, and establish reasonable through routes with other carriers. The ICA prohibits pipelines from receiving rebates for service provided or making or giving undue preferences or advantages to shippers.

The Commission has no authority under the ICA to require certificates of public convenience and necessity as a basis for starting operations. That authority rests with local jurisdictions. Since the Commission no authority over construction of oil pipelines, courts have held that environmental issues are separate from the rate issues over which the Commission has jurisdiction, and the Commission thus has been relieved of any responsibility under the National Environmental Policy Act. The Commission also has no authority over abandonments of service or authority to order extension of lines.

Following enactment of the Energy Policy Act of 1992, the Commission provided an indexing, or a price cap, methodology as a simplified method for oil pipelines to change their rates. The index approach has simplified the filing of rate changes. The Commission in recent years has also concluded that use of the term contracts and differential pricing to allocate risk is permissible under the Interstate Commerce Act to advance a number of innovative pricing proposals. The Commission will explore with oil pipelines other types of innovative proposals that could lead to ensuring an adequate flow of petroleum product into the California market.

## Request for Comments/Conference

The Commission seeks the views of industry participants, organizations, and state regulatory authorities on the actions and proposals identified herein, and on what other measures the Commission and others could take to assist in improving the supply/demand balance in California and elsewhere in the West.

We request that any comments be submitted to us by March 30, 2001. Such comments should be concise and focused. Interested persons should submit an original and 14 copies of any comments to the Office of the Secretary, Federal Energy Regulatory

<sup>&</sup>lt;sup>29</sup>In addition, oil pipelines rely upon electricity for pumping, and to the extent pumping is affected by electric curtailments, oil products may not get delivered to generators that rely on such products. We request any comments as to whether this is a serious concern.

Commission, 888 First Street, N.E., Washington, D.C. 20426, and should reference Docket No. EL01-47-001.

Finally, the Commission intends to hold a one-day conference with state commissioners and other state representatives from Western states to discuss price volatility in the West, as well as other FERC-related issues recently identified by the Governors of Western states. A Commission notice specifying the details of this conference will be issued in the near future.

## The Commission orders:

- (A) The California ISO and the transmission owners in the WSCC are directed to prepare and file in this docket, within 30 days of the date of this order, a list of grid enhancements that could be made in the short term.
- (B) Temporary waivers of certain operating and efficiency standards and fuel use requirements for qualifying facilities are granted to such facilities located in the WSCC through December 31, 2001, as discussed in the body of this order.
- (C) For entities in the WSCC meeting the qualifications for on-site or back-up generation, and entities reducing load for resale, as discussed in the body of this order, and who satisfy the reporting requirements discussed herein, the following advance waivers and authorizations are hereby granted for the period beginning the date of this order through December 31, 2001:
  - (1) The prior notice requirement of section 205 of the Federal Power Act is hereby waived.

See Western Governors Association, "Suggested Action Plan to Meet the Western Electricity Crisis and Help Build the Foundation for a National Energy Policy" (March 2001). A copy of this document has been filed in this docket.

- (2) Waiver is hereby granted for Parts 35, 41, 101, and 141 of the Commission's regulations.
- (3) Authorization is hereby granted to issue securities and assume obligations and liabilities, provided that such issue or assumption is for some lawful object within the corporate purposes of the eligible entities, compatible with the public interest, and reasonably necessary or appropriate for such purposes.
- (4) The full requirements of Part 45 of the Commission's regulations, except as noted, are hereby waived with respect to any person now holding or who may hold an otherwise proscribed interlocking directorate involving any eligible entity. Any such person instead shall file a sworn application providing the following information:
  - (a) full name and business address; and
  - (b) all jurisdictional interlocks, identifying the affected companies and the positions held by that person.
- (D) The prior notice requirement for rate schedule changes to accommodate demand side management, as discussed in the body of this order, is hereby waived, conditioned on the public utility complying with the filing requirements set forth herein.

By the Commission. Commissioner Massey dissented in part with a separate statement attached.

(SEAL)

David P. Boergers,
Secretary.
UNITED STATES OF AMERICA
FEDERAL ENERGY REGULATORY COMMISSION

Removing Obstacles To Increased Electric Generation And Natural Gas Supply In The Western United States

Docket No. EL01-47-000

(Issued March 14, 2001)

MASSEY, Commissioner, dissenting in part:

Clearly the Commission should do whatever we can to help alleviate the continuing market crisis in the western states. This order is a very limited attempt to do so, but it makes errors of omission and commission from which I must dissent.

Let me first focus on the error of omission, or as I see it, "ignoring the elephant in the living room." Today's order focuses on quick fixes to help narrow somewhat the gap between supply and demand in the west. I do not believe any of my colleagues seriously believes these measures will close that gap substantially. The California ISO projects deficiencies of up to 6,800 Mws for this summer. And I think that it is generally agreed that demand in California and elsewhere in the west is not responsive enough to prices. The Commission has previously found that the dysfunctional market in California is not producing just and reasonable prices. Addressing these problems is a long term endeavor. Unfortunately, market participants are forced to purchase in today's markets, and at prices that are arguably unlawful.

Last summer in our NSTAR and New York ISO orders, we found that these conditions – supply shortages and a lack of demand responsiveness – prevented these northeastern electricity markets from operating as typical competitive markets and that price mitigation was needed. Yet today's order fails to address price relief in the short term for consumers in the western part of our nation where the same conditions exist and are much worse.

I am very concerned with the economic effects the current market meltdown is having. An article in yesterday's Wall Street Journal reported that the current western energy crisis could cut disposable household income by \$1.7 billion and cost 43,000 jobs over the next three years in Washington state alone. Some fear that it could tip the region into a recession. Moreover, the current volatile and high prices, which will be worse by

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magnitudes this coming summer, are devastating consumer and investor confidence in a market based approach to electricity regulation. Over the past three months, I have attended and spoken at two separate conferences sponsored by the Western Governors

<sup>&</sup>lt;sup>1</sup>92 FERC ¶ 61,065 (2000), and 92 FERC ¶ 61,073 (2000).

Association dealing with these issues. Scores of market participants and western public officials spoke passionately and eloquently about the nature of the problems they face. Certainly the issue of supply is a big problem that must be addressed, but so is the issue of price. Without protection, there is huge concern about what the summer will bring in terms of high prices and volatility. If the west experiences another summer like the last, I fear for the future viability of this agency's policy favoring wholesale competition. The political viability of a market based approach for electricity may suffer irreparably.

Thus, this order should have established an investigation under section 206 of the Federal Power Act into the appropriateness of effective price mitigation until the longer term solutions are in place and the markets operate normally. This investigation would assess, through comments, whether conditions in the western interconnection are preventing competitive market operation, how long those conditions are expected to last, and what the Commission can do to provide immediate price mitigation to ensure that prices are just and reasonable. We would also inquire about how any mitigation measures should be applied and how long they should last. A specific sunset provision is important to maintain investor confidence that price mitigation is temporary and imposed only to deal with a poorly functioning market and to provide an incentive to ensure that the market problems are addressed expeditiously.

And finally, a section 206 investigation into wholesale electricity prices in the western interconnection would set a refund effective date 60 days hence so that the Commission can protect consumers if our investigation finds that prices are not just and reasonable.

I attach the utmost importance to initiating such an investigation. I dissent from this order for its failure to do so.

Having said that, I support many of the measures that today's order puts in place immediately, such as: extending and broadening temporary waivers of QF standards; facilitating market based rate authority for sales from back up and self generation at business locations; authorizing customers to "sell" load reduction at wholesale and at market based rates; facilitating wholesale contract changes to allow demand side management and facilitating demand side cost recovery in wholesale contracts. Many of these same actions were authorized by the Commission last year in our May 2000 reliability initiative. They were good ideas last year and they are good ideas now.

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Beyond those measures, I have strong reservations about the proposed premium on equity returns for certain transmission and interconnection facilities. Some of these

proposals could result in a 14.5% return on equity. There is no particular rationale for that level of return other than to simply throw money at the problem. Moreover, the Commission was very careful just a little over a year ago in Order No. 2000 to limit such incentive rate treatments to RTO participation. The premiums offered here are done so outside of the RTO context. I therefore must dissent from this order's proposal on equity premiums.

I also have concerns with the hydro provisions of this order. The Commission urges all WSCC hydropower licenses to examine their projects for the purpose of reporting possible efficiency modifications that could result in increased generation and to identify any environmental impacts that could occur if the efficiency changes are made. The primary focus of my concern relates to the notion that the Commission might urge licensees to unilaterally modify discretionary operations to increase electricity generation, without taking adequate responsibility for any environmental downside associated with such a decision. Healthy fisheries in California and the west are not a frill, but an integral part of the region's economy.

There is already great concern about these facilities. For example:

- The Columbia River and most of its tributaries are draining an abnormal amount of rain, providing concern that there will not be nearly enough water to allow juvenile salmon to reach the ocean. Reservoirs across western Washington, most notably on the Cowlitz River, are down to some of the lowest levels since dams were constructed in the 1960's.
- The 717 foot high Dworshak Dam which contains one of the most critical storage reservoir in the West, is a half-million acre feet short of water. The 54 mile reservoir is nearly 50 feet lower than normal. This facility is critical to the survival of the endangered chinook salmon. So far, almost 200,000 acre feet of water have been diverted from Dworshak.

For the above reasons, I will dissent in part to today's order.

William L. Massey Commissioner From:

DWM-USDA

To:

Larry Quinn-OC, OSECNET. UASEC. KCOLLINS, Kevin Herglotz-USDA, Todd

Date:

Ferrara-USDA, Michael Anton-USDA 5/17/01 9:28AM

Subject:

FW: White House Energy Talking Points

FYI - Dale

---Original Message-

From: Edward\_Ingle@who.eop.gov%inter2 Sent: Wednesday, May 16, 2001 6:23 PM

To: DWM; Ifenton@doc.gov%inter2; larry.dirita@osd.mil%inter2; terry\_abbott@ed.gov%inter2; kyle.mcslarrow@hq.doe.gov%inter2; mcginnis.eileen@epa.gov%inter2; robert.wood@hhs.gov%inter2; daniel\_r.\_murphy@hud.gov%inter2; brian\_waidmann@ios.doi.gov%inter2; david.ayres@usdoj.gov%inter2; law-steven@dol.gov%inter2; augustine\_t.\_smythe@omb.eop.gov%inter2; b.smullen@state.gov%inter2; john.flaherty@ost.dot.gov%inter2; tim.adams@do.treas.gov%inter2; nora.egan@mail.va.gov%inter2; MBOglesby@USTR.gov%inter2 Cc: joe.mcmonigle@hq.doe.gov%inter2; bethann\_bryan@ed.gov%inter2; spencer.susan@epa.gov%inter2; terrell.halaska@hhs.gov%inter2; pmusser428@aol.com%inter2; sue\_ellen\_wooldridge@ios.doi.gov%inter2; david.israelite@usdoj.gov%inter2; troy-tevi@dol.gov%inter2; sean\_c.\_o'keefe@omb.eop.gov%inter2; m.cifrino@state.gov%inter2; michelle.poche@ost.dot.gov%inter2; annabella.mejia@do.treas.gov%inter2; ronald.aument@mail.va.gov%inter2; gebhard.paul@osd.pentagon.mil%inter2; DGrubb@doc.gov%inter2; Albert\_Hawkins@who.eop.gov%inter2; Laura\_S.\_Lawlor@who.eop.gov%inter2; L.\_Camille\_Welborn@who.eop.gov%inter2; Ali\_H.\_Tulbah@who.eop.gov%inter2; Craig\_Felner@who.eop.gov%inter2; Nicole\_E.\_Grodner@who.eop.gov%inter2 Subject: White House Energy Talking Points

Here are talking points for energy plan. Your bosses left the cabinet meeting with an informational notebook including talking points, Q&A, and a lot of other useful information to be used in talking to press, constituencies, Members of Congress, etc. As I get other pieces of the notebook (e.g., Q&A) in electronic form, I will forward it to you. Your bosses also received a full copy of the report, which is not going to be released to the press until tomorrow morning, so please keep a close hold on the report until tomorrow morning. Additional copies of the report can be picked up tomorrow morning in the VP's office. I will pass on the pick-up details (i.e., time, exact room number) when I get them from the VP's office. Thank you.

--- Forwarded by Edward Ingle/WHO/EOP on 05/16/2001 06:15 PM ---

James R. Wilkinson 05/16/2001 05:27:37 PM

Record Type: Record

To: See the distribution list at the bottom of this message

CC:

Subject: White House Energy Talking Points

Attached are talking points on the President's comprehensive energy plan he will unveil tomorrow. Please forward to your constituencies after 7 p.m. tonight. Thanks.

(See attached file: Energy Strategy Themes.doc)



November 1, 2000

Mr. Eric Vaughn President, Renewable Puels Association I Massachusets Avenue N. W., Suite 820 Washington, DC 20001

Dear Eric,

Thank you for your letter about ethanol. I support the ethanol tax benefit. And, as I have study in the past, am committed to searching for long attitude uses for agricultural products with environmentally beneficial uses such as ethanol. Ethanol is one product that helps America's farmers and aids in making our air cleaner. I support the current offence program and would support its extension beyond the 2007 expiration date. I also believe we should encourage the development of new technologies for cost-effectively producing ethanol, bio-diesel fucis as well as other products.

I am enclosing my fact sheet on agriculture, where you will find my specific position on otherol. I hope this information is helpful.

As the campaign moves forward in these remaining days, your thoughts and ideas are always welcome. I appreciate your taking the time to write.

Sincerg

George W. Bush

Enclosure

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